

**MIAMI SHORES VILLAGE
A FLORIDA MUNICIPALITY**



**FY 2025-2026
ADOPTED BUDGET**



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Table of Contents

A Reader's guide.....	5
GENERAL INFORMATION	7
CITY MANAGER'S BUDGET MESSAGE.....	9
STRATEGIC PLAN	23
VILLAGE PROFILE	24
ORGANIZATION CHART	32
STAFFING SUMMARY	33
VILLAGE ORGANIZATION	34
BUDGET OVERVIEW.....	35
BUDGET OVERVIEW.....	37
ANNUAL BUDGET PROCEDURES AND CALENDAR.....	38
BASIS OF ACCOUNTING AND BUDGETING.....	39
FUND DESCRIPTIONS	40
BENCHMARKING.....	42
FINANCIAL POLICIES	44
REVENUE FORECASTING	45
FINANCIAL SCHEDULES	47
MAJOR REVENUE SOURCES.....	49
GOVERNMENTAL FUNDS	49
PROPRIETARY FUNDS.....	51
GOVERNMENT-WIDE	53
GOVERNMENT-WIDE REVENUES	55
GOVERNMENT-WIDE EXPENSES.....	57
GOVERNMENT-WIDE SUMMARY.....	59
SUMMARY OF CHANGES IN FUND BALANCES	60
GENERAL FUND	61
GENERAL FUND SUMMARY.....	63
GENERAL FUND REVENUES	64
GENERAL FUND EXPENDITURES.....	65
DEPARTMENTAL BUDGETS	67
MAYOR AND COUNCIL	69
VILLAGE MANAGER.....	71
VILLAGE CLERK	73
VILLAGE ATTORNEY.....	75
FINANCE DEPARTMENT	76

PLANNING, ZONING, AND RESILIENCY	78
HUMAN RESOURCES.....	80
NON-DEPARTMENTAL.....	81
POLICE DEPARTMENT.....	82
CODE COMPLIANCE	85
PUBLIC WORKS DEPARTMENT - ADMINISTRATION.....	87
STREETS.....	88
FACILITIES MANAGEMENT	89
BEAUTIFICATION	90
LIBRARY.....	93
PARKS AND RECREATION DEPARTMENT ~ ADMINISTRATION.....	95
ATHLETICS	96
COMMUNITY CENTER.....	97
AQUATICS	98
TENNIS.....	99
SPECIAL REVENUE FUNDS	101
LOCAL OPTION GAS TAX	103
TRANSPORTATION SURTAX.....	105
BUILDING DEPARTMENT.....	107
DEBT SERVICE FUNDS	111
DEBT SERVICE FUND	113
CAPITAL PROJECT FUND	115
CAPITAL PROJECTS.....	117
ENTERPRISE FUNDS.....	119
STORMWATER.....	121
SOLID WASTE	123
WATER & WASTEWATER FUND	125
INTERNAL SERVICEFUNDS	127
RISK MANAGEMENT.....	129
INFORMATION TECHNOLOGY FUND.....	130
FLEET MANAGEMENT.....	133
CITY-WIDE CAPITAL IMPROVEMENTS	135
CAPITAL IMPROVEMENT PROGRAM (CIP).....	137

A Reader's guide

The Fiscal Year 2026 Adopted Budget consists of eleven major sections: General, Budget Overview, Policies and Procedures, Financial Schedules, General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Fund, Enterprise Funds and the Internal Service Funds.

Every effort has been made to make this book as easy as possible to read, but it can still be difficult to find specific data in such a complex document. This Reader's Guide is followed by a table of contents for locating specific sections. Charts, graphs and narratives are used throughout the book to clarify and enhance data. Finally, a summary of the separate sections follows:

General Section: This section contains the Village Manager's Message for the FY 2026 Adopted Budget. The message is a discussion of budget development, new initiatives, current and future challenges, a summary of accomplishments from last fiscal year and goals for the new fiscal year.

Budget Overview, Policies and Procedures Section: This section provides key components of the FY 2026 Adopted Budget. It contains information about the budget process, the strategic plan, the capital improvement plan (CIP), budgetary and financial policies that guide the adopted budget, and overviews of each fund.

Financial Schedules Section: This section includes a description of the Village's major sources of revenues and the government-wide schedules and graphs, including actual results for FY 2024, the FY 2025 Adopted Budget, FY 2025 estimated actual results and the FY 2026 Adopted Budget.

General Fund: Tables and graphs are presented in this section to illustrate the activity of the Village's General Fund. This section also provides an overview of each General Fund department. Each department is presented with an organizational chart and a description of core services. Key Performance Indicators (KPIs) are included to benchmarks and measure departmental effectiveness.

Special Revenue Funds: This section provides an overview of the Local Option Gas Tax and the Transportation Surtax.

Debt Service Funds: This section lists the governmental long-term debt obligations. The section includes a list of individual debt instruments.

Capital Project Fund: The Capital Project Fund is used to account for the General Fund funding of municipal capital expenditures for the acquisition, construction or improvement of major capital facilities or infrastructure; machinery and equipment; and other general improvements with a life expectancy of more than three years.

Enterprise Funds: This section provides information on the various enterprise funds of the Village, including Stormwater, Solid Waste, Water & Wastewater.

Internal Service Funds: These funds are used to report on activities where services are provided to other funds. Information Technologies, Risk Management and Fleet Management.

City-Wide Capital Improvement Plan (CIP): Capital assets are tangible items with a useful life greater than one year that cost more than \$5,000. The CIP identifies assets to be acquired or replaced within a 6-year time horizon. The expenses are designated by the fiscal year and fund of expected acquisition.

Appendix A: Appendix and Glossary of terms



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GENERAL INFORMATION



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Miami Shores Village, Florida

CITY MANAGER'S BUDGET MESSAGE



Miami Shores Village

Esmond H. Scott
Village Manager

September 3, 2025

The Honorable Mayor Jerome Charles and
Members of the Miami Shores Village Council
10050 NE 2nd Avenue
Miami Shores, Florida 33138

Fiscal Year 2025-2026 Adopted Operating and Capital Improvement Plan Budget

Dear Mayor and Council:

In accordance with Florida State Statute 200.065 and Miami Shores Village Charter 34 (2), it is my duty to present the Adopted Operating Budget for fiscal year 2026 (FY26) that begins on October 1, 2025, and ends on September 30, 2026. This Operating Budget also details the Five-Year Capital Improvement Plan.

As we are getting ready to adopt a budget, we must thank you for your diligence and involvement in the series of reviews, workshops, and hearings that will precede the final vote for adoption. It is a tedious but necessary operation, one that has been ongoing since March of this year, when Capital Improvement Projects items were first identified, value-engineered, prioritized, and documented.

The Adopted budget being presented is a balanced budget. It incorporates the collective voices of the community and its needs; the consensus of your leadership, governmental best practices, and continued investments as borne out in our detailed, inclusive, and Village-dictated, adopted Strategic Management Plan.

It is a budget that is well measured and clears a responsible path forward – one that sustains our historic progress, fans, and continues to deliver on the promise of major projects across needed areas of our Village. While our budget accomplishes all this and more without any increase in our millage rate, we will be honest and transparent about the challenges down the road so that they are well documented.

This upcoming year will be another that carefully weighs the needs of the community, the short-term and long-term necessities as identified by staff, and an overall action plan that provides the most effective and efficient use of available resources to achieve the aspirations of the Village Council.

The millage rate remains at 7.8000 – the same as that adopted in FY25.

Miami Shores Village, Florida

The budget reflects an ad valorem revenue increase of \$1.39M or 9.56% increase to 7.8 mils. This is the amount derived from the total assessment of Village properties received from the Miami-Dade County Tax Assessor. The total taxable assessed value of all properties totaled \$2,152,326,300 - an increase of 8.76% over the final gross taxable value of FY25. Our debt service millage rate is now 0.1331 - a decrease of 0.0128 - solely attributable to the Doctors Charter School's debt. Financed at 2.5 %, this debt will sunset in 2033.

Property values in Miami-Dade County have been on a consistent upward trend, with significant increases observed across all municipalities. The countywide estimated taxable value rose to \$471.5 billion in 2024. This was a 10.0% increase from the previous year. In 2025, the taxable value increased by 8.5% to \$511.8 billion.

Miami Shores' 2024 taxable value was reported at \$1.98 billion, with a significant increase of 8.76 % projected for 2025. This growth reflects the overall trend in Miami-Dade County, where increased sales volumes, prices, and new construction have driven property values upward.

The last year or two has focused on the needs of our physical, technical, social, and human resources infrastructures. We have made great strides and achieved much success in our plans to address them.

Our human resources infrastructure has been bolstered by the presence of a human resources professional giving us the ability to put systems in place to meet and address standard policies and procedures, and certainly best practices. The results of Evergreen's Compensation and Classification Study were unanimously approved by the Council. This has allowed us to set the stage to be competitive in attracting quality applicants. The study re-examined the responsibilities, salaries, and work performed by all positions. The result would then lead to the development of revised job descriptions, classify positions using a uniformed factor point analysis standard, survey the government marketplace of comparable municipalities to determine representative compensation rates, and develop and recommend a pay plan.

The Council also voted to uphold the General Employees' Pension Board's recommendation to address pension reform in the following areas:

1. Opt-Out Option for certain key executives only
2. Extending the DROP from 5 years to 8 years.
3. Requiring new General Employees to participate in the Plan effective immediately upon hire with contributions commencing with the first pay period:

The Septic to Sewer conversion in Shores Estates has finally begun. This is the first such residential construction, and it signals the start of what, hopefully, will be more projects. The recent award of \$7M in Clean Water Grants received earlier this year served to supplement rising costs – including connection fees – in the Shores Estates construction project. Five million dollars of the \$7M will begin funding for our second identified area of great concern.

Miami Shores Village, Florida

Infrastructure investment, largely necessitated by aging and neglected infrastructure, has been at the forefront of this administration's operations budget over recent years and has been met with the will of the Council.

The NE 96 Street roadway and curb and gutter project is one of such projects. Our Bayfront Park Seawall Project has finally received permitting, and the notice to proceed has been given. This signals the beginning of the construction of a highly debated, sometimes controversial, but much needed and well overdue construction project. This is slated for a June 2026 completion date.

Similarly, construction on the Odell Manor's wall has begun.

It is often stated that budgets are an expression of our values. The document we present for this fiscal year exactly reaffirms our tireless commitment to supporting your endeavors and our residents, uplifting our community, and investing in our employees, infrastructure, and technology with full transparency.

In last year's budget message, we also wrote that Master Plans within the framework of a Capital Improvement Plan chronicle a municipality's intention for the future and provide guidance to accomplish that vision in a structured way.

I am pleased to report that through your vision and support, several of these Master Plans are either finished, underway, being reviewed, or in various stages of delivery. They are as follows:

Our Septic to Sewer Master Plan has been presented and is now under review.

The Parks Master Plan is well underway and should be delivered in the Fall of 2025.

Stormwater Master Plan – This is slated for a December 2025 delivery date.

FY26 will find us in a position of shovel-readiness. This will equip us to seek grants and other funding.

Over the years we have diligently sought out and secured various grants. These have served in providing the financial resources necessary to address our most pressing needs. We have been instrumental in this endeavor, working tirelessly to align our funding opportunities with the strategic goals of our municipality.

Grants play a crucial role in our efforts to improve community conditions. These financial investments, sourced from local, corporate, state, and federal entities, help us tackle unmet needs that continue to grow year after year. By applying for grants, we can determine our priorities, adopt best practices, and implement effective policies. This not only allows us to meet our goals but also ensures that we can measurably impact the areas we serve.

Overall, our efforts to secure grants have resulted in an approximate total of \$27M in grant awards over recent years. This financial support has been instrumental in driving our community forward, enabling us to undertake numerous projects that would otherwise

Miami Shores Village, Florida

be unattainable given our resources. These grants have allowed us to improve infrastructure, to provide better environmental resilience from flooding, to finally begin to address our septic to sewer needs, enhance our law enforcement capabilities, and strengthen our community through best practices.

As we look to the future, we remain committed to exploring new grant opportunities to continue our journey towards a safer, more resilient, and vibrant community. But first, we must continue to monitor and manage those we have, as the funding is critical and reporting requirements and guidelines stringent and unforgiving.

At the forefront of FY26 is the dilemma of our Golf and Country Club physical infrastructure as well as its management. Professional Course Management, with whom we have had a management agreement since 1989, has entered the fourth of a four one-year option with Miami Shores Village. This fourth-year option began on November 1, 2024, and lasts through October 31, 2025. Though we have signed an agreement that could last through April 2026, come May 1, 2026, a new management agreement would have had to be forged to ensure continuance. How we proceed, and with whom, will be largely dictated by procurement processes. The National Golf Foundation (NGF), with whom we engaged to assist with how we move forward, has given suggestions.

While the management structure will not continue in its present format and its final form is not likely to be contentious, the country club facilities and golf course designs will give cause for debate. At the crux of this all is the South Florida Water Management District's planned C-8 Basin Resiliency project. When the first conceptual plans were introduced, the project features included enhancing the S-28 Structure, adding 500 cubic feet per second (cfs) pump station, canal bank enhancements, a temporary detention area and living shoreline features.

Today, while design has not yet been finalized, conversations about District funding, a possible 2,550 cfs pump, and a possible redesign of the one suggested by NGF has muddled up what should have been a municipal golf course upgrade – albeit one that is major. How we proceed will occupy a great portion of this fiscal year.

The foregoing is but some of the challenges and factors of which we are mindful, as we prepare for yet another fiscal year.

FISCAL YEAR 2026 BUDGET HIGHLIGHTS

The FY26 budget presents, proposes and provides the most effective, efficient, and creative use of available resources necessary in a very transparent manner.

This year we will continue to keep our Strategic Management Plan as one of the key factors driving our budget. What is it that our community desires? Our goals, objectives

Miami Shores Village, Florida

and priorities are clearly laid out in the document, and this budget responds to what was and has been signaled to us as being important elements for our community.

FY26 Adopted Budget (Total Combined Funds)

Funds	FY25 Budget	FY 2026
General Fund	\$23,803,269	\$25,728,237
Special Revenue Funds Local Option Gas Tax, Transportation Surtax and Building Funds	\$3,017,727	\$4,724,293
Debt Service Fund: Charter School	\$273,175	\$272,933
Capital Projects Fund (General Fund)	\$348,483	\$1,380,300
Enterprise Funds: Stormwater, Solid Waste and Water & Wastewater Funds	\$5,439,525	\$7,840,238
Internal Service Funds: Risk Management, Fleet Management and Information Technology Funds	\$5,881,050	\$6,984,872
Grant Fund: The American Rescue Plan Act of 2021 (ARPA)	\$3,067,800	0
Total	\$41,831,029	\$46,930,873

FISCAL YEAR 2026 FUND HIGHLIGHTS

The total of all combined funds for FY26 is \$46,930,873. Among the fund highlights are the following:

General Fund

This is the primary operating fund of all municipalities. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.

The General Fund Capital Improvement Plan Budget is essentially a one-time financially sound investment in infrastructure, recreation, parks, fleet, streets, technology, safety, planning, and aesthetics. It assures needed deliverables to our community and to our human resources. In FY26, the financing of these investments will be taken from funds across the different funds detailed here.

Miami Shores Village, Florida

Highlights

- An increase in Ad Valorem taxes of approximately 9.56%
- Contingency of \$1,133,367 to fund future projects, obligations, and emergencies
- Health Insurance increase of 21%
- CIP projects within the General Fund increased by \$1,031,817
- FPL Adopted increased utility service of 6%
- Cambridge Program of \$67,592 moved from Mayor and Council to Non-Departmental
- The IT Budget increased to keep up with growing technological demands and ensure the continued safety and security of systems
- Investments in Human Resources – New Full-time Code Officer
- Neighborhood Services will revert to being called Code Compliance

Code Compliance is no longer Neighborhood Services

- Funding Body Cameras for Code Compliance Officers as part of our continued efforts to improve public service, professionalism, and safety.

Economic Development

- Through targeted outreach, meaningful partnerships, and a commitment to local business success, we are creating the conditions for sustainable growth and long-term vitality in our Village.

Human Resources

- Staff Training and Development Initiatives. The Adopted FY2026 budget includes funding for both online and in person training initiatives to include LocalGovU (online training portal) and Supervision in Government training. They prepare staff for leadership roles and/or succession planning.
- Pre-employment screening-related expenses (background checks, physicals etc.) Funding requested for fiscal year 2026 is based on projections utilizing usage year to date data.
- Employee engagement activities and recognition programs. Funding requested includes activities for engagement and recognition, as well as onboarding kits.

Library

- Village Oral History Project: This is an ongoing project being prioritized as the Village nears its centennial year.
- Digital Archival Storage project: Along with other local municipalities and entities, partners with FIU to use their digital repository for the hosting of the Miami Shores Village digital archives.

Miami Shores Village, Florida

Planning and Zoning

- This budget reassesses the costs of providing planning services by funding three full-time positions and includes additional funds to accommodate the residential district update and comprehensive plan amendments.
- Revisiting and updating select elements of the Comprehensive Plan, focusing on areas identified as priorities and aligning with broader community goals. Particular emphasis will be placed on elements related to sustainability, mobility, and traffic management.

Police

- Upgraded Police Radios - This investment will enhance communication capabilities, ensure operational readiness, and support personnel with advanced tools for critical response.
- Dispatch Renovations - As part of our ongoing commitment to accreditation and improving public safety services, we have allocated preliminary funding to support much-needed renovations to our dispatch center.
- Body Worn Camera and Taser Contract - In line with our commitment to modernizing law enforcement capabilities and enhancing public trust, the Village has approved a new consolidated agreement with Axon Enterprise. This investment will significantly improve transparency, officer safety, and operational efficiency while spreading costs predictably across multiple fiscal years.

Public Works

- The ACE program in collaboration with Code Compliance and Police will continue to be a top priority for ensuring the Village Beautiful stays beautiful.
- An updated traffic study will commence, which will account for changes in traffic patterns since the last study was completed.
- This year, a 5-Year Maintenance plan will be utilized to create maintenance schedules for pavement, sidewalk, and landscape upkeep.
- PW Capital Improvements Projects – significant increase in the number of projects such as roadways, much needed facility renovations, machinery and equipment.
- Reduction - in the Parks/Beautification lines from \$378,000 to \$154,000 due to renaming and modification, transfers and consolidation.

Miami Shores Village, Florida

Special Revenue Funds

Local Option Gas Tax

This fund accounts for the revenues from the six cents and additional three cents sales tax levied on all petroleum products sold in Miami-Dade County and apportioned to municipalities.

Highlights

- Beautification Tree Grant total of \$35,538 with matching dollars.
- Striping and signage, milling and resurfacing.

Transportation Surtax (CITT)

This fund accounts for the Village's portion of the Miami-Dade County one-half percent transportation surtax approved by voters in November 2002.

Highlights

Five LAP projects (Grant) being funded through this fund. They are as follows:

- Miami Shores Village ADA Ramp Improvement Project / Construction.
- FM #447970-1 / Miami Shores Village Flagler Trail.
- Miami Shores Design - SR 915 / NE 6th Avenue Pedestrian Promenade.
- Multi-Mobility Improvements Project / NE 96th Street - includes neighborhood greenways. The Adopted improvements are to provide connectivity between residential neighborhoods and Downtown Miami Shores.
- Miami Shores Multimodal Mobility Improvements / N Miami Avenue between NW/NE 91 Street and NW/NE 111 Street; NW/NE 93 Street between NW 3 Avenue and NE 6 Avenue; NW/NE 96 Street between NW 2 Avenue and NE 2 Avenue; NW/NE 101 Street between NW 2 Avenue and Park Drive; and NW/NE 109 Street between NW 2 Avenue and NE 2 Avenue. The Village is looking at alternate transportation free ride services, new circulator, as well as other roadway improvements.

Building Fund

This fund was created in FY2022 to comply with State Reporting Requirements._

Highlights

- Professional Services and Technology - Anticipated increase in costs due to rising service fees from key technology providers. Increase reflects ongoing investments in essential software and digital tools that support the department's operations.

Miami Shores Village, Florida

- Staffing Enhancements - Department will hire a full-time Chief Building Inspector and add a part-time Permit Clerk. The inspector will help manage inspections and ensure code compliance: the permit clerk will assist with electronic permit processing and general administrative tasks.
- Revenue Growth Expectations - The department projects an increase in permit-related revenue for the upcoming fiscal year.

Debt Service Fund

This fund accounts for the 2004 General Obligation bonds issued to fund the design, development, and construction of the Miami Shores Doctors Charter School construction (2004).

Highlight

- The millage rate decreased.

Capital Improvement Fund (CIP)

This fund accounts for major acquisitions and projects to improve the Village. This five-year plan tends to be fluid as it projects 5 years out and not all projects are cast in stone or even yet realized. Available funding and timing are critical in any five-year CIP Plan.

Highlight

- A detailed CIP list showing funding is attached. This year's recommendations are balanced across funds and are based on overall needs.

Enterprise Funds

These funds operate like a private business, using user charges and fees to finance their operations and recover costs, rather than relying on general taxes. They require sufficient working capital to ensure long-term financial stability, risk mitigation, and stable service delivery.

Stormwater Fund

This fund accounts for the operations and maintenance of the Village's stormwater system.

There are 4 grant projects being paid for by this fund:

- NE 105th Street Shores Estates Pump Station Project
- NE 93rd Street Pump Station
- NE 104th Street Drainage
- NE 8th Avenue Drainage

Miami Shores Village, Florida

Highlight

- *Stormwater rates increasing by 2.75% per Ordinance 2019-05*

Solid Waste Fund

This fund accounts for the operations and maintenance of the Village's solid waste system.

Highlight

- *Solid Waste rates increasing*
- Residents will see an increase of 15% for single family residential and an overall 20% increase in revenues for the Solid Waste Fund. The cost for Solid Waste has far outpaced the Adopted annual incremental increases per *Ordinance 2019-08*. Solid Waste is an Enterprise Fund and by strict finance guidelines, the costs of services provided through an enterprise fund are generally recovered through charges to the users of the services. A fund balance and working capital are also essential.

Water & Wastewater Fund

This fund accounts for the annual assessments to pay for the construction cost and maintenance fees for the NE Second Avenue Business District Water & Sewer Project. Maintenance costs for the grinder pumps are paid from this fund.

Highlights

- *Maintenance fees increasing by 3% per Resolution 2020-12*
- Septic to sewer conversion

Internal Service Funds

Risk Management Fund

This fund accounts for the accumulation and allocation of costs associated with insurance.

Fleet Management Fund

This fund accounts for all direct and indirect costs to maintain and operate the Village's vehicles and equipment fleet.

Miami Shores Village, Florida

Highlight

- Increase from \$980,000 to \$1.4M due to significant purchase of machinery, equipment, and vehicles. Many have been deferred purchases.

Information Technology Fund

This is the fourth year of this Internal Service Fund. While the formal consolidation of the IT Fund began in FY 2023, the FY 2026 budget reflects a critical next step: the full reassignment of all technology-related expenses from individual departmental general ledger (GL) accounts to centralized IT-controlled GL accounts. This enables more transparent and accurate budgeting; simplifies cross-departmental IT planning and cost control; enhances tracking of shared systems and centralized infrastructure investment.

Highlights

- The FY 2026 Information Technology (IT) Budget reflects a strategic realignment of Village resources to support modernization, resiliency, and enterprise-wide service delivery.
- IT budget has been fully consolidated this year for greater transparency and efficiency.
- Major capital investment in Security and Infrastructure.
- Physical security upgrades to surveillance systems, access control, and encoder replacement.
- Vehicle diagnostic software (Motor Pool), and accelerated laptop replacement due to increased failure rates.
- Investments ensure facility security, operational uptime, and long-term sustainability.
- Expansion of Software, Cybersecurity, and Resident-Facing Application Enhancements.
- Microsoft perpetual licensing to maintain support for core infrastructure beyond 2025.
- Resiliency improvements, such as a cloud backup and a secure file.
- Infrastructure upgrades to strengthen fiber and internet connectivity.
- Development of new digital resident facing portals that enhance public access.
- Continued IT Budget Consolidation for Transparency and Strategic Control.

The very significant increase in the total budget reflects this structural refinement, not uncontrolled growth, and equips IT to deliver coordinated, cost-effective support across all Village departments.

Looking Forward

Economic Development

The primary objective of Miami Shores Village's economic development strategy is to cultivate a healthy local economy and to facilitate a resilient tax base through fostering entrepreneurship, retaining and expanding local businesses, and investing in strategic partnerships and innovation.

Miami Shores Village, Florida

With more than 95% of businesses in the Village representing small businesses, a key focus of Village administration has been in developing programs uniquely tailored to support and strengthen small businesses with less than 10 employees in the downtown and beyond. The Village continues to invest in technical support for small business owners through workshops and one on one business coaching meetings through the Village's Business Clinic.

Miami Shores Village continues to benefit from a stable and affluent residential tax base, characterized by single-family households and a well-educated population of working professionals.

Economic Outlook

The combination of high-income levels, substantial consumer spending, and a well-educated populace positions Miami Shores Village favorably for continued economic growth. These factors support local businesses and provide a strong foundation for future development initiatives.

In Conclusion

The FY 26 Budget is intended to serve four (4) primary functions:

- I. **A Policy Document:** As a Policy Document, the budget indicates what services the Village will provide during the fiscal year. Additionally, the level of services and reasons for their provision are stated. The Village Manager's message summarizes long-term and short-term concerns, financial situations, and how the Budget will address specific issues in the current fiscal year.
- II. **An Operations Guide:** As an Operations Guide, the Budget indicates how departments and funds are organized to provide services to the residents and visitors to our Village. Changes for FY26 are summarized in the Village Manager's Executive Message and detailed in the respective department budgets.
- III. **A Financial Plan:** As a Financial Plan, the Budget summarizes and details the taxpayers' costs for current and Adopted service levels plus how they will be funded. Within the Village Manager's Message is a narrative description of the major revenue sources for each fund and expected receipts and summaries of adopted expenditures. Detailed financial information is illustrated in the Fund Analysis and Capital Improvement Plan, in addition to data found within the Department Summary section. Such information is listed in four (4) columns in our budget: 2024 Actual Unaudited, 2025 Adopted Budget, 2025 Actual, and 2026 Adopted Budget.
- IV. **A Communications Tool:** As a Communications Device, the Budget is designed to be user-friendly with summary information in text, charts, tables, and graphs. Additionally, it is designed to be an electronic PDF file. A paper copy is printed and distributed to our local

Miami Shores Village, Florida

library for readers without Internet access. Should you have any questions about the Village's FY26 Adopted Budget, you can contact the Village's Finance Department or visit the Village's website at www.msvfl.gov.

As we approach October 1, 2025, and look ahead, the visual of what needs to be done is quite daunting. And so, we are reminded that there is much to be done. I am grateful that, through your strong support, we have identified and agree that our investments are apparently needed.

To that end, this budget highlights the investments we have made in our infrastructure planning, civic infrastructure, employees, information technology, safety, and overall governance.

The budget represents continued fiscal conservatism and an uncompromising approach to financial health. We are meeting the current financial, service, and capital obligations and will continue to employ all measures necessary to ensure that we remain healthy in adapting to municipal finance best practices and within the confines of our finances.

We are realizing increased revenues through ad valorem and other taxes. We are also sourcing grants and looking at other revenue sources to ensure our bold future. I am proud of the efforts of our department directors and their diligence in preparing their budgets, as well as their consistently keen attention to the details.

Our budget remains driven by and reflective of the residents of our Miami Shores Village and the needs of the community. Together, we have fundamentally transformed leadership engagement. And because government skepticism remains constant in our lives, we strive for full transparency and nothing less. It is more critical than ever before to communicate directly with our neighbors, listen, and ensure that our budget represents and supports them.

We thank our many residents who remain involved and who share their thoughts, opinions, expertise, and voices.

And, of course, endless thanks to you, our Council, for your leadership, guidance, and understanding. Thank you, Mayor Jerome Charles, Vice Mayor Neil Cantor, Councilmember George Burch, Councilmember Jesse Valinsky, and Councilmember Patrick Devaney.

Respectfully Submitted,

A handwritten signature in purple ink, appearing to read 'Esmond K. Scott', with a stylized flourish extending from the bottom right.

Esmond K. Scott
Village Manager



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Miami Shores Village, Florida

STRATEGIC PLAN

FISCAL YEAR ENDING SEPTEMBER 30, 2026

MISSION



Serving our community with integrity, transparency compassion, and professionalism, while engaging our residents and enhancing the highest quality of life for all.

VISION



Fostering a safe, welcoming, economically viable, innovative, and environmentally sustainable community, built on trust and a resident-centric approach, while spotlighting its celebrated charm.

VILLAGE VALUES

- Inclusiveness & Cohesiveness
- Living, Working, Playing Safely
- Charming & Friendly
- Responsive Service
- Mindful, Responsible, Innovative
- Resilient & Sustainable
- Multimodal Options
- Affordability

TOP VILLAGE PRIORITIES

- 1)Revitalizing Downtown
- 2)Converting Septic to Sewer
- 3)Developing Parks and Greenspaces?
- 4)Building a Community Center
- 5)Renovating the Country Club

Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026



**Mayor
Jerome Charles**



**Councilmember
George Burch**



**Vice-Mayor
Neil Cantor**



**Councilmember
Jesse Valinsky**



**Councilmember
Patrick Devaney**

Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

HISTORY

The thriving community that we know today as Miami Shores Village was first settled in the early 1870s. The Sturtevents, the Barnotts, the Potters, the Sears, the Woods and the Hunts, were the names of some of the earliest homesteaders in the area, originally known as the community, "Biscayne". In the early 1900s, Hugh M. Anderson, an experienced real estate developer who had previously completed the successful development of the Venetian Islands, set his sights on a new project – a vision of Miami Shores in which residences of Italian-inspired architecture sat within a landscape associated with water. The master development plan for Greater Miami Shores included 9,000 building sites, 5 2/3 miles of bay frontage, four miles of inland waterways and ten miles of main roadways. The plans also called for the construction of a causeway to Miami Beach, a golf course, a country club, a yacht club, a business district, apartment buildings, hotels, a school and churches, a railroad station and beautifying features such as parks, plazas and entryways.

Early in 1926, it was reported that approximately fifty homes had been completed, another fifty were under construction, and an additional one hundred were being planned. The commercial building program was in progress, sidewalks and roadways were being laid out, and lighting and landscape work was well underway. Record-setting sales and resales of property were being recorded. Unfortunately, on September 18, 1926, all plans for the community came to a halt with the arrival of the devastating Great Miami Hurricane. In 1931, under the leadership of Roy Hawkins, who is credited as being the "principal founder" of Miami Shores Village, a request to grant a charter creating Miami Shores Village was presented in the State Legislature. On January 2, 1932, the Village became official at a Council meeting.

In the ensuing decades, growth was steady. A variety of architectural styles were introduced, yet the community emerged as the type of development Anderson had envisioned. Today, the community retains many of its original characteristics – well-situated and serviced by major highways, having tree-lined streets and wide roads, a downtown area, well-maintained homes provided with efficient services and a variety of community activities. Miami Shores Village, which has come to be known as "The Village Beautiful," remains one of Miami-Dade County's most desirable suburbs.



Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

At the Core of The Shores

Miami Shores Village, often referred to simply as *Miami Shores*, is a distinctive residential community located in the northeastern section of Miami-Dade County, Florida. Officially incorporated in 1932, the Village was originally developed as a planned suburb during South Florida's early 20th-century land boom. Its founders envisioned a tranquil, park-like setting to contrast the bustling urban development of nearby Miami—and that character has endured for nearly a century.

Today, Miami Shores is known for its wide, tree-lined streets, architecturally diverse homes, and strong sense of civic pride. Spanning just under 3.75 square miles, the Village maintains a predominantly single-family residential land use pattern, with small-scale commercial corridors and a handful of multifamily dwellings and townhomes. Its built environment includes well-preserved examples of Mediterranean Revival, Art Deco, and Mid-Century Modern architecture—reflecting both its historical roots and modern revitalization.

Centrally located on the shores of Biscayne Bay, the Village offers convenient access to downtown Miami, Miami Beach, and the greater South Florida region. Despite this proximity to urban centers, Miami Shores has preserved a small-town atmosphere, reinforced by its own municipal police department, public library, community centers, parks, and a municipally owned golf course and country club.



Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026



Miami Shores Village operates under a Council-Manager form of government and maintains a strong tradition of fiscal discipline, community planning, and public service. Residents are deeply involved in shaping the future of the community through active participation in local boards, town meetings, and civic associations.

A defining feature of the community is its commitment to education and civic engagement. Miami Shores is home to **Barry University**, a private Catholic institution serving students from around the globe.



Doctors Charter School, one of Florida's few municipally sponsored charter schools, was established in 2005 with support from community stakeholders, including Village residents, Barry University, and local education advocates. Miami Shores Village played an initial facilitative role during the school's development, including support for site selection and planning discussions. However, the Village relinquished any operational involvement upon the establishment of the independent school governance structure. Doctors Charter School consistently earns high academic ratings.

This emphasis on education has contributed to a highly informed and engaged population, with over 60% of residents holding a bachelor's degree or higher.

Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Culturally, Miami Shores is one of the more diverse and inclusive communities in Miami-Dade County. With nearly 30% of residents born outside the United States and nearly half speaking a language other than English at home, the Village exemplifies the multicultural fabric of South Florida.

It has historically been welcoming to LGBTQ+ families and individuals and has adopted progressive non-discrimination policies ahead of many neighboring jurisdictions.



The Shores Snapshot

Miami Shores Village is a fiscally stable, inclusive, and well-served single-family residential community with high levels of education, income, and owner-occupancy. The Village maintains an excellent array of services—police, recreation, library, charter and public schools, and higher education—supporting its reputation as “The Village Beautiful.” Structural fiscal balance is supported by resident ability to pay, modest population growth, and a stable property base. The demographic diversity supports equitable community engagement and public trust.



Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

 Miami Shores Village at a Glance

Overview

- Incorporated: 1932
- Nickname & Motto: “The Village Beautiful”
- Location: In-town village in northeastern Miami-Dade County, on Biscayne Bay, just north of the City of Miami, with quick access to I-95, beaches, Fort Lauderdale, and downtown Miami
- Character: Quiet, family-oriented single-family suburb interspersed with lush parks, wide tree-lined streets, and a mix of architectural styles including MiMo, Mediterranean Revival, and Art Deco

Quick Stats Table

Metric	Value
Population (2020 / est. 2024)	~11,567 / ~11,917
Households	~3,650
Owner-occupied rate	~86.7%
Median Home Value	\$788,600
Median Household Income	\$137,873
Poverty Rate	~7.9%
Education (≥ Bachelor’s)	~64.7%
Foreign-born	~29%
Language other than English	~49%

 Miami Shores Village: Community Profile

Overview

- **Incorporated:** 1932
- **Motto:** “The Village Beautiful”
- **Location:** Miami-Dade County, just north of Miami; core single-family residential community with MiMo, Mediterranean Revival, Art Deco, and contemporary architecture. Excellent access to I-95, beaches, Miami, and Fort Lauderdale.
- Annual mean temperature: approx. 75.5 °F
- Annual rainfall: ~59.8 inches
- Sunshine days: ~255/year

Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Demographics

Metric	Value
Population (2020 Census / 2024 est.)	11,567 / ~11,920
Households	~3,650
Avg. Household Size	~2.77
Owner-Occupancy Rate	~86.7%
Median Age	~40 years
% Under 18 / Over 65	~22% / ~12%
Foreign-Born Residents	~29%
Non-English at Home	~49%
Educational Attainment (≥ Bachelor's)	~65%
Major Racial/Ethnic Groups	White non-Hispanic ~40%, Hispanic/Latino ~34%, Black ~15%, Asian ~3.5%, Two or more ~22%

Socioeconomic Profile

- **Median Household Income (2023 est.):** \$138,000
- **Per Capita Income:** ~\$57,000
- **Poverty Rate:** ~8%
- **Median Home Value:** \$789,000
- **Median Gross Rent:** ~\$2,230/month
- **Average Commute Time:** ~27 minutes

Community Infrastructure & Services

- **Public Safety:** Village Police Department (~42 sworn officers); patrol and community policing services.
- **Recreation Facilities:** Aquatic Center, Tennis Center, Recreation Center, Ed Abdella Fieldhouse, Miami Shores Country Club (golf, athletics).
- **Library:** Brockway Memorial Library (Village-operated).

Miami Shores Village, Florida

VILLAGE PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

- **Educational Institutions:**

- Miami Shores Elementary (K–5, A-rated)
- Doctors Charter School (6–12, A-rated)
- Barry University (private, nationally recognized university, located within the Village)

Community Identity & Culture

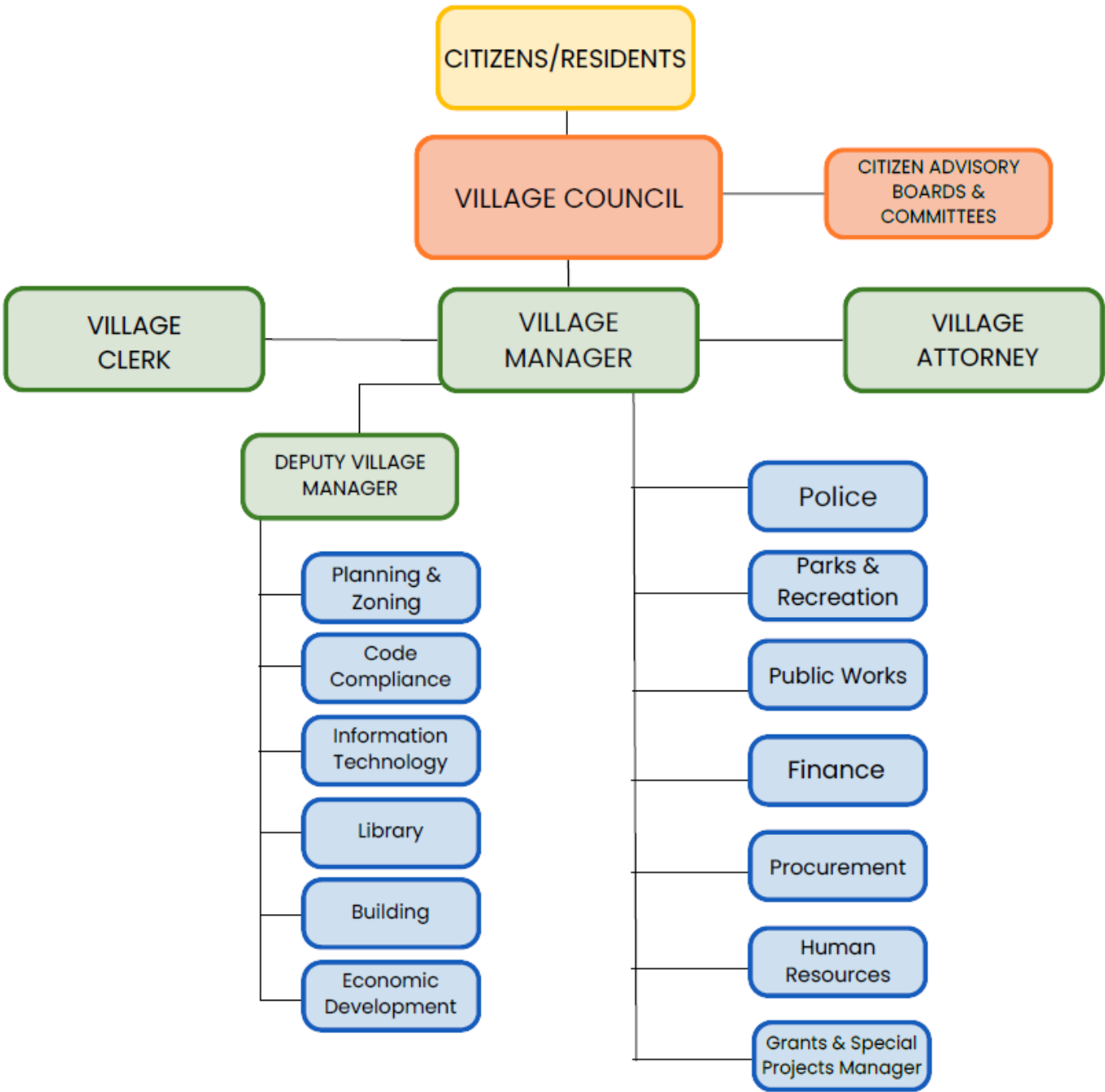
- A well-educated, diverse, family-friendly community with a small village feel inside metro Miami.
- Strong local values around inclusivity, housing diversity, and welcoming same-sex households; historically strong non-discrimination policies.



Miami Shores Village, Florida

ORGANIZATION CHART

FISCAL YEAR ENDING SEPTEMBER 30, 2026



Miami Shores Village, Florida

STAFFING SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2026

The Village's staffing summary represents management's interpretation of the labor elements necessary to implement the directives and guidance provided by the Mayor and Council. That guidance has been formed into a strategic plan that details the Council's Vision and Priorities. The plan is further refined into a set of goals and initiatives that can be converted into measurable actions. Those actions are then implemented and monitored to determine the progress toward achievement of those goals.

Department	FY 2024 Adopted Budget	FY 2025 Adopted Budget	FY 2026 Adopted Budget
Village Manager	4	5	5
Village Clerk	2	2	2
Finance	5	4	4
Planning Zoning & Resiliency	3	3	3
Human Resources & Risk management	1	1	1
Information Technology	2	3	3
Police	54	53	53
Building Department	6	7	7
Code Compliance	3	3	4
Public Works - Beautification	4	4	7
Public Works - Streets	5	5	5
Public Works - Administration	4	5	5
Public Works - Recreation/Maintenance	3	3	0
Public Works - Facilities Management	0	3	3
Public Works - CITT	2	2	2
Local Options Gas Tax	2	2	2
Solid Waste	22	22	22
Stormwater	2	2	2
Fleet Management	4	4	4
Library	4	4	4
Parks & Recreation - Administration	3	3	3
Parks & Recreation - Athletics	5	5	5
Parks & Recreation - Community Center	3	3	3
Parks & Recreation - Aquatics	6	6	6
Parks & Recreation - Tennis	0	0	0
Total	149	154	155
Department	Additional Staffing/Changes		
Code Compliance	Code Compliance Officer		

Miami Shores Village, Florida

VILLAGE ORGANIZATION

FISCAL YEAR ENDING SEPTEMBER 30, 2026

The following chart contains a list of the Council priorities and the departments that are taking action to achieve the desired goal.

Fund Type	Departments	Inclusiveness & Cohesiveness	Living, Working, Playing Safely	Charming & Friendly	Responsive Service	Mindful, Responsible, Innovative	Resilient & Sustainable	Multimodal Options	Affordability
General Fund	Mayor & Council	X	X	X	X	X	X	X	X
General Fund	Village Manager	X	X	X	X	X	X	X	X
General Fund	Village Clerk	X		X	X	X	X	X	
General Fund	Finance	X			X	X	X		X
General Fund	Legal	X	X		X			X	
General Fund	Planning, Zoning & Resiliency	X	X	X	X	X	X	X	X
General Fund	Human Resources & Risk Management	X	X		X	X	X		
General Fund	Building	X	X	X	X	X	X	X	X
General Fund	Code Compliance	X	X	X	X	X	X	X	X
General Fund	Public Works	X	X	X	X	X	X	X	X
General Fund	Brockway Memorial Library	X	X	X	X	X	X	X	X
General Fund	Parks & Recreation	X	X	X	X	X	X	X	X
General Fund	Police	X	X	X	X	X	X	X	
Enterprise Fund	Stormwater	X	X		X	X	X	X	
Enterprise Fund	Solid Waste	X	X	X	X	X	X		X
Enterprise Fund	Water & Wastewater	X	X		X	X	X		
Internal Service Fund	Information Technology	X	X	X	X	X	X		

BUDGET OVERVIEW



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Miami Shores Village, Florida

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2026

A budget is a financial plan that allocates resources to deliver priority services, facilities and equipment. Budgeting is an extensive process that results in a budget document, an accounting ledger, a spending plan and a system to review progress in meeting goals and to define and quantify new and updated goals.

The approved budget document is the Village's spending policy created through recommendations by the Village Manager to the Mayor and Council. The Council and the Village Manager have been engaged in ongoing dialogue about services throughout the year. Additionally, the community is engaged through a series of budget workshops and budget hearings where Council provides budgetary instructions in advance of formal budget presentation. The Village Manager and team develop the budget to meet the goals, objectives and strategies expressed by the Council who represent the interests of all Village residents and businesses. Upon adoption by Council, which is the only body that can make it law, the Village Manager is authorized to make certain expenditures in order to accomplish the goals established by the Council.

Certain steps are common to sound budgeting processes:

- ✓ Policy Development
- ✓ Financial Planning
- ✓ Service or Operations Planning and
- ✓ Communications

Operating budgets for all funds adhere to the modified accrual basis of accounting. In accordance with this convention, recognition of revenues occurs when they become available and measurable. Expenses are recognized in the period goods and services are received or when liabilities have been incurred. Expenditures for capital outlay are budgeted rather than depreciation expense. Likewise, debt issuance is recognized as revenue and debt service payments as expenses. Unrestricted net assets/unreserved fund balances (residual liquid assets resulting from prior operations) are appropriated when necessary and included as revenue on a budgetary basis but are eliminated for financial reporting.

The Village adopts a balanced budget so that expenditures approved for Council purposes will not exceed the estimate of income expected from all sources, including available balances from prior years. This policy applies to expenditures and revenues within each fund, such that each fund is a self-balancing set of accounts.

Budgetary control is legally maintained at the department level. The Village Manager is authorized to amend, modify, or otherwise adjust the Village's annual budget in accordance with the spending limitations as established by *Purchasing* guidelines of Miami Shores Village of Ordinances pursuant to the Budget Resolution. Other amendments to the budget require authorization by the City Council. The City's united approach to tasks to be performed during the fiscal year is based on the vision, mission and goals as laid out in this adopted plan and is evidenced in every project, initiative, and line item.

Miami Shores Village, Florida

ANNUAL BUDGET PROCEDURES AND CALENDAR

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Florida Statutes (Chapter 200.065), known as TRIM (Truth In Millage) require that all city governments prepare, approve, adopt and execute an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. Accordingly, the following procedures have been established for budget adoption:

Truth In Millage

The Village is required to hold two public hearings for adoption of a property tax rate and budget. The first public hearing is advertised by the Property Appraiser mailing to each property owner a TRIM notice. In addition to notification of this first public hearing, the TRIM notice contains the following information:

1. Prior year millage rate.
2. Current year Adopted millage rate.
3. Current year rolled-back rate.
4. The date, time and meeting place of the Tentative Budget Hearing.

The second public hearing is advertised by means of a newspaper advertisement summarizing the revenues and expenditures in the budget tentatively approved at the first public hearing.

The calendar represents the annual budget process as previously described.

April Departments submit operating and 5-year capital improvement projects budget requests to the Capital Improvement Department

May Departmental meetings with Finance and the Budget Review Committee to review and revise budget requests.

June Final adjustments are made and the Adopted balanced budget is submitted to the City Manager for final review.

June-July The Adopted operating and 5-year capital improvement projects budgets are presented to Mayor and Council through a series of public workshops. A pre-budget workshop was held on **June 17th, 2025** and a workshop on **July 14th, 2025**.

September Two budget hearings are conducted to set the millage rate and adopt the budget.

Public hearings on the Fiscal Year 2026 budget will be held in Village Hall on September 3, 2025 at 6:00 PM and September 16, 2025 at 6:00 PM.

October The adopted budget becomes effective on October 1. Compliance with Chapter 200, F.S. is certified to the Florida Department of Revenue.

Miami Shores Village, Florida

BASIS OF ACCOUNTING AND BUDGETING

FISCAL YEAR ENDING SEPTEMBER 30, 2026

<i>Basis of Accounting & Budgeting</i>
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The Village uses funds and account groups to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance, and to aid financial management by segregating transactions related to certain government functions or activities.

A fund is defined by Generally Accepted Accounting Principles (GAAP) as "a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities and balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations."

Funds are classified into three categories: governmental, proprietary, and fiduciary. Each category, in turn is divided into separate "fund types."

Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general fixed assets (capital project funds) and the servicing of long- term debt (debt service funds). The general fund is used to account for all activities of the general government not required to be accounted for in another fund.

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities can be provided either to outside parties (enterprise funds) or to other departments or agencies primarily within the government (internal service funds).

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, the fiduciary funds are classified as pension trust funds, nonexpendable trust funds or expendable trust funds. The terms "nonexpendable" and "expendable" refer to whether or not the government is under an obligation to maintain the trust principal. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. The Village does not adopt budgets for any Fiduciary funds.

All governmental fund types, expendable trust funds and agency funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred.

Miami Shores Village, Florida

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2026

The Village uses the following fund types:

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the Village are financed. The acquisition use and balances of the Village's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the Village's governmental fund types that are budgeted:

General Fund - The General Fund is the Village's primary operating fund. It accounts for all the financial resources of the general government, except for those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes. The Village budgets the following Special Revenue Funds:

Local Option Gas Tax – This fund accounts for the revenues from the six cents and additional three cents sales tax levied on all petroleum products sold in Miami-Dade County and apportioned to municipalities.

Transportation Surtax (CITT) – Accounts for the Village's portion of the Miami-Dade County one-half percent transportation surtax approved by voters in November 2002.

Building Fund – This fund was created in FY2022 to comply with State Reporting Requirements. The Building Department is responsible for the administration and enforcement of all applicable construction codes at the federal, state, county, and municipal levels. Our primary mission is to safeguard the health, safety, and welfare of all who live, work, and visit our community, including first responders, through the consistent application of building standards.

Debt Service Fund – This fund records the inflow and outflow of cash related to the dedicated ad valorem tax levies used to pay for the annual principal and interest costs associated with the General Obligation Bonds, Series 2013, which replaced Series 1999 sold to design, develop and construct the Miami Shores Aquatic Facility, as well as, the Series 2015 which replaced the Series 2004 bond, sold to build the Doctors Charter School Facility.

Additionally, the payments toward clearing other outstanding debt are reported in this fund. Costs associated with the management, reporting and payment of principal, interest and fees are also included. The Village is required to complete a series of reports relating to the debt including *Continuing Disclosure Reports*, *State Bond Filings* and special notes to the Village's comprehensive annual financial report.

Miami Shores Village, Florida

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Special Revenue Funds (continued)

Capital Improvement Fund (CIP) – The Capital Project Fund is used to account for the funding of municipal capital expenditures for the acquisition, construction or improvement of major capital facilities or infrastructure; machinery and equipment; and other general improvements with a life expectancy of more than three years.

PROPRIETARY FUND TYPES

Proprietary Funds are used to account for the Village's activities that are similar to those often found in the private sector. The measurement focus is upon determination of net position. Goods or services from such activities can be provided either to other departments or agencies primarily within the government (Internal Service Funds) or to outside parties (Enterprise Funds).

The Village budgets for the following:

Enterprise Funds:

Stormwater Fund – Accounts for the operations and maintenance of the Village's stormwater system. This Division maintains drains, pumps, and flooded locations during storms, as well as cleans streets and performs light maintenance.

Solid Waste Fund – Accounts for the operations and maintenance of the Village's solid waste system. The Solid Waste Division is responsible for the management and disposal of all non-hazardous solid waste for Miami Shores Village residents and businesses. Curbside recycling, commercial and residential garbage collection and bulk trash removal services constitute the Division's focus.

Water & Wastewater Fund – Accounts for the annual assessments to pay for the construction cost and maintenance fees for the NE Second Avenue Business District Water & Sewer Project. Future maintenance costs for the grinder pumps will be paid for from this fund.

Internal Service Funds

Risk Management Fund – The Village's Risk Management Internal Service Fund is a self-balancing group of accounts designed to accumulate the necessary financial resources to pay for the Village's insurance premiums, costs, deductibles and administrative services insured by the Florida League of Cities.

Fleet Management Fund – The Fleet Management Fund, created in FY2000 as an Internal Service Fund of the Public Works Department, is responsible for the acquisition and maintenance of all Village-owned vehicles in the municipal inventory.

Information Technology Fund – The Information Technology Fund, established in FY 2023 as an Internal Service Fund within the Village Manager's Department, is dedicated to modernizing and optimizing the Village's technology infrastructure in alignment with the Strategic Management Plan.

Miami Shores Village, Florida

BENCHMARKING

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Each year, the State of Florida publishes financial condition assessment procedures that includes five years of data, financial indicator calculations, and benchmarks with similar governments. The benchmarks are classified in three groups: (1) fund type and population, (2) fund type and property values, or (3) fund type, population and property values. For purposes of this analysis, the Village has selected group (3) fund type, population and property values. Other key performance indicators and trend information are listed among the various Village departments.

The Village's peer group includes 21 Florida municipalities. The rankings indicate at or above average performance regarding fifteen of the twenty-five indicators. The Village's rankings in all the benchmarking categories are presented on the following page.

Miami Shores Village, Florida

BENCHMARKING

FISCAL YEAR ENDING SEPTEMBER 30, 2026

FINANCIAL INDICATORS			
	INDICATOR	WARNING TREND	RANK
1	Change in Net Position / Beginning Net Position	The percent change in net position indicates how the government's position changed during the year (positive or negative) as a result of resource flow.	10
2	Unassigned and Assigned Fund Balance + Unrestricted Net Position (Constant \$)	Declining results may indicate that the local government could have difficulty maintaining a stable tax and revenue structure or adequate level of services. Deficits may indicate a financial emergency.	12
3	Unassigned and Assigned Fund Balance / Total Expenditures - General Fund	Percentages decreasing over time may indicate unstructured budgets that could lead to future budgetary problems for the local government even if the current fund balance is positive.	13
3	Unassigned and Assigned Fund Balance / Total Expenditures - Governmental Funds		13
4	Current Cash & Investments / Current Liabilities - General Fund	Percentages decreasing over time may indicate that the local government has overextended itself in the long run or may be having difficulty raising the cash needed to meet its current needs.	18
4	Current Cash & Investments / Current Liabilities - Governmental Funds		16
4	Current Cash & Investments / Current Liabilities - Proprietary Funds		19
5	Current Cash & Investments/ Total Expenditures or Total Operating Expenses divided by 12 - Governmental Funds	Percentages decreasing over time may indicate that the local government has overextended itself in the long run or may be having difficulty raising the cash needed to meet its current needs.	14
5	Current Cash & Investments/ Total Expenditures or Total Operating Expenses divided by 12 - Proprietary Funds		8
6	Current Liabilities/ Total Revenues or Total Operating Revenues - Governmental Funds	Increasing results may indicate liquidity problems, deficit spending, or both.	8
6	Current Liabilities/ Total Revenues or Total Operating Revenues - Proprietary Funds		1
7	Long-Term Debt (Constant\$)/ Population	Results increasing over time may indicate that the local government has a decreasing level of flexibility in how resources are allocated or decreasing ability to pay its long-term debt.	8
8	Excess of Revenues Over (Under) Expenditures/ Total Revenues	Decreasing surpluses or increasing deficits may indicate that current revenues are not supporting current expenditures.	16
9	Operating Income(Loss)/ Total Operating Revenues	Decreasing income or increasing losses may indicate that current revenues are not supporting current expenses.	7
10	Intergovernmental Revenues/ Total Revenues or Total Operating Revenues - Governmental Funds	Percentages increasing over time indicate a greater risk assumed by the local government due to increased dependence on outside revenues.	7
11	Unassigned and Assigned Fund Balances or Unrestricted Net Position / Total Revenues or Total Operating Revenues - Governmental Funds	Decreasing results may indicate a reduction in the local government's ability to withstand financial emergencies or its ability to fund capital purchases without having to borrow.	14
11	Unassigned and Assigned Fund Balances or Unrestricted Net Position / Total Revenues or Total Operating Revenues - Proprietary Funds		11
12	Total Revenues (Constant\$)/ Population	Decreasing results indicate that the local government may be unable to maintain existing service levels with current revenue sources.	16
13	Debt Service/ Total Expenditures	Percentages increasing over time may indicate declining flexibility the local government has to respond to economic changes.	7
14	Total Expenditures (Constant \$)/ Population	Increasing results may indicate that the cost of providing services is outstripping the local government's ability to pay (i.e., the local government may be unable to maintain services	13
15	(Accumulated Depreciation / Capital Assets) - Governmental Funds	This is the percentage of assets depreciated. A increasing trend suggests that a local government is not systematically investing in its capital assets which may indicate increasing deferred replacement or maintaince costs.	18
15	(Accumulated Depreciation / Capital Assets) Proprietary Funds		14
16	Pension Plan Ratio - General Employees	Ideally the Plan Fiduciary Net Position as a Percentage of Total Penion Liability ratio should be increasing over time. Decreasing trend may indicate an increasing burden on the tax base and/or poor plan management.	1
16	Pension Plan Ratio - Police & Fire Combined		15
18	Millage Rate	Millage rates approaching the statutory limit may indicate that the local government has a reduced ability to raise additional funds when needed.	19

Miami Shores Village, Florida

FINANCIAL POLICIES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Capitalization Policy

Capital assets are defined by the Village as assets with an initial, individual cost of more than \$5,000 for tangible capital assets, \$30,000 for software and \$75,000 for easements. Outlays for capital assets and improvements including design, engineering, installation and similar costs are budgeted in all funds. Periodically throughout the year, capital outlay accounts in the proprietary funds are transferred into capital asset accounts. Available budget amounts are not restored during this process. Capital assets are depreciated using the straight-line method over the following useful lives:

<u>Asset</u>	<u>Years</u>
Buildings and utility plant	30-50
Improvements other than buildings	20
Furniture, fixtures, machinery and equipment	5-10
Infrastructure	30

Depreciation and amortization expenses are included in the operational budgets because they are non-cash transactions.

Reserve Policy

It is the City's policy to maintain an amount equal to at least ten percent of total budgeted revenues of the General Fund as originally adopted as unassigned fund balance in the General Fund. The Unassigned fund balance represents the funds available to balance future budgets. Reserve amounts may be included in the operational budgets of the Water and Wastewater Funds to provide for future repair, replacement and improvement needs of the utilities.

Contingency amounts can be included in the operational budgets of the various funds to provide for unexpected and emergency purchases during the fiscal year.

Investment Policy

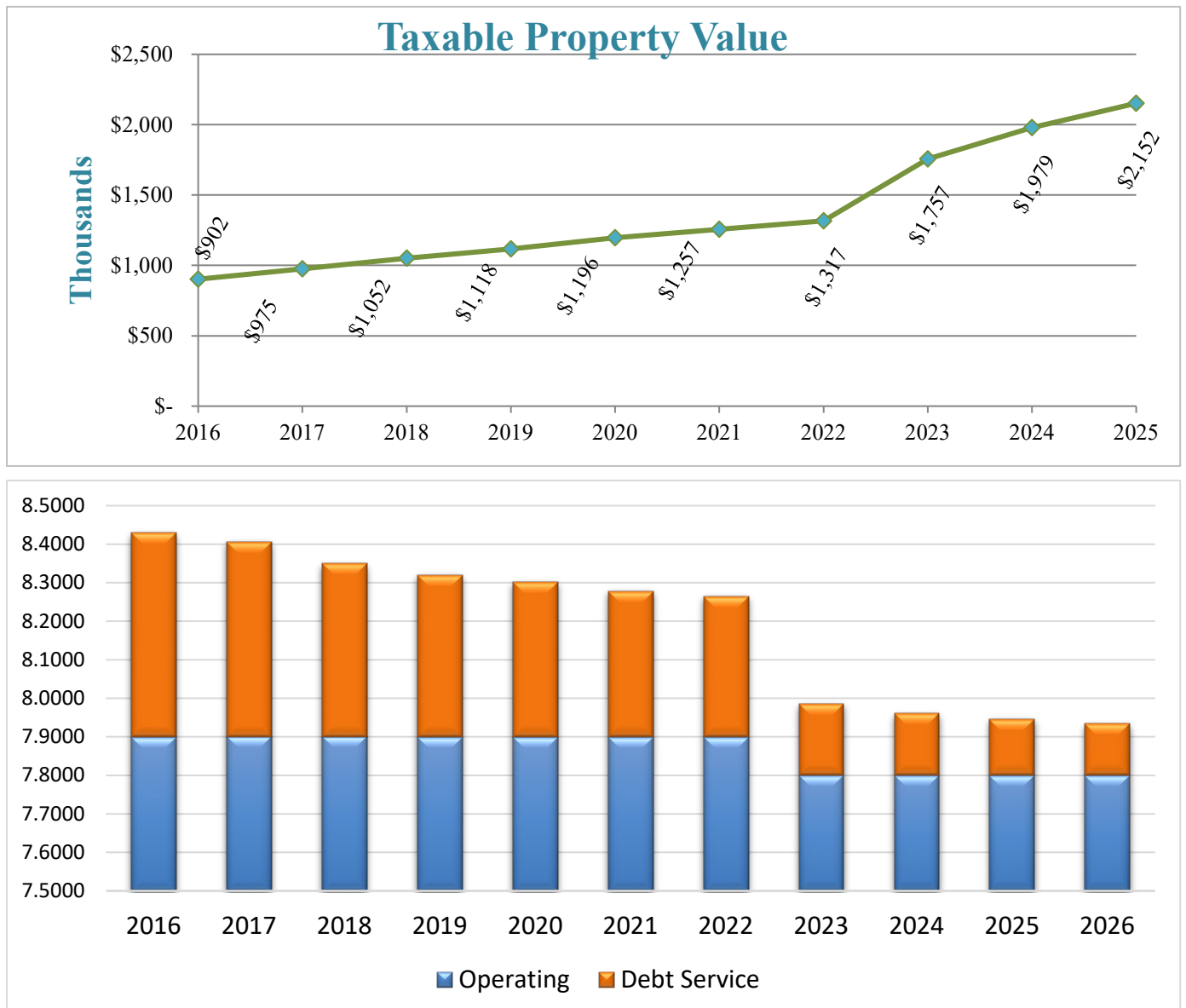
The City's investment policy was designed to safeguard the City's surplus funds, provide for the availability of operating and capital funds when needed, and promote an investment return competitive with comparable funds and financial market indices. In an effort to accomplish these objectives, the investment policy identifies various portfolio parameters addressing classes of investment instruments, issue diversification, maturity and duration limits, investment ratings and liquidity. In addition, in accordance with Section 218.415, Florida Statutes, the City's investment policy applies to all cash and investments held or controlled by the City not otherwise classified as restricted assets requiring segregation.

Miami Shores Village, Florida

REVENUE FORECASTING

FISCAL YEAR ENDING SEPTEMBER 30, 2026

During budget development, the Village forecasts revenues using a variety of techniques. Many of the revenue estimates are provided to the Village by outside entities, such as Miami-Dade County, in the case of the taxable property values upon which the Village's millage rate will be applied; and the State of Florida in the case of revenues that are collected by the State and allocated to the various counties and municipalities. Examples of those revenue sources are state shared sales taxes, communication services taxes and local option gas taxes. Another technique used to forecast revenues is to examine the trend of the revenue stream over the past several years. This is a useful technique for franchise fees and utility taxes. The final forecasting method bases the revenue on estimated usage of an item or service. This technique is useful for estimating charges for services and licenses and permits. The following graphs display the trends of taxable property values and millage rates over the past ten years.





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FINANCIAL SCHEDULES



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Miami Shores Village, Florida

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

GOVERNMENTAL FUNDS

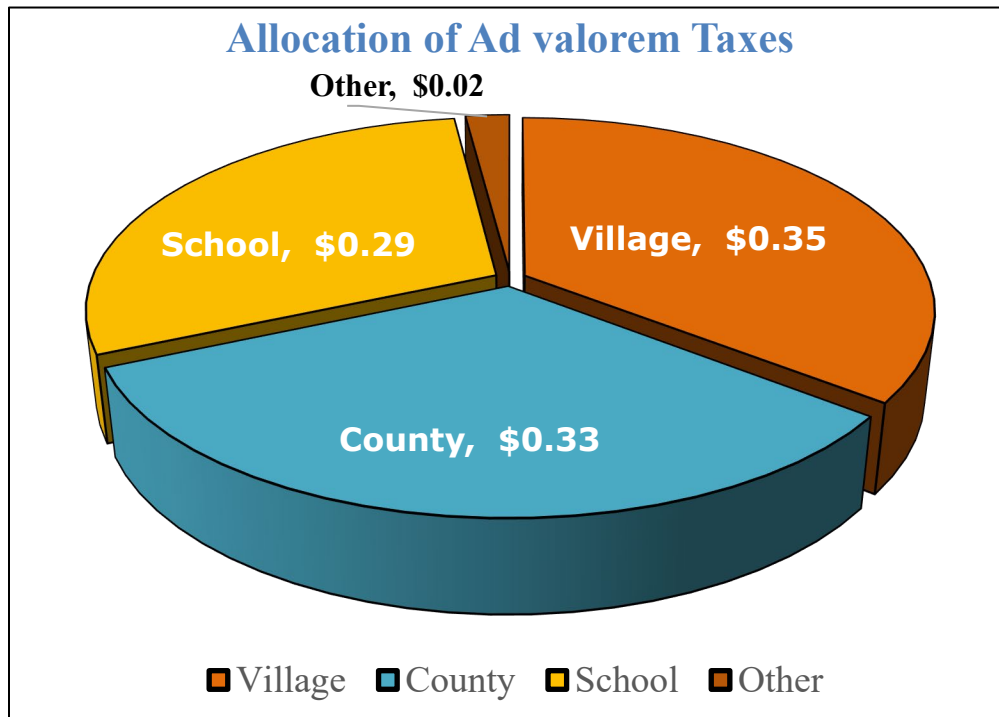
General Fund

Ad Valorem Property Taxes

The Village's property tax is levied every October 1st, on the assessed value listed as of the prior January 1, for all real and personal property located in the Village. Property taxes are based on a millage rate (one mil is the equivalent of \$1 per \$1,000 of assessed value or 0.001), which is applied to the total taxable value of all real property and certain tangible personal property. The Miami-Dade County Property Appraiser establishes assessed values and delivers the Certified Taxable Value of each property to the Village on or before July 1st of each year. The gross taxable value on January 1, 2025, upon which the 2025-2026 levy was based, is approximately \$2.15 billion.

Depending upon policies established by the City Council, revenue from Ad Valorem taxes may be used to fund both operating costs and capital projects. The Village is permitted by state law to levy taxes up to 10 mills of assessed valuation for the General Fund. State constitutional provisions exist for raising the millage rate above the 10-mil cap by local referendum and for debt service or provision of municipal-type services within the Village. The Adopted operating millage rate for Fiscal Year 2026 is 7.8000 per \$1,000 of taxable value which is the same as the prior fiscal year's operating millage rate. The Adopted debt service millage rate is 0.1331 per \$1,000 of taxable value which is a reduction of 0.0128 from Fiscal Year 2025 debt service millage rate of 0.1459.

Besides Miami Shores Village, other agencies levy taxes on the property values established by the Property Appraiser. The following graph displays the allocation of property taxes levied by the various agencies for the previous fiscal year.



Miami Shores Village, Florida

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

General Fund (continued)

Other Taxes

This line item includes Sales Tax, Municipal Revenue Taxes, and Franchise Fees among others.

Licenses and Permits

The Village charges its customers a fee to operate a business within Miami Shores Village city limits. Also, included are charges for construction permits.

Intergovernmental Revenues

Intergovernmental Revenues are assessed and collected by the State of Florida then allocated and returned to the municipalities and counties. The largest portion of State Shared Revenues is sales tax. The current sales tax rate in Miami-Dade County, Florida is 7.0% and is levied upon retail and motor vehicle sales, rental property, and administration fees to entertainment facilities.

Charges for Services

This line item includes rentals of park facilities, proceeds from admissions to special events, tuition for summer camps, fees charged for public records and public hearings, off duty police officers and similar charges for the performance of specific tasks or the production of specific documents.

Fines and Forfeitures

These revenues reflect the collection of various fines such as those imposed for traffic tickets, parking tickets and code enforcement actions.

Other Revenue

Revenues under this line item include lease payments on rental property, proceeds from certain insurance, legal and negotiated settlements, investment income and other miscellaneous revenue.

Interfund Transfers

Unless otherwise noted transfers are made from the various funds to cover share of costs related to administrative services provided by the Internal Service Funds.

Special Revenue Funds

Local Option Gas Tax Fund

Revenue for this fund originates from a six and three cent tax levied by Miami-Dade County on all petroleum and petroleum-related products. Proceeds from this fund must be segregated and may only be used for repairs, maintenance, additions, deletions and modifications to streets, sidewalks, streetlights, easements, curbs, alleys, medians and right-of-ways.

Miami Shores Village, Florida

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

Special Revenue Funds (continued)

Transit Surtax Fund

Revenues for the fund are based on a one half of one percent discretionary sales surtax on all transactions occurring in Miami-Dade County. Sales, use, rentals, and admissions are subject to the tax. Surtax proceeds may only be expended for transportation and transit purposes.

Building Fund

This fund was created in FY2022 to comply with State Reporting Requirements. The Building Department is responsible for the administration and enforcement of all applicable construction codes at the federal, state, county, and municipal levels. Our primary mission is to safeguard the health, safety, and welfare of all who live, work, and visit our community, including first responders, through the consistent application of building standards

Debt Service Fund

The revenue for these funds is provided by transfers from other funds, or debt service ad valorem taxes.

Capital Project Fund

The fund is used to account for funding of municipal capital expenditures for acquisition, construction or improvement of major capital facilities or infrastructure; machinery and equipment; and other general improvements with a life expectancy of more than three years.

PROPRIETARY FUNDS

Enterprise Funds

The enterprise funds derive their operating revenue from user charges. Other revenue sources (non-operating) include investment income, proceeds from certain insurance, legal and negotiated settlements and other miscellaneous revenue.

Internal Service Funds

Internal Service Funds' revenues are derived from allocations from user departments. Every Village fund that pays salary and benefits contribute to the Risk Management Fund to pay for the Village's insurance premiums. Costs associated with the Information Technologies (IT) Fund are allocated to user funds based on time and effort expended by the IT Fund. The Fleet Management Fund is responsible for the acquisition and maintenance of all Village-owned vehicles.



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GOVERNMENT-WIDE



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Miami Shores Village, Florida

GOVERNMENT-WIDE REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

The following pages provide a summary of the governmental-wide revenues and expenses of budgeted funds.

	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
General Fund				
Ad valorem taxes	\$ 13,330,284	\$ 14,603,594	\$ 14,603,594	\$ 15,999,102
Other taxes	1,943,968	1,993,500	1,953,630	2,011,000
Licenses and permits	1,215,338	1,147,175	1,124,232	1,163,028
Intergovernmental	1,667,656	1,686,730	1,652,995	1,831,211
Charges for services	2,520,724	2,483,970	2,434,291	2,700,175
Fines and forfeitures	154,624	132,100	129,458	147,100
Other revenue	1,143,558	1,006,200	986,076	1,228,685
Other sources	750,000	750,000	750,000	647,936
Appropriations of prior year balances	-	-	-	-
Total General Fund	22,726,152	23,803,269	23,634,276	25,728,237
Special Revenue Funds				
Local Option Gas Tax (LOGT)	411,669	586,977	457,459	649,639
Transit Surtax (CITT)	717,456	770,000	756,900	1,727,332
Building Fund	1,753,032	1,660,750	1,038,102	2,347,322
Total Special Revenue Funds	2,882,157	3,017,727	2,252,461	4,724,293
Debt Service Funds				
Property taxes	275,090	269,175	269,175	272,933
Other revenue	4,443	4,000	3,800	-
Total Debt Service Funds	279,533	273,175	272,975	272,933
Capital Projects Fund				
Interfund transfers	471,270	348,483	344,998	1,380,300
Internal Service Funds				
Risk Management Fund	1,963,784	2,251,188	2,232,767	2,264,811
Fleet Management	1,604,690	2,383,887	1,725,787	2,434,239
Information Technology	545,345	1,245,975	1,245,975	2,285,822
Total Internal Service Funds	4,113,819	5,881,050	5,204,529	6,984,872

Miami Shores Village, Florida

GOVERNMENT-WIDE REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
General Fund				
Ad valorem taxes	\$ 13,330,284	\$ 14,603,594	\$ 14,603,594	\$ 15,999,102
Other taxes	1,943,968	1,993,500	1,953,630	2,011,000
Licenses and permits	1,215,338	1,147,175	1,124,232	1,163,028
Intergovernmental	1,667,656	1,686,730	1,652,995	1,831,211
Charges for services	2,520,724	2,483,970	2,434,291	2,700,175
Fines and forfeitures	154,624	132,100	129,458	147,100
Other revenue	1,143,558	1,006,200	986,076	1,228,685
Other sources	750,000	750,000	750,000	647,936
Appropriations of prior year balances	-	-	-	-
Total General Fund	22,726,152	23,803,269	23,634,276	25,728,237
Special Revenue Funds				
Local Option Gas Tax (LOGT)	411,669	586,977	457,459	649,639
Transit Surtax (CITT)	717,456	770,000	756,900	1,727,332
Building Fund	1,753,032	1,660,750	1,038,102	2,347,322
Total Special Revenue Funds	2,882,157	3,017,727	2,252,461	4,724,293
Debt Service Funds				
Property taxes	275,090	269,175	269,175	272,933

The ARPA funds in the amount of **\$3,067,800, which were included in the **FY25 Adopted Budget**, have been removed from the **FY26 Adopted Budget**, as these funds have been **fully encumbered**.

Miami Shores Village, Florida

GOVERNMENT-WIDE EXPENSES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
General Fund				
Mayor & Council	\$ 46,677	\$ 171,773	\$ 163,192	\$ 92,655
Village Clerk	288,698	514,392	247,320	452,329
Village Attorney	348,788	412,800	404,544	495,000
Village Manager	793,647	993,224	965,306	973,210
Non-Departmental	907,912	2,787,258	2,672,738	5,447,079
Planning and Zoning	392,577	632,751	610,231	596,217
Code Compliance	386,949	395,044	384,310	340,520
Human Resources	221,589	288,430	279,813	369,402
Finance	831,931	720,072	698,921	842,903
Police	8,997,304	10,143,536	9,876,564	8,924,053
Library	763,072	760,752	705,090	644,610
Parks and Recreation	3,703,881	3,476,352	3,303,284	3,628,854
Public Works	2,228,881	2,506,885	2,420,165	2,921,405
Total General Fund	19,911,906	23,803,269	22,731,479	25,728,237
Special Revenue Funds				
Local Option Gas Tax (LOGT)	456,014	586,977	579,267	649,639
Transit Surtax	529,567	770,000	759,562	1,727,332
Building Fund	1,605,975	1,660,750	1,622,666	2,347,322
Total Special Revenue Funds	2,591,556	3,017,727	2,961,494	4,724,293
Debt Service Funds				
Principal	208,200	214,200	214,200	219,400
Interest and other charges	59,760	58,975	57,975	53,533
Total Debt Service Funds	267,960	273,175	272,175	272,933
Capital Project Fund				
Capital outlay	769,181	348,483	348,483	1,380,300
Internal Service Funds				
Risk Management Fund	2,032,069	2,251,188	2,152,482	2,264,811
Fleet Management Fund	1,604,618	2,383,887	2,310,816	2,434,239
Information Technology	449,414	1,245,975	1,221,056	2,285,822
Total Internal Service Funds	4,086,101	5,881,050	5,684,354	6,984,872

Miami Shores Village, Florida

GOVERNMENT-WIDE EXPENSES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Enterprise Funds				
Stormwater				
Personnel	168,337	181,885	178,247	178,548
Operating costs	203,132	271,817	258,226	547,210
Capital outlay	-	300,000	300,000	1,721,102
Non-operating costs	50,000	51,466	51,466	100,000
Total Stormwater	421,469	805,168	787,939	2,546,860
Water & Wastewater				
Personnel	-	-	-	-
Operating costs	149,603	78,590	74,661	47,092
Capital outlay	66,450	-	-	100,000
Non-operating costs	166,608	240,000	240,000	201,711
Total Water & Wastewater	382,661	318,590	314,661	348,803
Solid Waste				
Personnel	1,197,335	1,456,422	1,427,294	1,537,002
Operating costs	2,105,684	2,193,534	2,083,857	2,362,573
Capital outlay	2,436	300,000	300,000	840,000
Non-operating costs	350,000	365,811	365,811	205,000
Total Solid Waste	3,655,455	4,315,767	4,176,962	4,944,575
Total Enterprise Funds	4,459,585	5,439,525	5,279,562	7,840,238
TOTAL ALL FUNDS	\$ 32,086,289	\$ 38,763,229	\$ 37,277,546	\$ 46,930,873

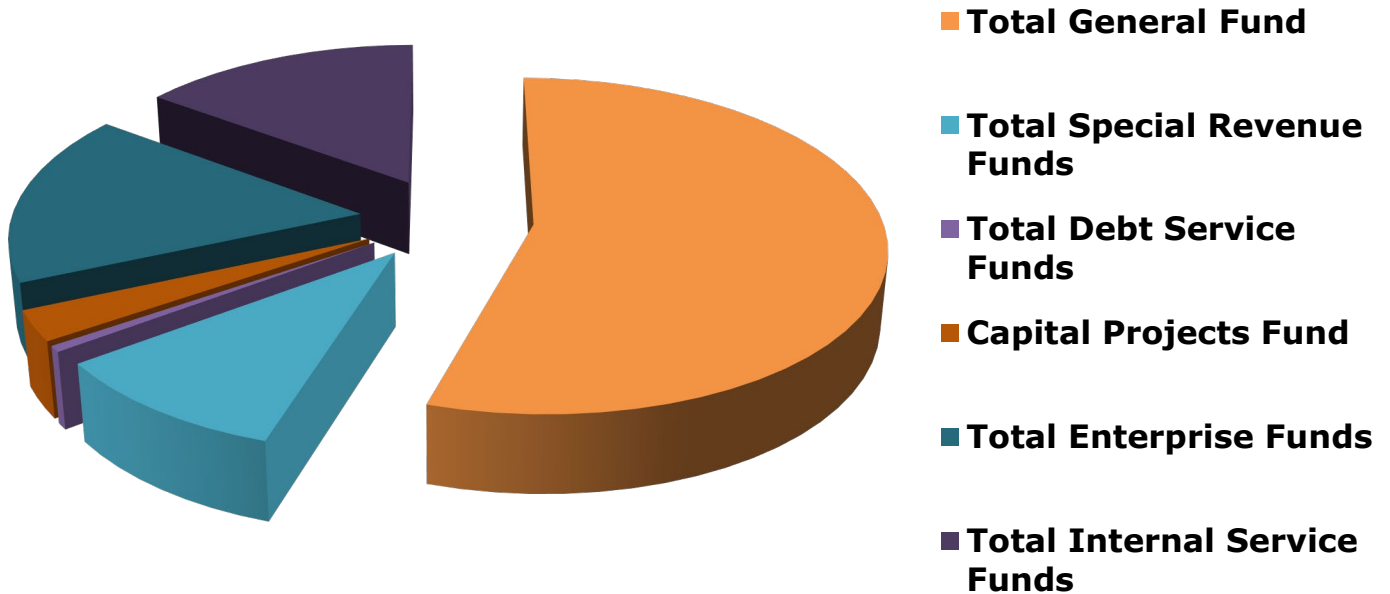
The ARPA funds in the amount of **\$3,067,800, which were included in the **FY25 Adopted Budget**, have been removed from the **FY26 Adopted Budget**, as these funds have been **fully encumbered**.

Miami Shores Village, Florida

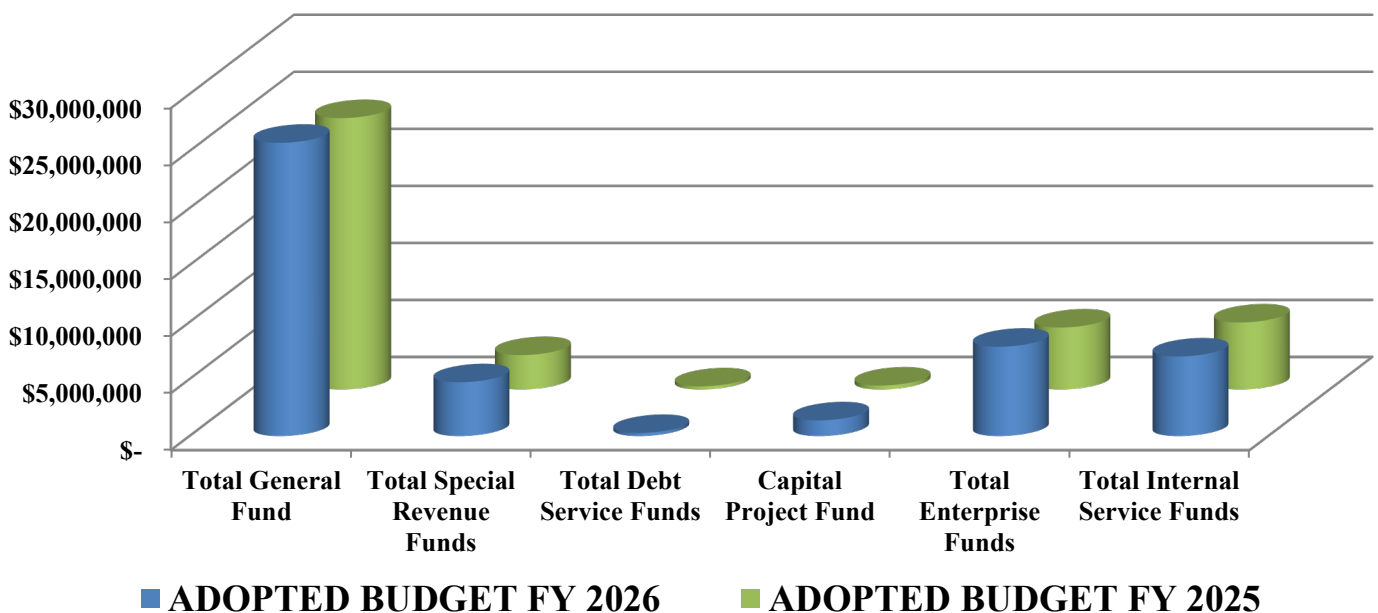
GOVERNMENT-WIDE SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2026

REVENUE SOURCE



EXPENDITURE COMPARISON



Miami Shores Village, Florida

SUMMARY OF CHANGES IN FUND BALANCES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

The following chart represents the estimated changes in fund balances of all budgeted funds

	Actual Net Position/ Fund Balance @ 9/30/2023	FY 2024 Expected Revenues	FY 2024 Estimated Appropriations of Net Position/ Fund Balance	FY 2024 Expected Expenditures	FY 2024 Estimated Change in Net Position/ Fund Balance	Estimated Net Position/ Fund Balance @ 9/30/2024
GOVERNMENTAL FUNDS						
General Fund	\$ 13,932,063	\$ 22,726,152	\$ (3,147,230)	\$ 19,578,922	\$ 3,147,230	\$ 17,079,293
Local Option Gas Tax	606,062	411,669	(40,022)	371,647	40,022	646,084
Transit Surtax Fund	1,479,389	717,456	(234,258)	483,198	234,258	1,713,648
Building Fund	422,966	1,753,032	(260,006)	1,493,026	260,006	682,972
Debt Service Funds	155,923	279,533	(11,573)	267,960	11,573	167,496
Capital Project Fund	2,235,969	471,270	86,161	557,431	(86,161)	2,149,809
ENTERPRISE FUNDS						
Stormwater Fund	2,049,225	653,496	(244,440)	409,057	244,440	2,293,664
Water & Wastewater Fund	(142,620)	257,170	(28,799)	228,371	28,799	(113,821)
Solid Waste Fund	408,585	3,631,480	23,975	3,655,455	(23,975)	384,610
INTERNAL SERVICE FUNDS						
Risk Fund	1,259,806	1,963,784	68,285	2,032,069	(68,285)	1,191,521
Fleet Management Fund	1,489,701	1,604,690	173,175	1,777,864	(173,175)	1,316,526
Information Technology	90,849	545,345	(102,160)	443,185	102,160	193,009

GENERAL FUND



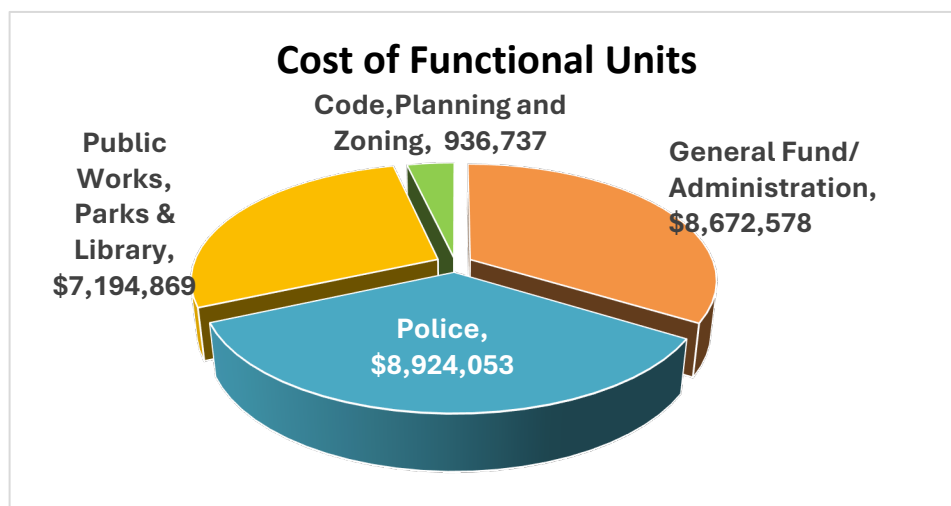
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Miami Shores Village, Florida

GENERAL FUND SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2026

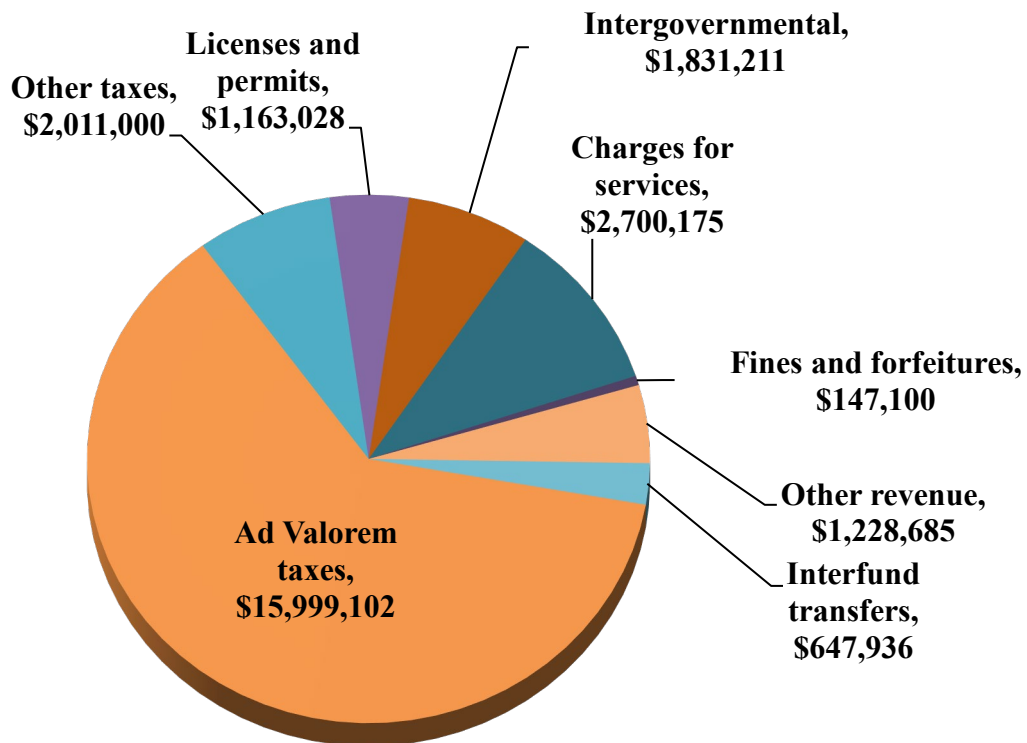
	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Revenues				
Ad Valorem taxes	\$ 13,330,284	\$ 14,603,594	\$ 14,603,594	\$ 15,999,102
Other taxes	1,943,968	1,993,500	1,953,630	2,011,000
Licenses and permits	1,215,338	1,147,175	1,124,232	1,163,028
Intergovernmental	1,667,656	1,686,730	1,652,995	1,831,211
Charges for services	2,520,724	2,483,970	2,434,291	2,700,175
Fines and forfeitures	154,624	132,100	129,458	147,100
Other revenue	1,143,558	1,006,200	986,076	1,228,685
Interfund transfers	750,000	750,000	750,000	647,936
Total Revenues	<u>\$ 22,726,152</u>	<u>\$ 23,803,269</u>	<u>\$ 23,634,276</u>	<u>\$ 25,728,237</u>
Expenditures				
Mayor & Council	\$ 46,677	\$ 171,773	\$ 163,192	\$ 92,655
Village Clerk	288,698	514,392	247,320	452,329
Village Attorney	348,788	412,800	404,544	495,000
Village Manager	793,647	993,224	965,306	973,210
Non-Departmental	907,912	2,787,258	2,672,738	5,447,079
Planning and Zoning	392,577	632,751	610,231	596,217
Code Compliance	386,949	395,044	384,310	340,520
Human Resources	221,589	288,430	279,813	369,402
Finance	831,931	720,072	698,921	842,903
Police	8,997,304	10,143,536	9,876,564	8,924,053
Library	763,072	760,752	705,090	644,610
Parks and Recreation	3,703,881	3,476,352	3,303,284	3,628,854
Public Works	2,228,881	2,506,885	2,420,165	2,921,405
Total Expenditures	<u>\$ 19,911,906</u>	<u>\$ 23,803,269</u>	<u>\$ 22,731,479</u>	<u>\$ 25,728,237</u>



Miami Shores Village, Florida

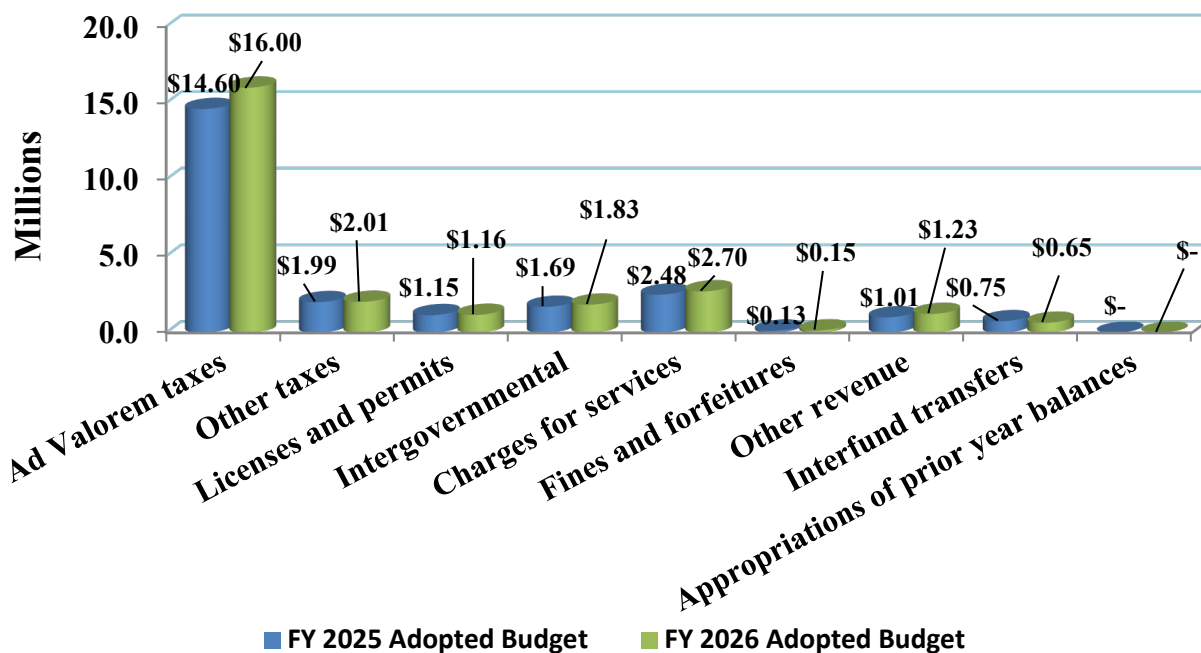
GENERAL FUND REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2026



FY 2026 General Fund Revenues

Revenue Comparison FY 2025 vs FY 2026

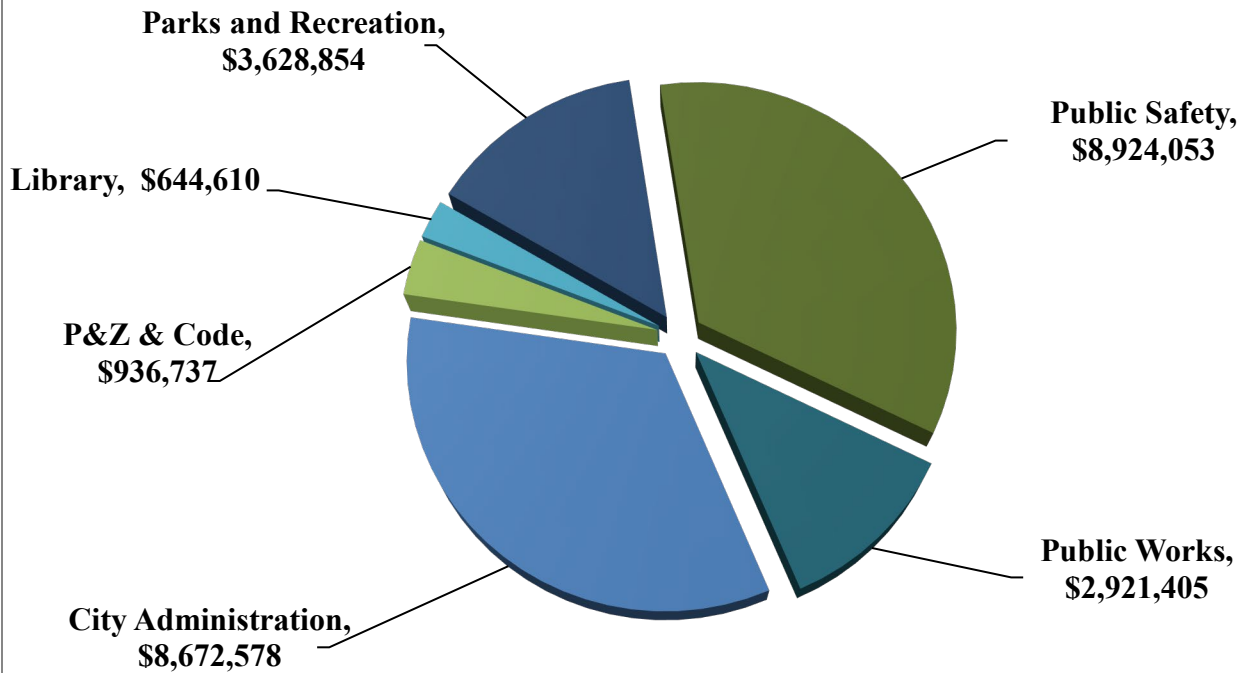


Miami Shores Village, Florida

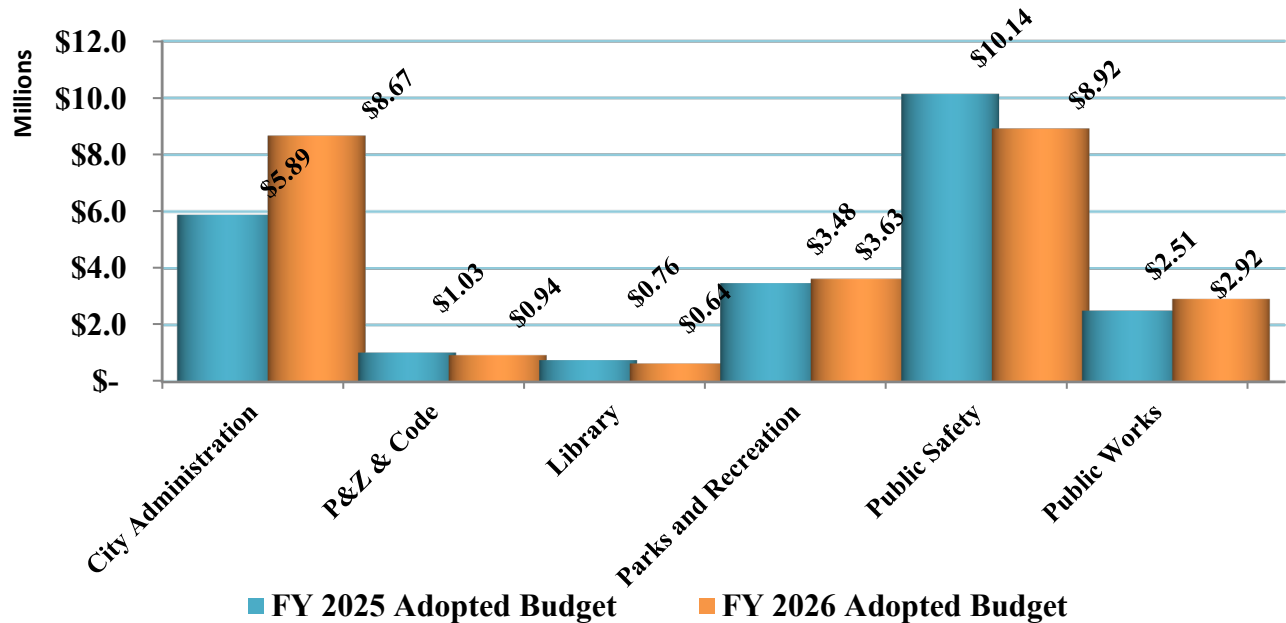
GENERAL FUND EXPENDITURES

FISCAL YEAR ENDING SEPTEMBER 30, 2026

FY 2026 General Fund Expenditures by Function



Expenditure Comparison FY 2025 vs FY 2026





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DEPARTMENTAL BUDGETS



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Miami Shores Village, Florida

MAYOR AND COUNCIL

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

Miami Shores Village is governed by a Council-Manager form of government. Within this framework, the Miami Shores Village Council consists of five Councilmembers who are elected at large, on a nonpartisan basis, and serve as the legislative body of the Miami Shores Village government. The Mayor is the head of Village government for all ceremonial purposes. Village Councilmember terms are four years for the candidates receiving the first and second highest number of votes. The candidate receiving the third highest number of votes is elected to the Village Council for a two-year term. Village-wide elections are held the second Tuesday in April in odd-numbered years.

Under the Village Charter, authority is vested in the Village Council to establish laws and policies through the enactment of ordinances and resolutions to provide community leadership and guide the Village Administration's delivery of services. Additionally, the Village Council appoints and sets the compensation of the Village Manager, Village Clerk, and Village Attorney.



GOALS AND MEASUREMENTS

The goals and objectives of the Mayor & Council for the upcoming fiscal year include the following:

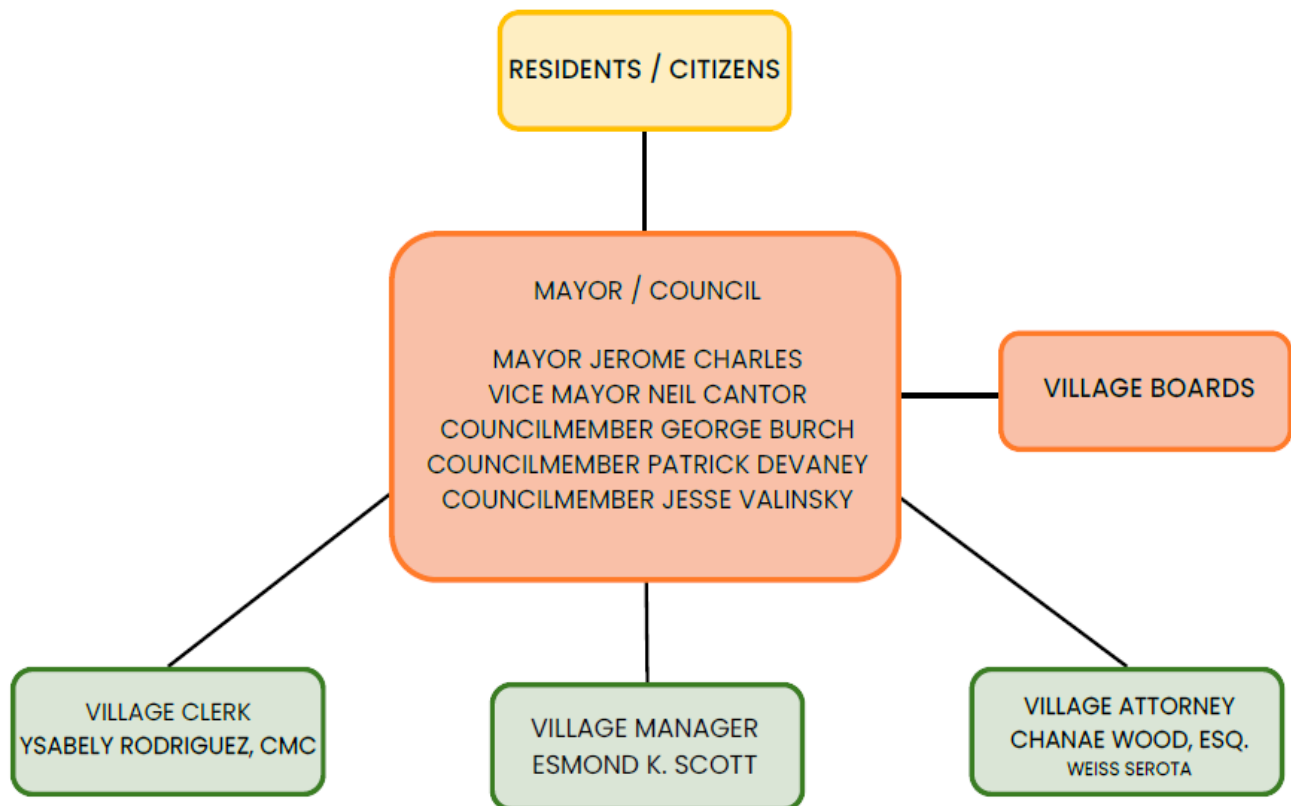
- Improve infrastructure to plan for the future
- Replace condemned seawall at Bayfront Park
- Plan for a new Community Center
- Plan to refurbish the Country Club
- Stripe the roadways
- Implement the septic to sewer conversion
- Improve stormwater drainage in the neighborhoods
- Expedite the permitting process
- Expedite bulk trash pickup
- Plant more trees
- Enforce Village codes
- Retain and celebrate the Village's history as a beautiful single family residential community
- Continue to be a good place to raise and educate children as "The Village Beautiful"

Miami Shores Village, Florida

MAYOR AND COUNCIL

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 150	\$ 150	\$ 150	\$ -
Operating Costs	46,527	171,623	163,042	92,655
Capital Outlay	-	-	-	-
Non-Operating Costs	-	-	-	-
Mayor & Council Total	\$ 46,677	\$ 171,773	\$ 163,192	\$ 92,655



Miami Shores Village, Florida

VILLAGE MANAGER

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Village Manager is responsible for the management and operation of all aspects of the Village. As Chief Executive and Administrative Officer for the Village, the Manager is appointed by and serves at the discretion of the Village Council. This department also manages the information technology functions and communications for the Village.



GOALS AND MEASUREMENTS

The goals and objectives of the Village Manager include the following:

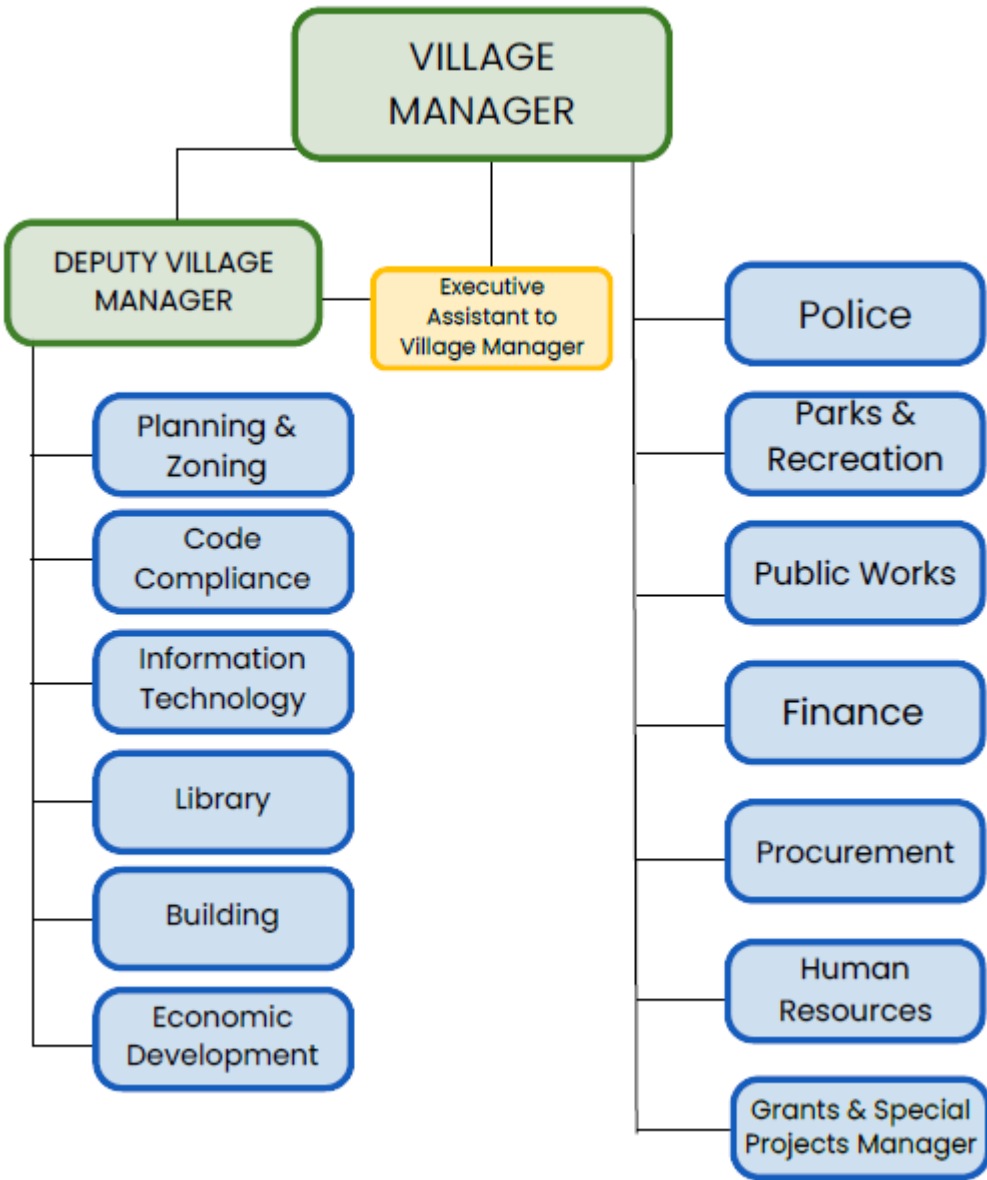
- Completion of a strategic management plan;
- Meeting the goals and objectives of the Mayor & Council;
- A Human Resources presence that offers resolve along with best practices;
- Shovel ready projects that ready us for funding;
- Sustainability and resiliency studies;
- Job audits that align and maximize the knowledge, skills and abilities of employees;
- To maximize our accreditations and certifications;
- To create a workforce with a known sense of purpose;
- Aggressive and responsible outlook to CIP.

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 586,934	\$ 724,788	\$ 710,292	\$ 777,196
Operating Costs	206,713	268,436	255,014	196,014
Capital Outlay	-	-	-	-
Non-Operating Costs	-	-	-	-
Village Manager Total	\$ 793,647	\$ 993,224	\$ 965,306	\$ 973,210

Miami Shores Village, Florida

VILLAGE MANAGER

FISCAL YEAR ENDING SEPTEMBER 30, 2026



Miami Shores Village, Florida

VILLAGE CLERK

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Village Clerk's Office oversees a wide range of administrative services related to Village governance and fulfills various statutory and municipal duties. To promote open and transparent government, the Office maintains the Village's legislative history and serves as the custodian of all Village documents. Its responsibilities in elections include administering, supervising, and certifying Municipal and Police Retirement Pension Board elections, charter amendments, and referenda. In the realm of Records Management, the Office sets guidelines and standards for all Village records, integrates management technologies, and establishes a repository for inactive, archival, and vital records.

Among other duties, the Village Clerk administers the appointment and meeting management of all Village boards and committees. Direct services provided include research in response to public information requests, notarization, certification, attestation, and the advertisement and posting of public notices for meetings of the Council, advisory boards, and elections. Additionally, the Village Clerk serves as the staff liaison to the Education Advisory Board.



GOALS AND MEASUREMENTS

- Initiate and implement a structured succession planning program for Clerk's Office;
- Create and distribute a comprehensive Board and Committee Handbook;
- Establish an effective communication framework to strengthen collaboration between the Council and advisory Boards;
- Finalize and adopt the Village-wide Records Management Plan;
- Continue the digitization and secure archiving of historical Village records;



KEY PERFORMANCE INDICATORS

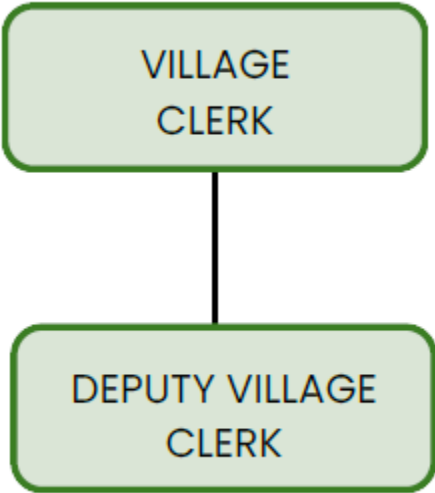
Performance Metrics	Target
Council Meetings, Special Meetings, and Workshops attended	100%
Council Agendas available online 6 days prior to the meeting	99%
Public Records Requests received and fulfilled within 10 days of request	85%
Council Action Notes completed within three business days after the Council meeting	97%
Resolutions/Ordinances processed/posted online within 30 days of final Council action	92%
Agenda packets delivered to Council at least 3 days prior to meeting	100%
Council documents distributed to requesting dept. within 24 hours	88%
Minutes approved without corrections	92%
Minutes prepared within 5 work days	95%
Council Meeting Videos available online 3 days after the Council Meeting	93%
Board vacancy appointments presented to the council at least 2 weeks prior to expiration of term.	100%
Lists with at least one qualified applicant per vacancy	97%
Education Advisory Board Meetings attended as staff liaison	97%
Information/research requests fulfilled within 10 days	93%
Candidate filings and campaign finance reports processed on time	100%

Miami Shores Village, Florida

VILLAGE CLERK

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 158,959	\$ 223,349	\$ 218,882	\$ 241,366
Operating Costs	129,739	291,043	28,438	150,963
Capital Outlay	-	-	-	-
Non-Operating Costs	-	-	-	60,000
Village Clerk Total	<u>\$ 288,698</u>	<u>\$ 514,392</u>	<u>\$ 247,320</u>	<u>\$ 452,329</u>



Miami Shores Village, Florida

VILLAGE ATTORNEY

FISCAL YEAR ENDING SEPTEMBER 30, 2026



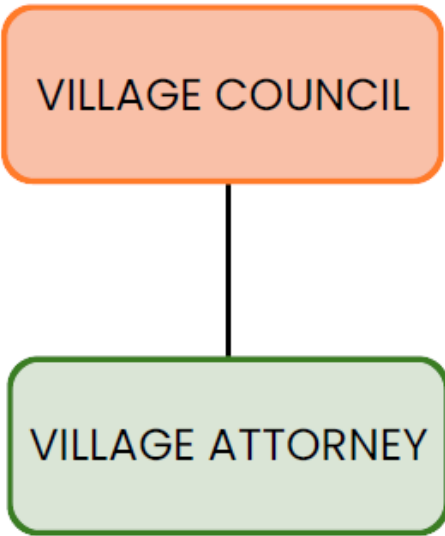
SERVICES, FUNCTIONS AND ACTIVITIES

The Village Attorney, appointed by the Village Council, provides legal counsel to the Village Council, the Village Manager, Village departments and various advisory boards.

The Village Attorney has the primary responsibility to coordinate legal matters of the Village.

The Village Attorney provides legal counsel in the preparation of contracts or agreements, as well as other legal documents.

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating Costs	348,788	412,800	404,544	495,000
Village Attorney Total	\$ 348,788	\$ 412,800	\$ 404,544	\$ 495,000



Miami Shores Village, Florida

FINANCE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Finance Department is responsible for the long-term financial resilience and sustainability of the Village and for the security of all Village funds. The department is a full-function operation ranging from basic accounting to comprehensive financial management and planning. Included in the many responsibilities are: preparing the annual operating and capital budgets at the direction of the Village Manager, processing no less than fifty-two weekly payrolls and maintaining all appropriate records, filing the necessary payroll-related taxes and the corresponding recording of all financial transactions, ensuring the fiscal integrity of the Village.

The Department is responsible for the timely and accurate reporting of all financial activities. This includes the recording of the purchase orders, direct payments, invoices and daily deposits. Monthly reconciling of bank statements, as well as confirming all cash and electronic transactions, is part of the responsibilities as well.

The Village's six retirement plans: the General Employees' Pension Plan, the Police Officers' Pension Plan, the Mission Square-457 Deferred Compensation Plan, the VALIC-457 Deferred Compensation Plan, Nationwide-457 Deferred Compensation Plan and the Mission Square 401a Plan are monitored and coordinated by this department. The responsibilities include timely deposits of employee and Village contributions to all funds and coordinating the year-end financial data for audit and year-end state reporting requirements.

The Village's employee benefit programs, cash management, debt service management, payroll, accounts payable, accounts receivable and other finance-related matters are managed in this department.



GOALS AND MEASUREMENTS

The goals and objectives of the Finance Department for the upcoming fiscal year include the following: 1) Making sure that regular work is accomplished in a timely and efficient manner, 2) Continuing to receive the Triple Crown Award from the Government Finance Officers Association (GFOA) for receiving the Distinguished Budget Presentation Award, Annual Financial Report Award & Popular Annual Financial Report Award and 3) Purging the necessary files in accordance with the State of Florida retention rules with the assistance of the Village Clerk.



KEY PERFORMANCE INDICATORS

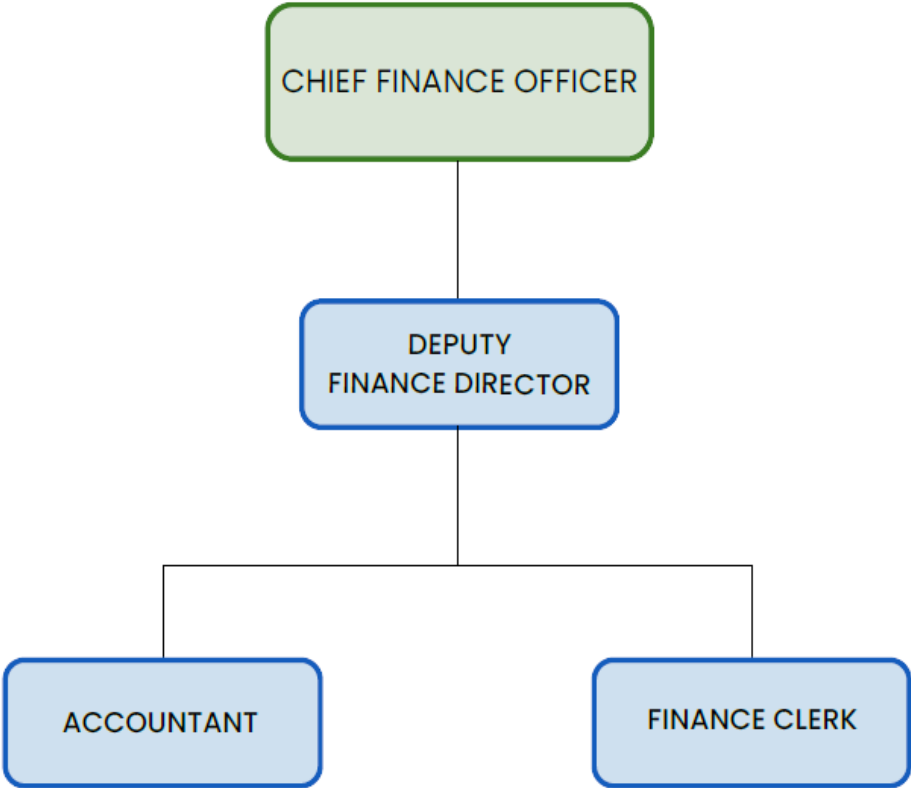
	FY2023	FY2024	FY2025
Number of Payroll ACH Deposits	52	52	52
Number of AP checks/EFT's processed	5098	5112	5352
GFOA Awards to be awarded	3	3	3

Miami Shores Village, Florida

FINANCE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 489,833	\$ 495,077	\$ 485,175	\$ 607,865
Operating Costs	342,098	224,995	213,745	235,038
Capital Outlay	-	-	-	-
Finance Total	<u>\$ 831,931</u>	<u>\$ 720,072</u>	<u>\$ 698,921</u>	<u>\$ 842,903</u>



Miami Shores Village, Florida

PLANNING, ZONING, AND RESILIENCY

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Planning, Zoning, and Resiliency Department encourages sustainable development that protects the environment, fuels a viable economy, and preserves established neighborhoods where families can enjoy a favorable quality of life. This is achieved by the Department's primary responsibility of establishing clear goals, objectives, and policies in the Village's Comprehensive Plan, and implementing the standards of the Village's Zoning and Land Development Code, including State and County requirements.

The Department oversees several of the processes involving new and existing development and redevelopment within the Village including the coordination of the development review process; ensuring all development projects and new businesses within Miami Shores Village meet the requirements of the established Comprehensive Plan, Code of Ordinances, and have a positive impact on the quality of life of our residents, businesses, and visitors.



GOALS AND MEASUREMENTS

For the upcoming fiscal year, the Planning & Zoning Department will prioritize community engagement, regulatory updates, and internal process improvements. The department plans to conduct a series of public workshops to inform and gather feedback on Adopted updates to the Single-Family "R" District Zoning Code regulations. In addition, workshops will be held to support necessary updates to the Comprehensive Plan, along with the preparation and submission of required materials for acceptance by the State of Florida. Internally, efforts will focus on establishing and streamlining the Business Tax Receipt process and associated data management systems to enhance overall efficiency. The department will also review and improve existing forms and documents to simplify the application process and better support residents, developers, and business owners.



KEY PERFORMANCE INDICATORS

	FY 2023 Actuals	FY 2024 Actuals	FY 2025 Projected (end of year)
Process applications to the Planning & Zoning Board	82	31	65
Process applications to the Historic Presevation Board	11	6	10

Miami Shores Village, Florida

PLANNING, ZONING, AND RESILIENCY

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 84,498	\$ 303,918	\$ 297,840	\$ 320,417
Operating Costs	308,079	328,833	312,391	275,800
Non-Operating Costs	-	-	-	-
Planning & Zoning Total	<u>\$ 392,577</u>	<u>\$ 632,751</u>	<u>\$ 610,231</u>	<u>\$ 596,217</u>

PLANNING, ZONING & RESILIENCY
DIRECTOR

PLANNER I

PLANNING TECHNICIAN

Miami Shores Village, Florida

HUMAN RESOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

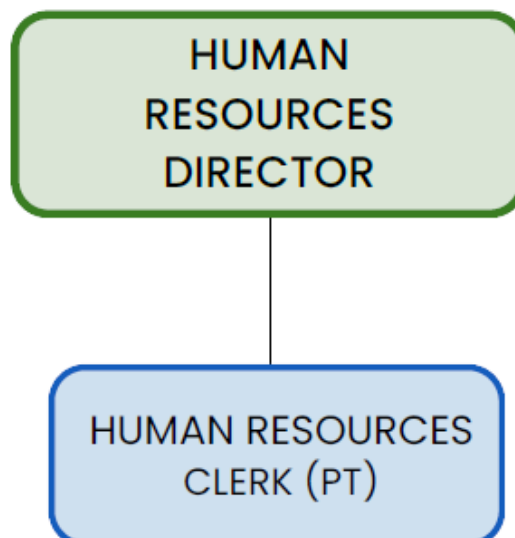
The Department is responsible for all personnel related activities such as benefits, risk management, recruitment, labor and employee relations, training and development, and compensation.



GOALS AND MEASUREMENTS

In keeping with the Village's values of inclusiveness and cohesiveness, the Human Resources Department is committed to treating each person as a valued customer while contributing positively to achieve the overall goals of the Village. The Department is actively dedicated to improving employee engagement through management best practices and process improvements. Comprehensive programming displays a thorough understanding of all aspects of the human resource profession including proactive involvement in areas of legal compliance and service that displays a genuine interest in the lives of others.

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 137,935	\$ 193,478	\$ 189,608	\$ 246,702
Operating Costs	83,654	94,952	90,204	122,700
Capital Outlay	-	-	-	-
HR & Risk Total	<u>\$ 221,589</u>	<u>\$ 288,430</u>	<u>\$ 279,813</u>	<u>\$ 369,402</u>



Miami Shores Village, Florida

NON-DEPARTMENTAL

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Non-Departmental group of accounts represents administrative costs or services of the General Fund that do not necessarily affect a single department or, to the contrary, affect multiple departments. The Non-Departmental account is also the central funding source for interfund transfers (i.e. - transfers to fund capital projects, transfers out to the Debt Service Fund, etc.). Additionally, the Non-Departmental group includes funding for accumulated leave settlements, representing the payout of leave time for individuals separating service with the Village through retirement or resignation.

The Department centralizes costs for office equipment rental, maintenance, supplies and the costs to maintain and service the Village's information technology management.

The Non-Departmental group also includes the General Fund Contingency account. This account is for emergencies or Council-determined transfers. These funds can only be used with Council approval.

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 409,742	\$ 418,110	\$ 409,748	\$ 292,139
Operating Costs	270,540	\$ 409,980	401,780	\$ 4,021,573
Capital Outlay	-	-	-	-
Non-Operating Costs	<u>227,630</u>	<u>1,959,168</u>	<u>1,861,210</u>	<u>1,133,367</u>
Non-Departmental Total	<u>\$ 907,912</u>	<u>\$ 2,787,258</u>	<u>\$ 2,672,738</u>	<u>\$ 5,447,079</u>

**The Department's total increase is due to the General Fund portion of the cost allocation for the Fleet, Risk and IT Funds from the various departments to this Division

Miami Shores Village, Florida

POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



MISSION STATEMENT

We, the Miami Shores Police Department exist to serve all people within our jurisdiction with the utmost of respect, fairness and compassion. We are committed to the prevention of crime and the protection of life and property; the preservation of peace and order; ensuring that everyone can live, work and play safely; the enforcement of all laws and ordinances; and the safeguarding of our Nation's constitutional guarantees. With service to our community as a foundation, we are driven by goals to enhance the quality of life, investigating problems and all incidents, seeking solutions and fostering a sense of security in the community, and providing responsive service. We will strive daily to nurture public trust by holding ourselves to the highest standards of performance, ethics, and transparency. To fulfill our mission, the Miami Shores Police Department is dedicated to providing a quality work environment and the development of its members through effective training, leadership, and inclusiveness.



SERVICES, FUNCTIONS AND ACTIVITIES

The Miami Shores Police Department is the primary law enforcement agency in the Village, and is responsible for ensuring public safety through law enforcement, crime prevention, patrol services, emergency response, traffic control, and community engagement. The Miami Shores Police Department works to protect life and property while fostering trust and cooperation within the community.

CROSSING GUARDS

The Miami Shores Police Department ensures the safety of children as they arrive at and depart from school each day by providing school crossing guards. These guards assist children in safely crossing roadways throughout the Village and monitor their overall safety. The school crossing guard services are provided through a private contractor.



GOALS AND MEASUREMENTS

The Miami Shores Police Department is committed to ensuring the safety and security of the community by protecting life and property, preventing crime, and maintaining public order. Key objectives include enhancing community trust through transparency and engagement, improving operational efficiency with effective resource management and training, and reducing crime through proactive enforcement and investigative efforts. The department strives to support ongoing professional development of its personnel to ensure a highly trained, ethical and responsive workforce.

Miami Shores Village, Florida

POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



KEY PERFORMANCE INDICATORS

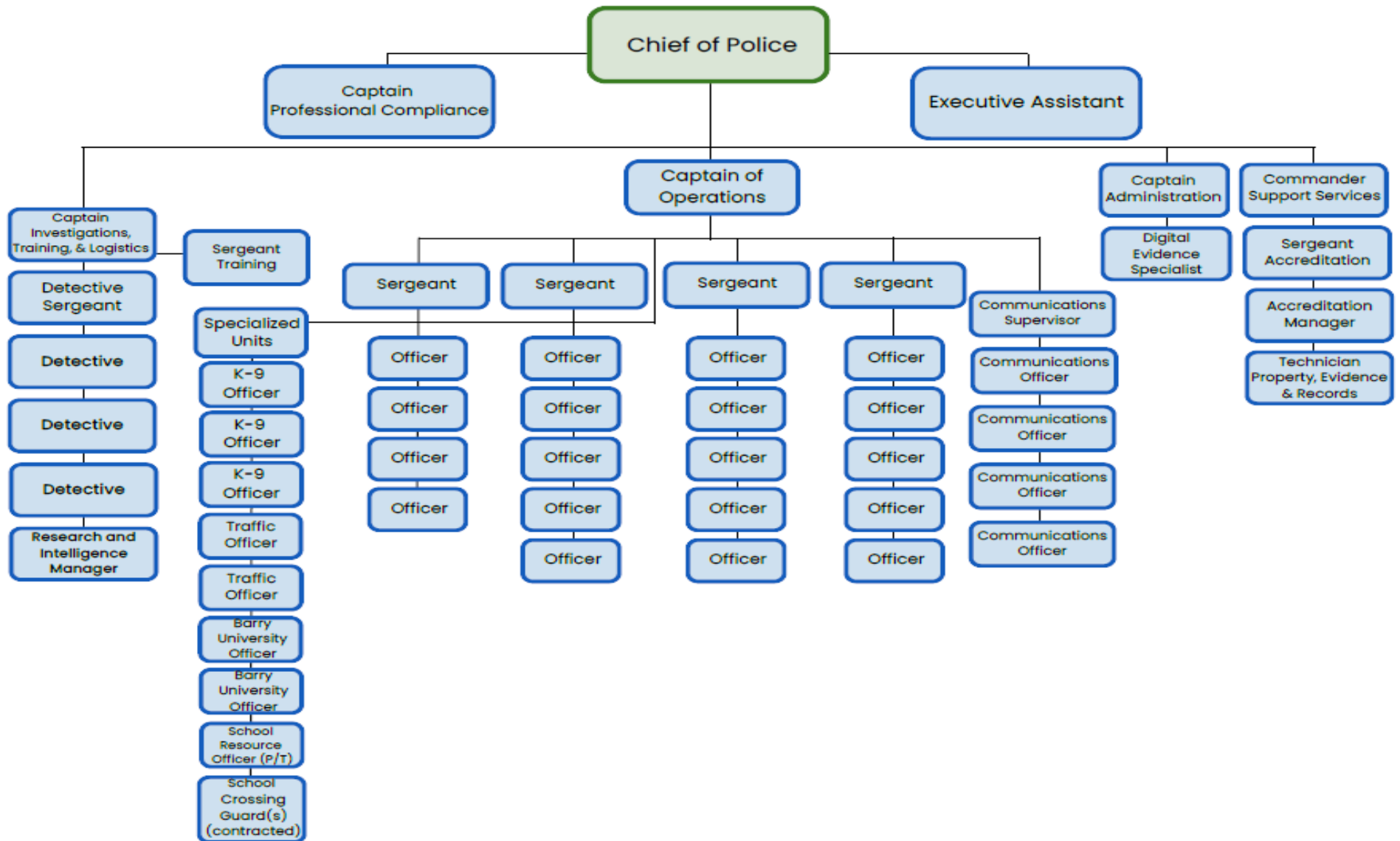
	FY 2024	FY 2025 (Estimated)	FY 2026
Average Response Times Met	Yes	Yes	Yes
Collaborate with Residents to Address Community Concerns	Yes	Yes	Yes
Consistent and Proactive Traffic Enforcement	Yes	Yes	Yes
Grants Applied for	3	4	4
Enhancements to building, equipment, training, and policies to meet accreditation standards		Yes	Yes

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 7,321,424	\$ 8,006,843	\$ 7,846,706	\$ 7,880,080
Operating Costs	1,535,698	1,950,710	1,853,175	688,723
Capital Outlay	-	-	-	-
Non-Operating Costs	88,500	135,983	129,184	332,300
Police Administration Total	<u>\$ 8,945,622</u>	<u>\$ 10,093,536</u>	<u>\$ 9,829,064</u>	<u>\$ 8,901,103</u>
Operating Costs	51,682	50,000	47,500	22,950
Personnel Services	-	-	-	-
School Crossing Guards Total	<u>\$ 51,682</u>	<u>\$ 50,000</u>	<u>\$ 47,500</u>	<u>\$ 22,950</u>
Police Total	<u>\$ 8,997,304</u>	<u>\$ 10,143,536</u>	<u>\$ 9,876,564</u>	<u>\$ 8,924,053</u>

Miami Shores Village, Florida

POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



Miami Shores Village, Florida

CODE COMPLIANCE

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Code Compliance Department is committed to preserving and promoting Miami Shores Village's character and small town feel. The department is dedicated to performing community-wide inspections to uphold the highest standards according to the Code of Ordinances of Miami Shores Village. By building strong alliances with the community and its residents, the staff achieves exceptionally high compliance rates. Any ongoing violations are handled by our Code Enforcement Board, which can impose fines in the form of property

liens. Additionally, the Department oversees the enforcement of residential parking requirements within Miami Shores Village. Staff Associates collaborate closely with the Public Works, Finance, and Police Departments to implement Village-wide community improvement programs, as outlined in the Village's Strategic Management Plan.



GOALS AND MEASUREMENTS

The Code Compliance Department serves the community with integrity, transparency, compassion, and professionalism, while engaging our residents and enhancing the highest quality of life. In the upcoming fiscal year, we will focus on projects outlined in the Village's Strategic Management Plan. We aim to enhance enforcement of public right-of-way violations, such as vegetation encroachments on sidewalks and public pathways, which will require additional training and material costs. Furthermore, we plan to strengthen enforcement in the area of Short Term Rentals using software to identify and manage short-term rental activities within the Village and assisting with enforcement efforts in the "ACE" Alleyway

Cleanup Experience initiated by the Public Works Department. These goals align with the Strategic Management Plan's objectives to enhance community engagement, improve public safety, and ensure sustainable development across Miami Shores Village.



KEY PERFORMANCE INDICATORS

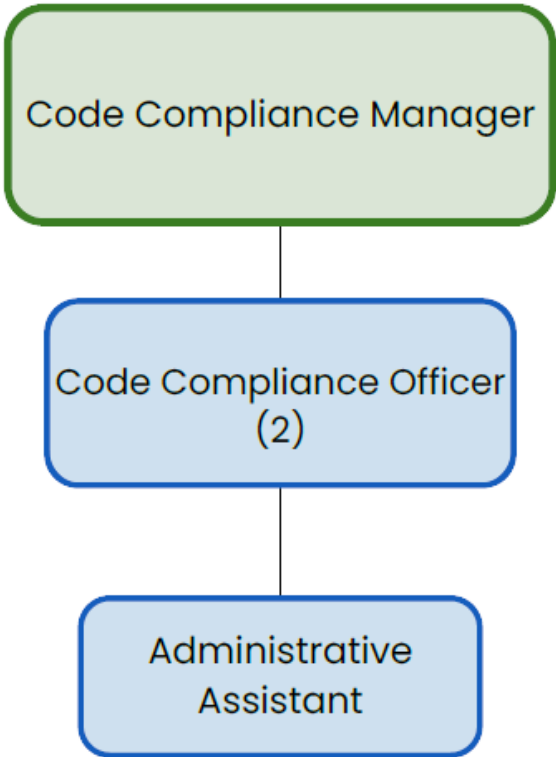
	FY2023	FY2024	FY2025 Estimated
Total Cases Written	700	587	330
Total Unresolved (Open) Cases	55	168	99
Total Closed Cases	645	419	429
Percentage Compliance Rate	92%	71%	77%

Miami Shores Village, Florida

CODE COMPLIANCE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 318,483	\$ 300,596	\$ 294,584	\$ 305,720
Operating Costs	68,466	94,448	89,726	34,800
Non-Operating Costs	-	-	-	-
Code Compliance Total	<u>\$ 386,949</u>	<u>\$ 395,044</u>	<u>\$ 384,310</u>	<u>\$ 340,520</u>



Miami Shores Village, Florida

PUBLIC WORKS DEPARTMENT - ADMINISTRATION

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Administration Division of Public Works is responsible for the organizational functions of this large Village Department. All paperwork associated with these functions (payroll, accounts payable, purchasing, customer service, etc...) is coordinated through this Division.

This administrative unit also coordinates interdepartmental activities with support (intergovernmental coordination, etc.). A total of four budgeted positions supports this element of our department mission.



GOALS AND MEASUREMENTS

The goal and objective of the Public Works Administration Division of the Public Works Department is to ensure that the Department functions at the highest level of efficiency and optimal performance through guidance, i.e. employee training. Additionally, a goal of this Division is to perform a yearly audit of all documentation to ensure compliance with all statutes and laws.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Calls/Complaints Received	3,000	5,000	10,000

Miami Shores Village, Florida

STREETS

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Streets Division of the Public Works Department functions as a multifaceted workforce which accomplishes building maintenance and manages stormwater and local option (street maintenance) applications.

This Division maintains drains, pumps, and flooded locations during storms, as well as cleans streets, repairs and replaces sidewalks, performs light maintenance (plumbing, carpentry, masonry etc.), and manages downtown solid waste and parking meter services.



GOALS AND MEASUREMENTS

The Public Works Department's multifaceted Division aims to provide the highest level of service in maintaining the exterior of all Village facilities, ensuring they are clean and tidy. This involves regular inspection of the facilities and their equipment to meet life expectancies. Additionally, the Division aims to maintain the Village's streets and sidewalks in proper order, preventing deterioration and providing temporary repairs as needed. The ultimate goal is to foster a safe, welcoming, economically viable, innovative, and environmentally sustainable community, built on trust and a resident-centric approach, while highlighting its celebrated charm.



KEY PERFORMANCE INDICATORS

	F2023 Actuals	FY2024 Actuals	FY2025 Estimated
Linear Feet of Curb & Gutter Repaired	500	9,000	2,000
Linear Feet of Plant Beds Replaced	1,100	1,100	1,100
Linear Feet of Sidewalk Repaired	5,000	4,500	5,000
Number of Code Compliance Actions	200	125	200
Number of Doggie Waste Station Collections	4,620	5,000	9,240

Miami Shores Village, Florida

FACILITIES MANAGEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Facilities Management Division oversees the daily operations and maintenance of the Village's assets, which include seven buildings: Village Hall, the Police Department, the 9900 Building, Brockway Memorial Library, the Community Center, the Field House, the Aquatic Center, and the Public Works Compound.

Facilities Management serves as a single point of contact for asset management in their designated area, ensuring safe, efficient, and cost-effective operations. Their responsibilities span multiple disciplines to maintain the functionality and safety of the built environment.



GOALS AND MEASUREMENTS

The objective of the Facilities Division is to effectively maintain and operate all public facilities, ensuring they are welcoming for residents and employees. Since employees spend a significant part of their day at work, it is crucial for the facilities management team to create a comfortable and productive environment. We are committed to "Serving our community with integrity and professionalism, while enhancing the highest quality of life for all."



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Responsive Service		New Division	1,000 Calls

Miami Shores Village, Florida

BEAUTIFICATION

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Beautification Division of the Public Works Department maintains the grounds/landscaping needs for all Village non-recreational facilities, rights-of-way areas, plants and trees throughout Miami Shores. The Division maintains dozens of automated and manual irrigation systems, develops and cares for approximately fifty specialized plant beds and barricade landscapes. The Division routinely accomplishes both beautification and irrigation capital improvement upgrades or projects to enhance the image of "The Village Beautiful."



GOALS AND MEASUREMENTS

The goal and objective of the Parks Division of the Public Works Department is to maintain a neat and clean environment in the Village's parks for the public to enjoy.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Acres of Dog Park Grounds Maintenance	0.3	0.3	0.3
Acres of Ground Maintenance at Municipal Buildings	1	1	1
Acres of Open Space (Parks) Maintained	3	3	3
Linear Feet of Lanscaped Median Maintained	9,000	9,000	9,000

Miami Shores Village, Florida

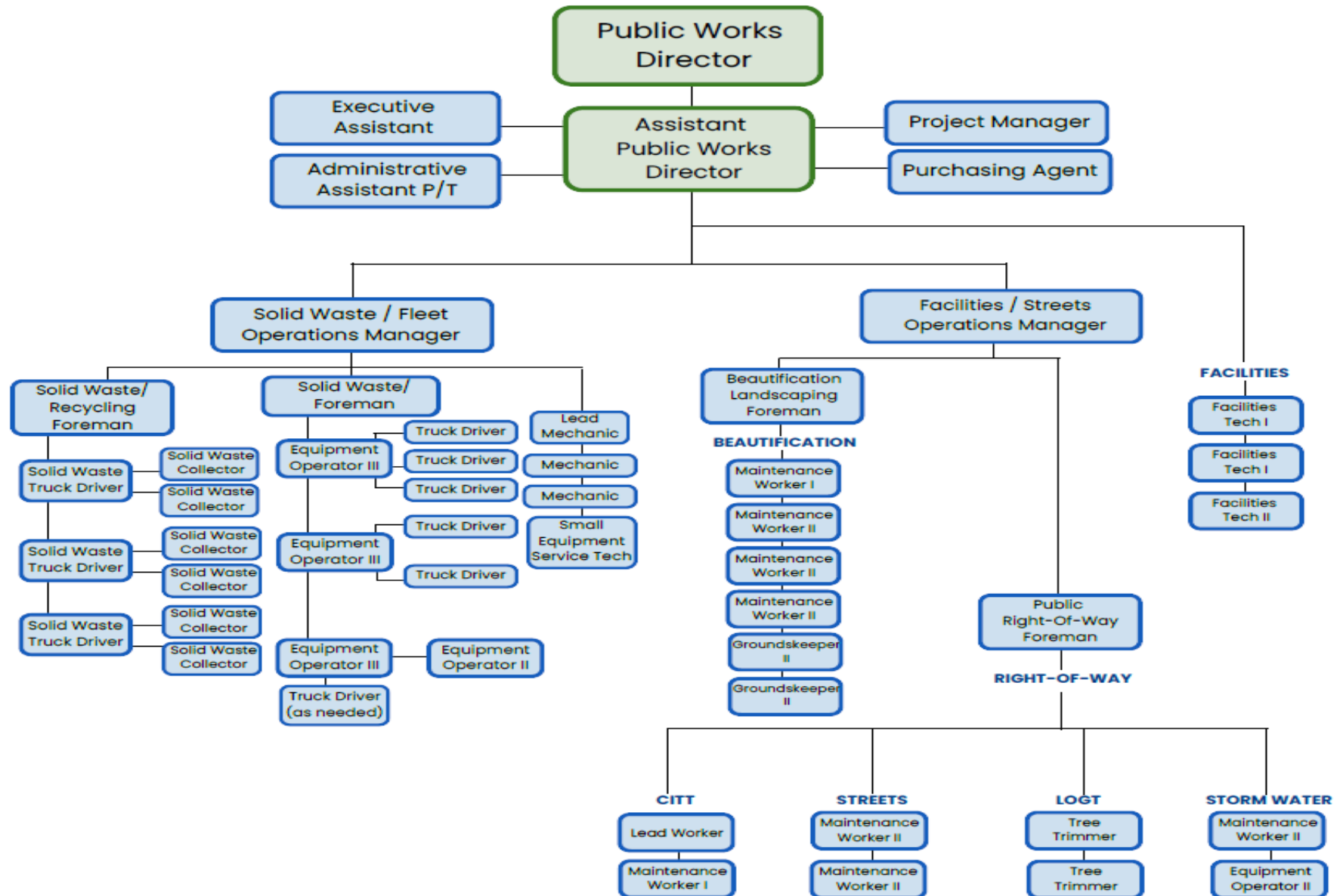
PUBLIC WORKS DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
1201	Personnel Services	\$ 213,463	\$ 269,832	\$ 264,435	\$ 455,761
	Operating Costs	101,379	108,236	102,824	150,160
	Capital Outlay	-	-	-	-
	Non-Operating Costs	-	-	-	-
	Beautification Total	\$ 314,842	\$ 378,068	\$ 367,260	\$ 605,921
1202	Personnel Services	\$ 196,305	\$ 221,333	\$ 216,906	\$ 298,565
	Operating Costs	628,147	532,599	505,969	597,680
	Capital Outlay	-	-	-	245,000
	Non-Operating Costs	130,000	135,000	128,250	-
	Streets Total	\$ 954,452	\$ 888,932	\$ 851,125	\$ 1,141,245
1203	Personnel Services	439,739	443,565	421,387	481,612
	Operating Costs	144,306	145,013	142,113	153,738
	Capital Outlay	-	-	-	-
	Non-Operating Costs	-	-	-	-
	Administration Total	\$ 584,045	\$ 588,578	\$ 563,499	\$ 635,350
1204	Personnel Services	\$ 132,263	\$ 172,975	\$ 169,516	\$ -
	Operating Costs	227,378	108,240	106,075	-
	Capital Outlay	-	-	-	-
	Non-Operating Costs	-	-	-	-
	Recreation Maintenance Total	\$ 359,641	\$ 281,215	\$ 275,591	\$ -
1205	Personnel Services	\$ 15,901	\$ 188,451	\$ 184,682	\$ 108,278
	Operating Costs	-	101,641	99,608	202,111
	Capital Outlay	-	-	-	-
	Non-Operating Costs	-	80,000	78,400	228,500
	Facility MaintenanceTotal	\$ 15,901	\$ 370,092	\$ 362,690	\$ 538,889
	Personnel Services	\$ 997,671	\$ 1,296,156	\$ 1,256,926	\$ 1,344,216
	Operating Costs	1,101,210	995,729	956,589	1,103,689
	Capital Outlay	-	-	-	245,000
	Non-Operating Costs	130,000	215,000	206,650	228,500
	Public Works Total	\$ 2,228,881	\$ 2,506,885	\$ 2,420,165	\$ 2,921,405

PUBLIC WORKS DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



Miami Shores Village, Florida

LIBRARY

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The mission of the Brockway Memorial Library is to engage our community in opportunities for literacy and lifelong learning and to enrich the lives of our patrons by providing access to a wide variety of information, materials, and offerings, with a focus on education, the arts, and culture.

Children and young adults, along with their families, will experience a sense of joy and wonder by exploring the world through their library.

Brockway Memorial Library's Youth Services Department provides for the educational, recreational, and informational needs of the youth of the Miami Shores Community. This is accomplished through collection development and programming geared toward children and youth from birth through high school, respectively. The goal of the BML Youth Services Department is to foster an inviting environment that promotes literacy for youngsters and their caregivers. We strive to nurture and empower all youth by inspiring a love of reading, sparking curiosity and joy of discovery, and by providing access to information, knowledge, and diverse ideas.



GOALS AND MEASUREMENTS

Brockway Memorial Library emphasizes service to individuals, and its collections and offerings reflect the local community's interests and needs. In the Village's 2022 Strategic Management Plan, 4 major areas were listed as key initiatives: Awareness & Access of Library Offerings and Services, Enhanced Educational Programming, Continued Expansion and Digitization of the Village Archives, and Maintenance and Improvements centered on the aging physical structure of the Library. These goals remain our focus this year and going forward. Numbers below reflect statistics related to Library usage and circulation of its materials.



KEY PERFORMANCE INDICATORS

The following numbers are based on the Library's published Annual Reports.

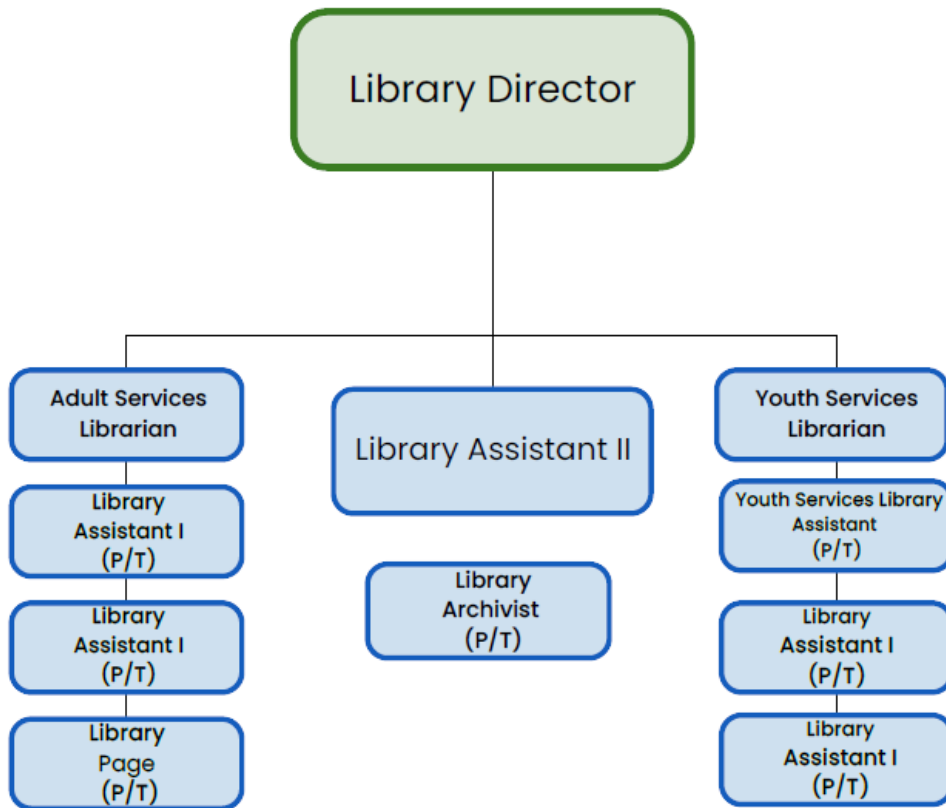
	FY 2023	FY 2024	FY 2025
Total Circulation Print & Digital	37,014	36,428	40,712
Total Programs Presented	201	262	199
Total Program Attendance	5,706	6,325	6,000
Total Registered Patrons	7,216	7,613	7,629
Total Number of New Patrons	363	418	353
Average Daily Visitors	93	112	112

Miami Shores Village, Florida

LIBRARY

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Personnel Services	\$ 409,629	\$ 461,953	\$ 452,714	\$ 479,538
Operating Costs	292,512	241,299	229,234	130,472
Capital Outlay	32,931	37,500	11,571	34,600
Non-Operating Costs	28,000	20,000	11,571	-
LIBRARY TOTAL	\$ 763,072	\$ 760,752	\$ 705,090	\$ 644,610



Miami Shores Village, Florida

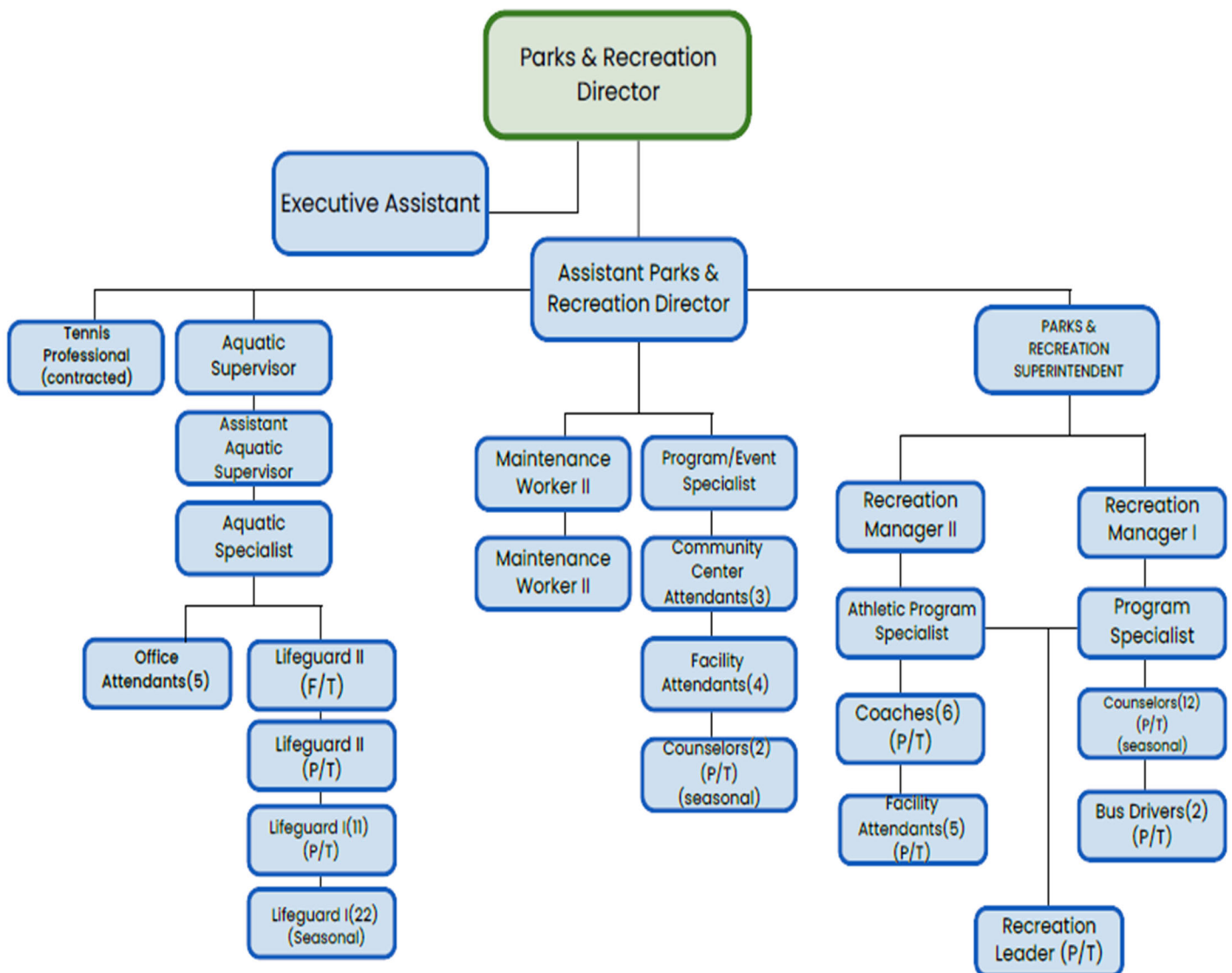
PARKS AND RECREATION DEPARTMENT ~ ADMINISTRATION

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Parks and Recreation Administration Division plays a pivotal role in providing Village residents an atmosphere that provides a wide range of recreation and leisure programming, and charming parks. The Parks and Recreation Department provides innovative programs tailored to meet the needs of Village residents. Responsible for directing, planning, and implementing a diverse range of programs, the division also coordinates special events to foster the Shores Village's character of friendly living and small town feel. The Department oversees maintenance of parks, amenities and facilities providing for safe play and an inclusive welcoming environment. In addition, the Division oversees the Fine Arts programming providing cultural diversity for residents. Moreover, the division prepares and administers the annual Parks & Recreation operating budget, as well as the development and execution of a comprehensive five-year capital plan.



Miami Shores Village, Florida

ATHLETICS

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

Within the Miami Shores Parks & Recreation Department, the Athletics Division plays a pivotal role in facilitating a wide range of programs and activities. From intramural sports to subcontracted travel sports, after school care, and summer camp programs, the division ensures that residents have ample opportunities for physical activity and recreational engagement. This division works diligently to coordinate schedules, manage facilities, and provide a safe and enriching environment for participants of all ages and abilities.

The sports programming, provides an array of intramural activities to the community. From soccer and basketball to baseball, softball, and flag football, participants have the opportunity to engage in their favorite sports. Additionally, the department's after school care program, accommodates up to 70 children. During the summer camp program, the division welcomes a maximum of 130 participants each week, overseen by a staff of 14 counselors and four supervisors who oversee various activities such as pool time, field trips, and other recreational activities. Furthermore, the Athletics Division enriches its offerings with an average of eight specialty sports camps throughout the year, ensuring there's something for everyone to enjoy.



GOALS AND MEASUREMENTS

This fiscal year, the Athletics Division has set a goal aimed at enhancing participation in its after school care program. The objective is to reach and maintain the program's maximum capacity of 70 children, ensuring that a greater number of families in the community can benefit from this valuable service. Through outreach efforts, promotional activities, and community engagement initiatives, the division aims to raise awareness about the program's benefits and attract more participants. By achieving this goal, the division will not only provide essential care and supervision for children but also contribute to the overall well-being and convenience of families within Miami Shores



KEY PERFORMANCE INDICATORS

	FY2023 Actual	FY2024 Actuals	FY2025 Estimated
Enrollment in pre-school sports thru age 5	604	774	626
Enrollment in intramural sports	444	485	553
Enrollment in summer camp	1094	1149	1184

Miami Shores Village, Florida

COMMUNITY CENTER

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Community Center Division runs over 40 recreation and leisure classes each week and over 30 specialty camps during the summer. Additionally, this division coordinates over 25 special events throughout the year. Events include Marshmallow Drop, Memorial Day, Independence Day, Downtown Shores events, and Santa's Express.



GOALS AND MEASUREMENTS

In the upcoming fiscal year, the Community Center is dedicated to meeting the needs of our community through a strategic focus on enhancing toddlers and youth programs. Our objective is to cater to the evolving interests and requirements of our residents. Through thorough evaluation, all existing programs and amenities will be scrutinized to ensure optimal resource utilization. Additionally, we are committed to augmenting our service hours and program roster to accommodate the community's needs effectively.



KEY PERFORMANCE INDICATORS

	FY2023 Actual	FY2024 Actuals	FY2025 Estimated
Program registration revenue	\$628,270	\$693,161	\$725,530
Adult & Senior Program Enrollment	7872	8600	8858
Participation at Village wide events	18550	20612	21230

Miami Shores Village, Florida

AQUATICS

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Miami Shores Aquatic Facility is comprised of an 8-lane competition pool, an activity pool, and a spa offering comprehensive aquatic programs including adult and youth swimming lessons, Eagle Aquatics Swim Team, water exercise classes and free swim. The new activity pool "Wild Waters" features 5 slides, spray features, a 350 gallon tipping bucket and interactive water toys. This state-of-the-art facility offers the best aquatics facility in the area, rivaling several large-capacity facilities. The Aquatic Center also hosts several special events throughout the year including an annual Egg Dive, Teen Nights, Dive-in Theater and Family Nights.



GOALS AND MEASUREMENTS

The Aquatic Center has set goals aimed at enhancing its community impact and safety initiatives. Focusing on expanding its Learn to Swim Classes, ensuring that individuals of all ages have access to vital swimming skills. Additionally, there's a commitment to bolstering Pre School Aged Swim Lessons, recognizing the importance of early aquatic education. Moreover, the center aims to strengthen its community outreach efforts by providing essential Red Cross CPR and First Aid Classes, empowering residents with life-saving knowledge and skills beyond the pool environment. By pursuing these initiatives, the Aquatic Center endeavors to foster a safer and more knowledgeable community, both in and out of the water.



KEY PERFORMANCE INDICATORS

	FY2023 Actual	FY2024 Actuals	FY2025 Estimated
Aquatic Admission Revenue + BHI	\$147,497	\$151,338	\$162,000
Swim Class Participation	400	370	460
Swim Team Revenue	\$37,570	\$48,760	\$51,000

Miami Shores Village, Florida

TENNIS

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Operation of the Tennis & Pickleball Division is run by a subcontracted Tennis Professional. The Center offers clinics, private lessons, and tournaments for both pickleball and tennis. The Tennis Professional oversees all tennis and pickleball programming. There are 2 tennis courts, and 4 pickleball courts and 1 mixed use court. A part-time recreation employee is present when the Tennis Pro is not on duty and the Recreation Department receives all fees for court usage while the pro is not on duty.



GOALS AND MEASUREMENTS

The goal of the Tennis & Pickleball Division is to enrich the social experience surrounding these sports by expanding programming. Through adding additional private lessons, clinics, socials, and tournaments, the division aims to increase revenue through additional programming. The division seeks to not only enhance the socialization aspect but also to strengthen the overall community around tennis and pickleball. By offering a comprehensive array of programming, the division seeks to engage players of all ages and skill levels, fostering a supportive and inclusive environment that encourages participation and fosters a love for these dynamic sports.



KEY PERFORMANCE INDICATORS

	FY2023 Actual	FY2024 Actuals	FY2025 Estimated
Tennis Court Revenue	\$ 4,772	\$ 4,781	\$ 5,800
Revenue from pickleball admission and clinics	\$ 17,368	\$ 35,627	\$ 44,533

Miami Shores Village, Florida

PARKS AND RECREATION DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
1401	Personnel Services	\$ 342,924	\$ 356,742	\$ 338,905	\$ 364,821
	Operating Costs	69,402	80,941	76,894	41,326
	Capital Outlay	-	-	-	-
	Administration Total	\$ 412,326	\$ 437,683	\$ 415,799	\$ 406,147
1402	Personnel Services	\$ 578,555	\$ 650,799	\$ 618,259	\$ 623,599
	Operating Costs	399,704	404,098	383,893	416,452
	Capital Outlay	-	-	-	-
	Non-Operating Costs	50,000	-	-	116,000
	Athletics Total	\$ 1,028,259	\$ 1,054,897	\$ 1,002,152	\$ 1,156,051
1403	Personnel Services	\$ 258,810	\$ 303,374	\$ 288,205	\$ 299,571
	Operating Costs	659,371	690,672	656,138	\$ 547,387
	Capital Outlay	-	-	-	\$ -
	Non-Operating Costs	65,000	15,000	14,700	26,000
	Community Center Total	\$ 983,181	\$ 1,009,046	\$ 959,044	\$ 872,958
1405	Personnel Services	\$ 668,286	\$ 550,643	\$ 523,111	\$ 565,861
	Operating Costs	482,947	381,137	362,080	246,635
	Capital Outlay	-	-	-	-
	Non-Operating Costs	83,000	10,000	9,800	355,000
	Aquatics Total	\$ 1,234,233	\$ 941,780	\$ 894,991	\$ 1,167,496
1406	Personnel Services	\$ 8,677	\$ -	\$ -	\$ -
	Operating Costs	37,205	32,946	31,299	8,202
	Capital Outlay	-	-	-	-
	Non-Operating Costs	-	-	-	18,000
	Tennis Total	\$ 45,882	\$ 32,946	\$ 31,299	\$ 26,202
	Personnel Services	\$ 1,857,252	\$ 1,861,558	\$ 1,768,480	\$ 1,853,852
	Operating Costs	1,648,629	1,589,794	1,510,304	1,260,002
	Capital Outlay	-	-	-	-
	Non-Operating Costs	198,000	25,000	24,500	515,000
	Parks & Recreation Total	\$ 3,703,881	\$ 3,476,352	\$ 3,303,284	\$ 3,628,854

SPECIAL REVENUE FUNDS



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Miami Shores Village, Florida

LOCAL OPTION GAS TAX

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

Local Option Gas Tax is a special revenue fund which originates from a six and three cent tax levied by Miami-Dade County on all petroleum and petroleum-related products. Proceeds from this fund must be segregated and may only be used for repairs, maintenance, additions, deletions and modifications to streets, sidewalks, streetlights, easements, curbs, alleys, medians and right-of-ways.



GOALS AND MEASUREMENTS

The Local Option Gas Tax Division of the Public Works Department is responsible for maintaining all Village trees, streets, easements, curbs, alleys, and medians, ensuring they are clean and safe for public use. Emphasis is placed on tree trimming to maintain clear, safe roadways and enhance the aesthetic appeal of the village. Regular street sweeping is conducted to ensure that all areas meet standards for safety, cleanliness, and environmental sustainability, highlighting the community's charm. Routine inspections are conducted to verify compliance and address any issues promptly.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Number of Trees Trimmed	1,250	1,250	2,500
Number of Street Miles Maintained Clean	New Item	830	1440

Miami Shores Village, Florida

LOCAL OPTION GAS TAX

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Appropriation of Fund Balance	\$ -	\$ 176,902	\$ 176,902	\$ 230,338
Local Option Fuel Tax	283,231	277,245	145,607	296,000
State Revenue Sharing	117,895	123,830	123,830	112,600
Other Income	10,543	9,000	8,820	10,701
Total Revenues	\$ 411,669	\$ 586,977	\$ 457,459	\$ 649,639
EXPENSES				
Personnel Services	\$ 185,306	\$ 201,078	\$ 197,056	\$ 194,472
Operating Costs	144,013	184,445	180,756	367,563
Capital Outlay	126,695	200,000	200,000	
ADA Improvements				15,000
Stump Grinder				57,604
Non-Operating Costs	-	1,454	1,454	15,000
Total Local Option Gas Tax	\$ 456,014	\$ 586,977	\$ 579,267	\$ 649,639

Miami Shores Village, Florida

TRANSPORTATION SURTAX

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Half-Cent Transportation Surtax was approved by County voters with levies imposed beginning on January 1, 2004. The tax is levied as a supplemental half-cent fee for all qualified purchases in Miami-Dade County and allocated by the County's Transit Authority. Proceeds from this levy will be used to augment current transportation and transportation-related activities in the Village.



GOALS AND MEASUREMENTS

The Transportation Surtax Division of the Public Works Department aims to improve access to transportation. Serving our community with integrity and professionalism, we are dedicated to building an environmentally sustainable and resilient, community while engaging our residents and enhancing the highest quality of life for all.



KEY PERFORMANCE INDICATORS

	FY22-2023 Actuals	FY23-2024 Actuals	FY24-2025 Estimated
Review the route to compare with needs of community	Quarterly	Quarterly	Quarterly
trolley/bus for cleanliness and safety	Quarterly	Quarterly	Quarterly

Miami Shores Village, Florida

TRANSPORTATION SURTAX

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Appropriation of Fund Balance	\$ -	\$ -	\$ -	\$ 1,053,703
Transit System Surtax	\$ 562,538	\$ 605,000	\$ 592,900	\$ 610,000
State Revenue Sharing	140,635	151,000	147,980	49,629
Other Income	14,283	14,000	13,720	14,000
Total Revenues	\$ 717,456	\$ 770,000	\$ 756,900	\$ 1,727,332
EXPENSES				
Transportation				
Personnel Services	\$ 212,518	\$ 170,106	\$ 166,704	\$ 223,669
Operating Costs	35,686	60,551	59,340	160,388
Capital Outlay	241,872	250,000	250,000	
Village-Wide Road Improvements				188,613
Multimodal Mobility Imp. N. Miami Avenue Crossings				44,603
Flagler Trail Design & Construction				47,341
SR 915/NE 6th Avenue Pedestrian Promenade				55,884
NE 104th Street Roadway Improvements				115,834
NE 96th Street West Between NE 2nd Avenue to NW 2nd Avenue Phase 2				638,000
Village Asset Traffic Calming - Speed Humps				150,000
Non-Operating Costs	-	172,843	172,843	61,000
Transportation Total	\$ 490,076	\$ 653,500	\$ 648,887	\$ 1,685,332
TRANSIT				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating Costs	39,491	116,500	\$ 110,675	42,000
Capital Outlay	-	-	-	-
Transit Total	39,491	116,500	110,675	42,000
Total Expenses	\$ 529,567	\$ 770,000	\$ 759,562	\$ 1,727,332

Miami Shores Village, Florida

BUILDING DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Building Department is responsible for the administration and enforcement of all applicable construction codes at the federal, state, county, and municipal levels. Our primary mission is to safeguard the health, safety, and welfare of all who live, work, and visit our community, including first responders, through the consistent application of building standards.

Permit Clerks manage the intake and initial processing of permit applications. This includes verifying the completeness of submitted documents, confirming contractor credentials, and entering application data into the permitting system before routing it for technical review.

Plan Examiners evaluate submitted plans and documentation to ensure they meet all relevant codes and regulations prior to permit issuance. Building Inspectors conduct field inspections throughout the construction process to verify compliance with approved plans, materials, and construction methods. Once a project meets all requirements, the Department issues a Certificate of Occupancy or a Certificate of Completion.



GOALS AND MEASUREMENTS

Key objectives for the upcoming fiscal year include:

- Enhancing service efficiency by reducing permit and plan review turnaround times.
- Improving accessibility and convenience through upgrades to our online permitting software.
- Promoting public awareness and engagement via outreach initiatives such as a Citizens Academy to educate residents and stakeholders on permitting requirements and building processes.
- Ensuring compliance and safety by maintaining rigorous plan reviews and inspections that align with all regulatory standards.



KEY PERFORMANCE INDICATORS

	FY2023 Actual	FY2024 Actual	FY2025 Actuals (through 3/31/25)	FY2025 Estimated
Permits issued	2423	2450	1176	2300
Plan Review	6204	6150	3372	7000
Inspection performed	9071	9100	4997	9030

Miami Shores Village, Florida

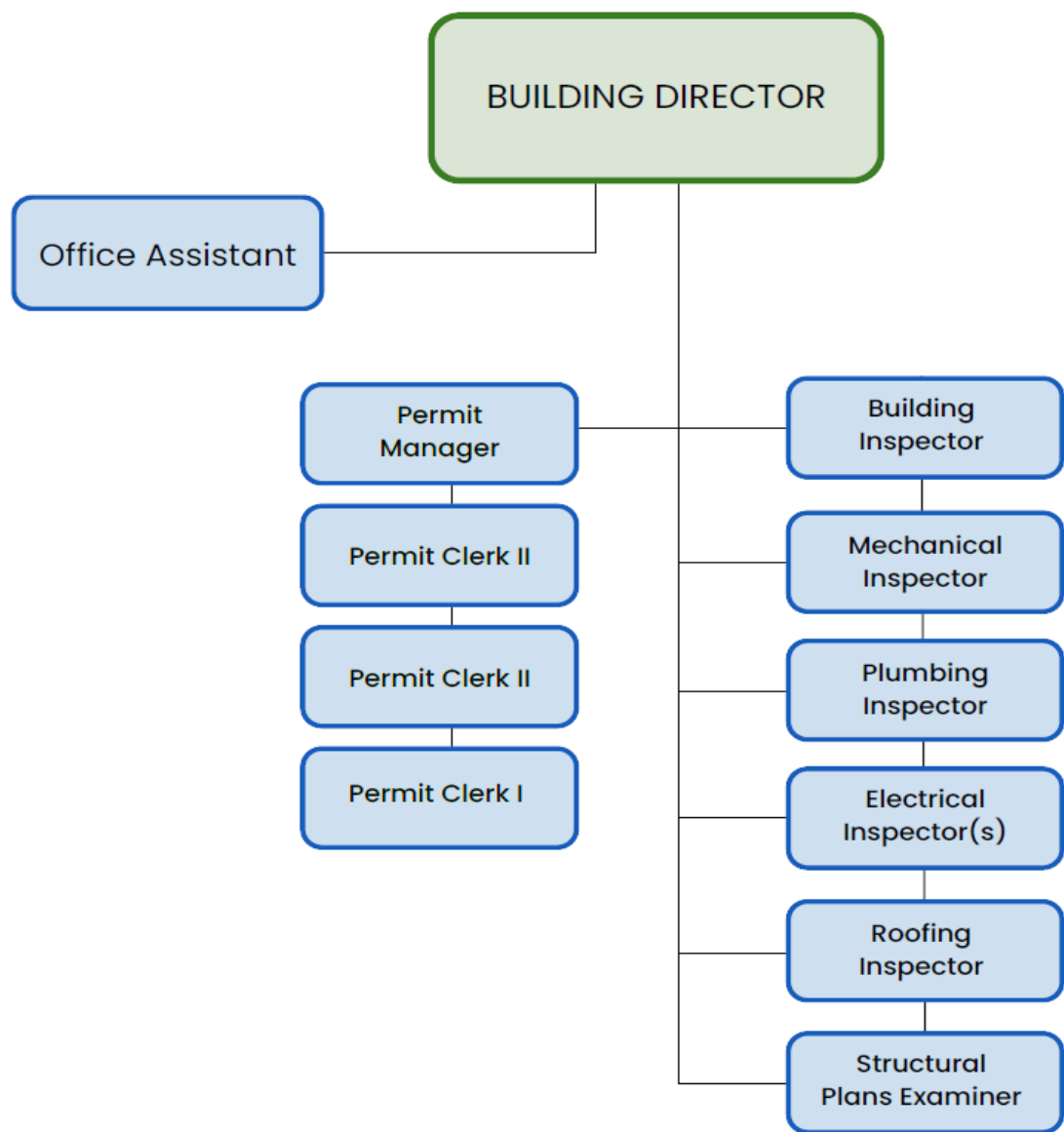
BUILDING DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Appropriation Fund Balance	\$ -	\$ 385,750	\$ 378,035	\$ 652,322
Service Revenues	1,753,032	1,275,000	660,067	1,695,000
Other Income	-	-	-	-
Total Revenues	<u>\$ 1,753,032</u>	<u>\$ 1,660,750</u>	<u>\$ 1,038,102</u>	<u>\$ 2,347,322</u>
EXPENSES				
Personnel Services	\$ 822,739	\$ 1,041,082	\$ 1,020,260	\$ 1,099,981
Operating Costs	433,236	202,310	192,195	684,405
Capital Outlay	-	60,000	60,000	
Building Depart Renovation				120,000
Village Hall Renovations - Building Fund contributio				20,000
Non-Operating Costs	350,000	357,358	350,211	422,936
Total Expenses	<u>\$ 1,605,975</u>	<u>\$ 1,660,750</u>	<u>\$ 1,622,666</u>	<u>\$ 2,347,322</u>

Miami Shores Village, Florida
BUILDING DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026





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DEBT SERVICE FUNDS



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Miami Shores Village, Florida

DEBT SERVICE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

This fund records the inflow and outflow of cash related to the dedicated ad valorem tax levies used to pay for the annual principal and interest costs associated with the General Obligation Bonds, Series 2015 which replaced the Series 2004 bond, sold to build the Doctors Charter School Facility.

Additionally, the payments toward clearing other outstanding debt are reported in this fund. Costs associated with the management, reporting and payment of principal, interest and fees are also included. The Village is required to complete a series of reports relating to the debt including Continuing Disclosure Reports, State Bond Filings and special notes to the Village's comprehensive annual financial report.

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Property Tax Revenue	275,090	269,175	269,175	272,933
Interest Earnings	4,443	4,000	3,800	-
Total Revenues	279,533	273,175	272,975	272,933
Principal Payments	208,200	214,200	214,200	219,400
Interest & Other Cgarges	59,760	54,475	54,475	49,033
Administrative & Audit Fees	-	4,500	3,500	4,500
Total Expenses	267,960	273,175	272,175	272,933
Series 2015 GOB Debt Service Net	\$ 11,573			
Debt Service Total	\$ 279,533	\$ 273,175	\$ 272,975	\$ 272,933



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CAPITAL PROJECT FUND



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Miami Shores Village, Florida

CAPITAL PROJECTS

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Capital Project Fund is used to account for the funding of municipal capital expenditures for the acquisition, construction or improvement of major capital facilities or infrastructure; machinery and equipment; and other general improvements with a life expectancy of more than three years.

Assets of \$5,000 or more are depreciated using the straight line method based on the estimated useful life of the asset depending upon the asset classification.

Many of the capital projects are multi-year projects and may not actually begin in FY 2025. The funds are encumbered to the subsequent year's budget as an obligation until used or released. This year's budget includes a transfer from the General Fund to the Capital Project Fund for several projects.



GOALS AND MEASUREMENTS

In the 2022 Strategic Management Plan, the top ranking priorities of the community were identified as septic to sewer conversion, development, parks & greenspace, building a community center, renovation the Country Club and upgrading the seawall.

Serving our community with integrity, transparency, compassion, and professionalism, while engaging our residents and enhancing the highest quality of life for all, the goal and objective of the Capital Projects Fund is to improve Village facilities and infrastructure in an environmentally sustainable manner, spotlighting the community's celebrated charm.

Miami Shores Village, Florida

CAPITAL PROJECTS

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Appropriation Fund Balance	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from General Fund	444,500	348,483	344,998	1,380,300
Other Income	26,770	-	-	-
Total Revenues	\$ 471,270	\$ 348,483	\$ 344,998	\$ 1,380,300
EXPENSES				
Capital Outlay	\$ 2,997	\$ -	\$ -	
Renovations to Council Chambers				60,000
Village Clerk Total	\$ 2,997	\$ -	\$ -	\$ 60,000
Capital Outlay	\$ 7,500	\$ -	\$ -	
Renovations to Council Chambers				
Library Total	\$ 7,500	\$ -	\$ -	\$ -
Capital Outlay	\$ 201,893	\$ 133,483	\$ 133,483	
Upgrade the Dispatch Center				45,000
Police Department Flat Roof				250,000
Parking Lot Sealing and Stripping				10,000
Numb John Less Lethal Training Dummy				5,800
Armory Storage Upgrade				21,000
Police Total	\$ 201,893	\$ 133,483	\$ 133,483	\$ 331,800
Capital Outlay	\$ 319,445	\$ 215,000	\$ 215,000	
Damaged Walls - Village Parking Lots				15,000
Biscayne Beautification Project				230,000
Village Hall Renovations to include new office space				100,000
ADA Improvements				16,500
Public Works Renovation -Warehouse Breakroom				100,000
Conference Room Furniture				12,000
Public Works Total	\$ 319,445	\$ 215,000	\$ 215,000	\$ 473,500
Capital Outlay	\$ -	\$ -	\$ -	
North Baseball Diamond Renovation	237,346	-		16,000
Mens and Womens Locker Room Restroom Renovation Restroom				100,000
Gutter Replacement at Community Center				16,000
Restroom Partitions - Girls and Boys				10,000
Exterior Painting of Aquatic Center Office & Bathroom & Concession				20,000
Replace Poured floor in Public Restrooms				25,000
Resurface Competition Pool				100,000
Replace Blanket Reels For Competition Pool				25,000
Pump Room Ventilation Exhaust Fans				30,000
Thermal Pool Cover				30,000
Resurface the pool decks around the competition pool and Wet Water pool				125,000
Replacement two awnings				18,000
Parks & Recreation Total	\$ 237,346	\$ -	\$ -	\$ 515,000
Capital Project Total	\$ 769,181	\$ 348,483	\$ 348,483	\$ 1,380,300

ENTERPRISE FUNDS



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Miami Shores Village, Florida

STORMWATER

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Stormwater Division of the Public Works Department works in conjunction with the Streets Division to manage stormwater and local option (street maintenance) applications.

This Division maintains drains, pumps, and flooded locations during storms, as well as cleans streets and performs light maintenance.



GOALS AND MEASUREMENTS

The goals and objectives of the Stormwater Division of the Public Works Department are to manage and maintain the stormwater system to prevent localized flooding during rain events. This includes inspecting Village-owned drainage systems for potential future flooding issues, ensuring responsive service. We are committed to serving our community with integrity, transparency, compassion, and professionalism, while engaging our residents and enhancing the highest quality of life. Our focus is on building an environmentally sustainable community based on trust and a resident-centric approach.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Number of Inspections of Village-owned drainage systems	Bi-annually	Bi-annually	Bi-annually

Miami Shores Village, Florida

STORMWATER

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Appropriation Fund Balance	\$ -	\$ 132,653	\$ 132,653	\$ 1,707,882
Service Revenues	621,364	642,265	642,265	807,363
Other Income	32,133	30,250	30,250	31,615
Total Revenues	\$ 653,497	\$ 805,168	\$ 805,168	\$ 2,546,860
Personnel Services	\$ 168,337	\$ 181,885	\$ 178,247	\$ 178,548
Operating Costs	203,132	271,817	258,226	547,210
Capital Outlay	-	300,000	300,000	
Localized Drainage Improvements Village Wide				70,000
NE 93rd Street Pump Station & Piping System				360,000
Mini Excavator with Trailer				150,000
NE 105th Street Pump Station Drainage Project Shores Estates				463,102
NE 104th Street Drainage				438,000
NE 94th Street/Belvedere Design & Construction/CEI				100,000
NE 93rd Street Bayshore Drive Pump Motor				50,000
Bio-Swale Drainage Improvements				40,000
Public Works Renovation (Warehouse Breakroom) Includes Design				50,000
Non-Operating Costs	50,000	51,466	51,466	100,000
Total Expenses	\$ 421,470	\$ 805,168	\$ 787,939	\$ 2,546,860

Miami Shores Village, Florida

SOLID WASTE

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Solid Waste Division is responsible for the management and disposal of all non-hazardous solid waste for Miami Shores Village residents and businesses. Curbside recycling, commercial and residential garbage collection and bulk trash removal services constitute the Division's focus.



GOALS AND MEASUREMENTS

Serving our community with integrity and professionalism, the Solid Waste Division of the Public Works Department aims to manage all non-hazardous solid waste collection and disposal. This includes curbside recycling, commercial and residential garbage collection, and bulk trash removal. Periodic inspections will ensure efficiency and quality. We are dedicated to building an environmentally sustainable community based on trust, responsive service and responsible, innovative, resilient, and sustainable practices.



KEY PERFORMANCE INDICATORS

	FY2024 Estimated	FY2024 Actuals	FY2025 Estimated
Bulk Waste Collection by Number of Properties	10,300	7,725	10,300
Household Garbage Collection by Number of Properties	10,300	7,725	10,300

Miami Shores Village, Florida

SOLID WASTE

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Revenues				
Appropriation Fund Balance	\$ -	\$ 579,727	\$ 579,727	\$ 456,410
Service Revenues	3,617,020	3,725,040	3,415,247	4,473,487
Other Income	14,459	11,000	10,780	14,678
Total Revenues	<u>\$ 3,631,479</u>	<u>\$ 4,315,767</u>	<u>\$ 4,005,754</u>	<u>\$ 4,944,575</u>
Expenses				
Personnel Services	\$ 1,197,335	\$ 1,456,422	\$ 1,427,294	\$ 1,537,002
Operating Costs	2,105,684	2,193,534	2,083,857	2,362,573
Capital Outlay	2,436	300,000	300,000	
Purchase New Recycling Truck				330,000
Replace V-37 Loader				200,000
Replace V-3161 - Trash Grabber (2013)				200,000
Pick-up Truck for Operational Manager Twin Cab F-150				45,000
Public Works Renovation -Warehouse Breakroom- Includes Design				50,000
Electronic Equipment for Software				15,000
Non-Operating Costs	350,000	365,811	365,811	205,000
Total Expenses	<u>\$ 3,655,455</u>	<u>\$ 4,315,767</u>	<u>\$ 4,176,962</u>	<u>\$ 4,944,575</u>

Miami Shores Village, Florida

WATER & WASTEWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Water & Wastewater Fund is responsible for the construction and payment of the Downtown Water & Wastewater Project. It is also responsible for the management and maintenance of the related grinder pumps. Annual assessments for the payment of the project and maintenance fees are recorded in this fund.



GOALS AND MEASUREMENTS

Serving our community with integrity and professionalism, while engaging our residents and enhancing the highest quality of life for all, the goal and objective of the Water & Wastewater Fund is to maintain the low-pressure sewer system for the NE 2nd Ave Business District. We strive to create an environmentally sustainable community built on trust and responsiveness, responsible, innovative, resilient, and sustainable practices.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Number of grinder pumps maintained	27	27	27

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Revenues				
Appropriation Fund Balance	\$ -	\$ -	\$ -	\$ 27,386
Service Revenues	190,853	251,855	246,818	254,105
Other Income	66,317	66,735	65,400	67,312
Total Revenues	\$ 257,170	\$ 318,590	\$ 312,218	\$ 348,803
Expenses				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Operating Costs	149,603	78,590	74,661	47,092
Capital Outlay	66,450	-	-	-
Southeast Septic to Sewer				100,000
Debt Service	166,608	240,000	240,000	201,711
Non-Operating Costs	-	-	-	-
Total Expenses	\$ 382,661	\$ 318,590	\$ 314,661	\$ 348,803



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INTERNAL SERVICE FUNDS



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Miami Shores Village, Florida

RISK MANAGEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Village's Risk Management Internal Service Fund is a self-balancing group of accounts designed to accumulate the necessary financial resources to pay for the Village's insurance premiums, costs, deductibles and administrative services insured by the Florida League of Cities. The fund reports all costs associated with workers' compensation, general liability, property, casualty and auto liability costs. Additionally, certain qualified administrative expenses are included as an operating cost including, but not limited to, the costs of annual actuarial and auditing reports, filing fees, third-party administrator fees and state licensing fees.



GOALS AND MEASUREMENTS

The goals and objectives of the Risk Management Fund for the upcoming fiscal year include the following: 1) Ensuring the successful submission and receipt of the safety grant offered by the Florida Municipal Insurance Trust, 2) The timely submission of all claims and corresponding information to the Florida Municipal Insurance Trust or outside insurance agencies if the Village is subrogating claims on their own and 3) Successful and timely receipt of payments for subrogation claims the Village is handling.

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Other Revenue	\$ 463,466	\$ 368,411	\$ 349,990	\$ 320,996
Transfer From:				
Worker's Comp Fund	189,220	436,772	436,772	-
General Fund	1,024,443	1,043,688	1,043,688	1,168,848
Local Option Gas Tax Fund -LOGT	9,197	16,446	16,446	16,982
Citizen's Indep Trust Fund - CITT	9,197	11,678	11,678	57,718
ARPA Fund	-	5,515	5,515	-
Building Fund	26,162	35,386	35,386	127,858
Stormwater Fund	15,772	22,846	22,846	69,249
Solidwaste Fund	63,080	103,007	103,007	197,671
Information Technology Fund	8,218	12,762	12,762	13,176
Fleet Management Fund	155,029	194,677	194,677	292,313
Total Revenues	\$ 1,963,784	\$ 2,251,188	\$ 2,232,767	\$ 2,264,811
EXPENSES				
Personnel Services	\$ 234,543	\$ 461,772	\$ 452,537	\$ 484,875
Operating Costs	1,797,526	1,789,416	1,699,945	1,779,936
Capital Outlay	-	-	-	-
Non-Operating Costs	-	-	-	-
Total Expenses	\$ 2,032,069	\$ 2,251,188	\$ 2,152,482	\$ 2,264,811

Miami Shores Village, Florida

INFORMATION TECHNOLOGY FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Information Technology Fund, established in FY 2023 as an Internal Service Fund within the Village Manager's Department, is dedicated to modernizing and optimizing the Village's technology infrastructure in alignment with the Strategic Management Plan. This includes replacing outdated servers, expanding software systems to meet evolving operational needs, and implementing robust cybersecurity safeguards. These efforts directly support the Village's strategic goal of enhancing operational efficiency while ensuring the security and resilience of municipal IT systems.



GOALS AND MEASUREMENTS

The IT Department is focused on enhancing security, strengthening disaster recovery capabilities, and improving service responsiveness to both residents and staff through targeted investments in modern platforms and software systems. Our goals include:

- * Replacing obsolete, unsupported systems to reduce risk and operational downtime
- * Expanding cloud infrastructure to support cybersecurity and business continuity
- * Integrating enterprise licensing and applications to support Finance, Building, Police, Public Works, and Library services
- * Improving internet and network reliability across Village facilities to meet increasing service demands

With rising system complexity and increased support volume, the department is positioned to deliver secure, resilient, and scalable technology infrastructure. These efforts directly support the Village's Strategic Management Plan by advancing priorities related to community satisfaction, operational excellence, and long-term financial sustainability.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
Ticket system tickets per month	50	81	95
Projects Completed	14	24	26

Miami Shores Village, Florida

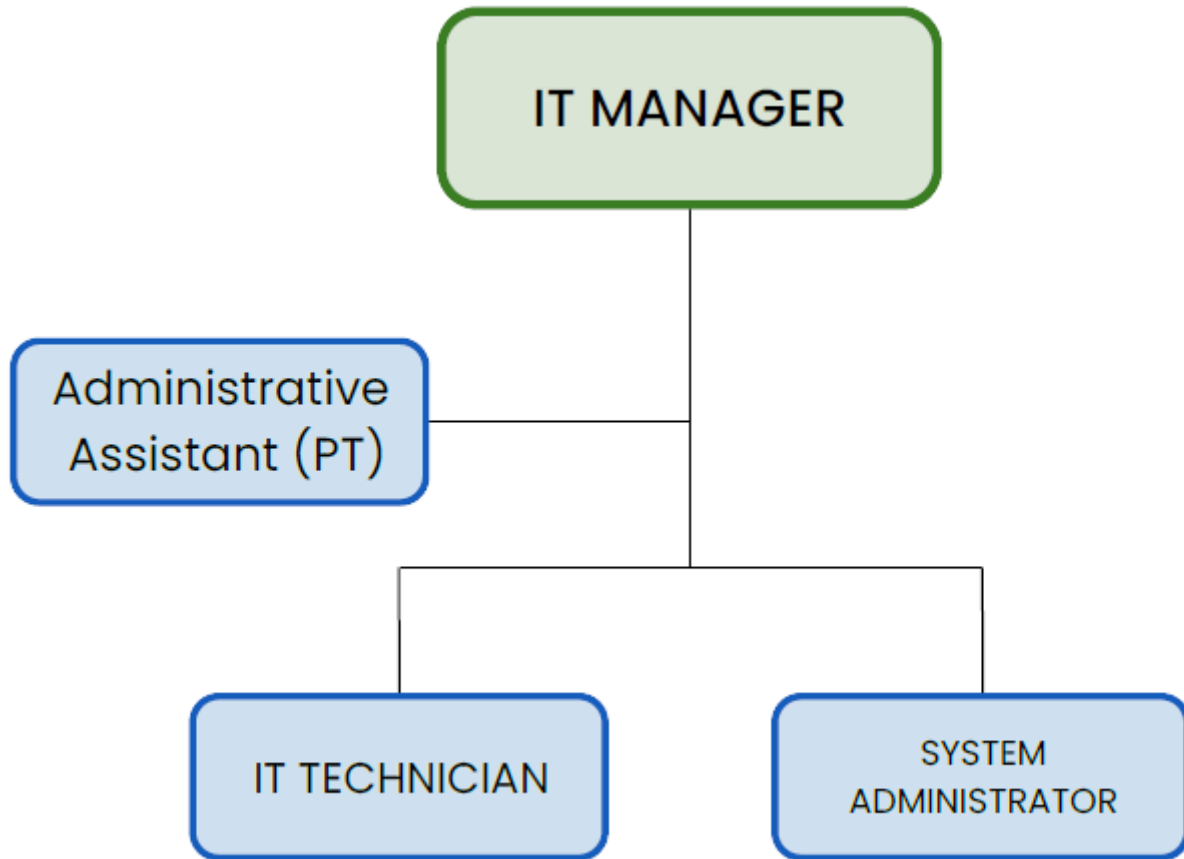
INFORMATION TECHNOLOGY FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
REVENUES				
Appropriation Fund Balance	\$ -	\$ -	\$ -	\$ -
IT Charge - Local Option Fund	-	6,559	6,559	11,435
IT Charge - CITT Fund	-	6,559	6,559	11,435
IT Charge - Building Fund	89,632	154,620	154,620	460,152
IT Charge - Fleet Fund	7,858	22,974	22,974	39,950
IT Charge - Solid Waste Fund	5,817	13,976	13,976	25,157
IT Charge - General Fund	442,038	1,041,287	1,041,287	1,737,693
TOTAL REVENUES	\$ 545,345	\$ 1,245,975	\$ 1,245,975	\$ 2,285,822
EXPENSES				
Personnel Services	\$ 221,465	\$ 302,116	\$ 296,074	\$ 341,919
Operating Costs	227,949	826,859	810,322	1,571,903
Capital Outlay	-	117,000	114,660	
Access Control Tot Lot and add on cameras Village Hall building 5 years				30,000
Library Camera System				22,000
Police Security Cameras 5 years Support - Cameras warranty 10 years				100,000
Public Works Camera system out of warranty replacement - 5 Years support				110,000
Public Works main facility gate replace broken access control system with 5 years support				25,000
Granicus Encoders Upgrade				10,000
Village Hall and Public Works Access Control system upgrade				50,000
Jaltest Application for Motor Diagnostic Software				15,000
Non-Operating Costs	-	-	-	10,000
Total Expenses	\$ 449,414	\$ 1,245,975	\$ 1,221,056	\$ 2,285,822

Miami Shores Village, Florida
INFORMATION TECHNOLOGY FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2026



Miami Shores Village, Florida

FLEET MANAGEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Fleet Management Fund, created in FY2000 as an Internal Service Fund of the Public Works Department, is responsible for the acquisition and maintenance of all Village-owned vehicles in the municipal inventory. Assets managed by this fund include: Police or squad units, heavy trucks, the Village's 29-passenger bus, recreation vans, small engine repair, pick-up trucks, loaders and other heavy equipment.

With its extensive tool and equipment inventory, Fleet Management provides extremely valuable assistance in the construction or repair of other Village property, such as street signs and alley gates, plus other tasks such as spray painting and wood/metal fabrication.

Since October 2000, this function has operated as a self-supporting Internal Service Fund. Operating revenues provide the funding from the user division, which receives the Fund's services.



GOALS AND MEASUREMENTS

Serving our community with integrity and professionalism, the goals and objectives of the Fleet Management Division of Public Works are to acquire and maintain the entire Village-owned fleet of vehicles within the municipal inventory. Emphasizing responsive service and affordability, the Fleet Management Division will continue to support the construction or repair of other Village properties. This includes repairing and assembling damaged street signs and alley gates, as well as performing tasks such as metal and wood fabrication. This division will track the repairs to the Village fleet and maintain a record of all repairs made to Village facilities, ensuring they remain welcoming and economically viable.



KEY PERFORMANCE INDICATORS

	FY2023 Actuals	FY2024 Actuals	FY2025 Estimated
All Types of Tire Repairs	75	135	150
Garbage Truck Fleet Management Per Year	105	185	210
Heavy Equipment Fleet Management Per Year	240	175	240
Police Vehicle Fleet Management Per Year	520	520	1,040

Miami Shores Village, Florida

FLEET

FISCAL YEAR ENDING SEPTEMBER 30, 2026

ACCOUNT DESCRIPTION	ACTUAL FY 2024	ADOPTED BUDGET FY 2025	ESTIMATED ACTUAL FY 2025	ADOPTED BUDGET FY 2026
Revenues				
Appropriation Fund Balance	\$ -	\$ 655,000	\$ 655,000	\$ 430,428
Inter-Fund Group:				
Local Option Gax Tax Fund	103,054	82,840	82,840	96,370
CITT Fund	25,243	37,814	37,814	44,016
Building Fund	3,879	6,344	6,344	7,873
Stormwater Fund	26,072	49,121	49,121	57,201
Information Technology Fund	6,551	12,480	12,480	14,543
Solid Waste Fund	616,039	614,741	614,741	715,114
General Fund	761,031	863,547	863,547	1,004,418
Other Revenue	62,821	62,000	58,900	64,276
Total Revenues	\$ 1,604,690	\$ 2,383,887	\$ 1,725,787	\$ 2,434,239
Expenses				
Personnel Services	\$ 345,254	\$ 406,575	\$ 398,444	\$ 467,317
Operating Costs	709,181	973,751	954,276	1,238,137
Capital Outlay	150,839	580,000	568,400	
Replace V-1410 - E350 Recreation Van		25,911		75,000
V-1711 Ford Explorer SUV / 2017 - Police				35,000
F-150 Pick up truck for Neighborhood services				45,000
Box Utility Truck				60,000
Non-Operating Costs	-	-	-	50,000
Public WorksTotal	\$ 1,205,274	\$ 1,986,237	\$ 1,921,119	\$ 1,970,454
Operating Costs	\$ 2,065	\$ 2,500	\$ 2,450	\$ 3,130
Capital Outlay	-	-	-	-
Building Total	\$ 2,065	\$ 2,500	\$ 2,450	\$ 3,130
Operating Costs	\$ 325,004	\$ 335,000	\$ 328,300	\$ 385,250
Capital Outlay	-	-	-	-
Solidwaste Total	\$ 325,004	\$ 335,000	\$ 328,300	\$ 385,250
Operating Costs	\$ 18,743	\$ 16,500	\$ 16,170	\$ 20,775
Capital Outlay	-	-	-	-
Stormwater Total	\$ 18,743	\$ 16,500	\$ 16,170	\$ 20,775
Operating Costs	\$ 41,228	\$ 31,250	\$ 30,625	\$ 39,180
Capital Outlay	-	-	-	-
LOGT Total	\$ 41,228	\$ 31,250	\$ 30,625	\$ 39,180
Operating Costs	\$ 11,783	\$ 10,500	\$ 10,290	\$ 13,050
Capital Outlay	-	-	-	-
CITT Total	\$ 11,783	\$ 10,500	\$ 10,290	\$ 13,050
Operating Costs	\$ 521	\$ 1,900	\$ 1,862	2,400
Capital Outlay	-	-	-	-
IT Total	\$ 521	\$ 1,900	\$ 1,862	\$ 2,400
Fleet Management Fund Total	\$ 1,604,618	\$ 2,383,887	\$ 2,310,816	\$ 2,434,239

CITY-WIDE CAPITAL IMPROVEMENTS



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Miami Shores Village, Florida

CAPITAL IMPROVEMENT PROGRAM (CIP)

FISCAL YEAR ENDING SEPTEMBER 30, 2026



SERVICES, FUNCTIONS AND ACTIVITIES

The Capital Improvement Plan (CIP) provides a roadmap as well as a monitoring tool for all capital projects. CIP Guidelines are provided in the document immediately following this narrative. The guidelines include key elements of a capital project definition; two of which are (1) a monetary value greater than \$5,000, and (2) a useful life period of greater than one year.

CIP projects are quite diverse, ranging from construction of new facilities and remodeling/expansion of existing ones to purchases of operating equipment, street construction or reconstruction projects, infrastructure inspection and scheduled replacements and overall design and construction improvements. The budgeting pattern of typical multi-year CIP programs tends to be cyclical. Years of heavy financial investment in an organization's infrastructure, facilities, and equipment are usually followed by a year where project completion rather than high levels of funding is emphasized. In this sense, the classic five-year CIP Plan can be viewed more as a six- year capital plan, where the current fiscal year's mode, whether a heavy project implementation year or one more focused on financial investment, drives the subsequent pattern of annual cycles over the next five years



GOALS AND MEASUREMENTS

Living, Working, Playing Safety

A robust and well-planned CIP Plan is critical to ensure a safe, beautiful and ultimately livable place to reside in, visit, and conduct business. Roadways and medians that are in great condition, aesthetically pleasing public landscaping, well performing drainage systems, modern, well-equipped public facilities, pipe replacements, force-main replacements, leak detection, fireflow improvements and other CIP related and system betterment items are major contributors to this important Strategic Plan Goal.

Financially Sound Government

For Fiscal Year 2026, the overall CIP budget is approximately \$6.2 million compared to \$2.1 million last fiscal year. For FY2026, the Operating Capital for our Stormwater fund will be \$1.7 million and represents an increase of \$1.4 million from FY2025. This increase in budgeting is due to pump station, drainage and piping system improvements along NE 93rd Street, NE 105th Street and NE 104th Street. The budget for Capital Improvement Programs (CIP) in the Solid Waste division has increased by \$500K due to planned purchases of a new recycling truck, replacement of a V-37 Loader and a V-3161 trash grabber. The FY2026 budget for Capital Improvement Programs (CIP) in the CITT fund increased by \$990K mainly due to planned roadway improvements along NE 96th Street (Phase 1) and NE 104th Street, and village-wide speed calming marking and signage improvements.

Miami Shores Village, Florida

CAPITAL IMPROVEMENT PROGRAM (CIP)

FISCAL YEAR ENDING SEPTEMBER 30, 2026

High Performing Municipal Organization Providing Exceptional Customer Service

The Public Works Department's process for updating and serving as the guardian of the CIP Plan annually involves input from all Village departments concerned.

In addition to administering the Village's CIP and developing the annual budget, Public Works updates its own annual CIP Plan by assessing and prioritizing existing and emerging needs throughout the Village. This cross-departmental collaboration and global perspective are combined with a long-term outlook to provide an effective plan to meet the Village's ongoing capital needs.

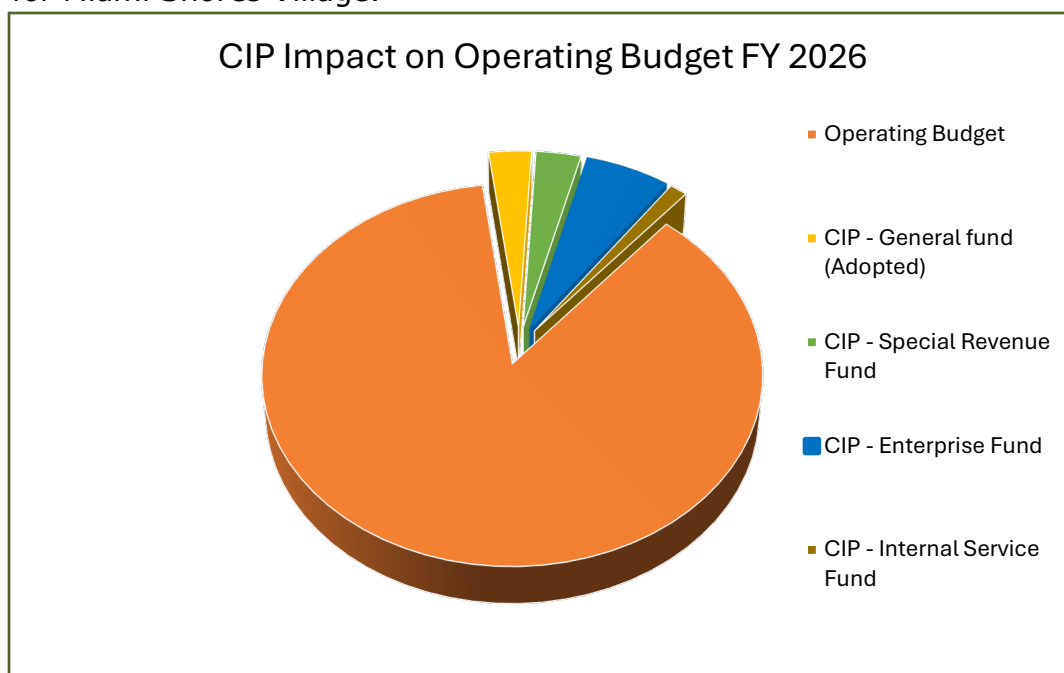


IMPACT OF CIP ON OPERATING BUDGET

Departments must submit annual updates to the Budget Review Committee as well as new requests for evaluation and consideration for the CIP. During the budget process, consideration is given to each CIP project's impact on operating costs during the upcoming year as well as future years.

Based on the priorities identified and discussed, most projects requested for Fiscal Year 2026 are comprised primarily of stormwater pump station, drainage improvements, road resurfacing and equipment purchases, and rehabilitation and improvements to the Village assets and facilities. These projects improve and increase the level of service provided to our residents.

In prioritizing the long-term fiscal sustainability of the Village, the Adopted Budget is structurally balanced. The FY2026 Adopted CIP budget totals \$6.2 million. Of the total, \$1.4 million is for the General Fund, reflects ongoing commitment to improvements to infrastructure, parks, fleet, streets, technology and overall enhancements to safety and esthetics for Miami Shores Village.



Miami Shores Village
Five-Year Capital Improvement Plan
Fiscal Year 2026-2030

Revised 9/10/2025

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
Police	1	Portable Police Radios - Replacement radios with new technology and greater reliability (Line item #3 is additional costs for the radios which costs approx, \$706,750)	General-FB	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2	Upgrade the Dispatch Center w/ structural Modifications to support operational efficiency.	General-FB	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
	3	Construction costs for upgrading the dispatch center	General-FB	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	4	Police Department Flat Roof	General-FB	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	5	Parking Lot Sealing and Stripping	General-FB	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
	6	Numb John Less Lethal Training Dummy	General-FB	\$ 5,800	\$ -	\$ -	\$ -	\$ -	\$ 5,800
	7	Armory Storage Upgrade	General-FB	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000
		21 Police Department Total		\$ 331,800	\$ -	\$ -	\$ -	\$ -	\$ 331,800
Streets	8	Damaged Walls - Village Parking Lots	General-FB	\$ 15,000	\$ 15,450	\$ 15,900	\$ 16,400	\$ 16,900	\$ 79,650
	9	Re-stripe Parking Lots & On Street Parking - Replace bumpers.	General-FB	\$ -	\$ 103,100	\$ 54,700	\$ 56,300	\$ 57,900	\$ 272,000
	10	Street Name Signs Village Wide -(The project includes Design, locations, and street markings. Five-year ROW maintenance plan.) FY 25 Carryover	General-FB	\$ -	\$ 336,000	\$ 193,600	\$ 212,960	\$ 234,256	\$ 976,816
	11	LAP #446054 SR 915/ne 6th AVENUE Pedestrian Promenade (Construction \$1.26M - FDOT \$345,231, LF 34,523) (CEI \$140K, FDOT 30,424, LF 21,361)See line Item # 63 Stormwater	General-FB	\$ -	\$ 1,024,345	\$ -	\$ -	\$ -	\$ 1,024,345
	12	Biscayne Beautification Project, Construction \$230K,	General-FB	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
		39 Streets Total		\$ 245,000	\$ 1,478,895	\$ 264,200	\$ 285,660	\$ 309,056	\$ 2,582,811
Facilities	13	Village Hall Renovations to include new office space, LED lights, Garage Modifications, ADA restrooms, Kitchen remodel, restrooms, conference room furniture project.(Project Cost \$120K, GF \$100K, Building \$20K)	General-FB	\$ 100,000	\$ 51,500	\$ 53,100	\$ 54,700	\$ 56,350	\$ 315,650
	14	ADA Improvements (Ramps, door access mechanism, etc.)	General-FB	\$ 16,500	\$ 18,100	\$ 19,965	\$ 21,962	\$ 24,158	\$ 100,685
	15	Public Works Renovation (Warehouse Breakroom) Includes Design (Project Costs \$200K, GF \$100K, Stormwater \$50K, Solid Waste \$50K)	General-FB	\$ 100,000	\$ 150,000	\$ 154,500	\$ 50,000	\$ 51,500	\$ 506,000
	16	Village Hall Flat Roof Replacement -	General-FB	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
	17	Conference Room Furniture	General-FB	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000
		39 Facilities Total		\$ 228,500	\$ 369,600	\$ 227,565	\$ 126,662	\$ 132,008	\$ 1,084,335
Library	18	Women's and Men's Restroom Renovation	General-FB	\$ -	\$ 63,000	\$ -	\$ -	\$ -	\$ 63,000
		71 Library Department Total		\$ -	\$ 63,000	\$ -	\$ -	\$ -	\$ 63,000

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
Parks & Recreation - Athletics	19	Replace Air Conditioning in Field House Locker Room -	General-FB	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000
	20	North Baseball Diamond Renovation	General-FB	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
	21	Mens and Womens Locker Room Restroom Renovation Restroom	General-FB	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	22	Field House Interior Paint	General-FB	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ 12,000
	23	Field House Exterior Paint	General-FB	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
	24	Replace Carpet in Field House	General-FB	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
	25	Laser Level and Replace Turf on Athletic Fields	General-FB	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000
	26	Irrigation Replacement Athletic Fields	General-FB	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
	27	New Lightning Detection System	General-FB	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
		72 Athletics Total		\$ 116,000	\$ 947,000	\$ 10,000	\$ 10,000	\$ -	\$ 1,083,000
Parks & Recreation - Community Center	28	Men's & Women's Lobby Restroom Renovations	General-FB	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
	29	Barrel Tile Repair and Replacement	General-FB	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000
	30	Replace Interior Carpet	General-FB	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ 19,000
	31	Replace kitchen Cabinets	General-FB	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
	32	Gutter Replacement at Community Center	General-FB	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000
	33	Repaint Racketball Wall	General-FB	\$ -	\$ 8,000	\$ -	\$ -	\$ -	\$ 8,000
	34	Glass Door Installation	General-FB	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
	35	Electrical Room Exterior Alterations	General-FB	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ 7,500
	36	Remodel TOT Lot Playground and Flooring	General-FB	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
	37	Restroom Partitions - Girls and Boys (Patio)	General-FB	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 20,000
	38	Extended Vinyl Fencing Behind Community Center to Tennis Courts	General-FB	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000
		72 Community Total		\$ 26,000	\$ 495,500	\$ 240,000	\$ 39,000	\$ -	\$ 800,500
s & Recreation - Aquatics	39	Exterior Painting of Aquatic Center Office & Bathroom & Concession	General-FB	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	40	Replace Poured floor in Public Restrooms	General-FB	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 50,000
	41	Resurface Competition Pool	General-FB	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	42	Repair Wild Water Decorative Play Structure Pieces	General-FB	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
	43	Replace Blanket Reels For Competition Pool	General-FB	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
	44	New Lightning Detection System	General-FB	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
	45	Pump Room Ventilation Exhaust Fans	General-FB	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
Park	46	Thermal Pool Cover	General-FB	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	47	Resurface the pool decks around the competition pool and Wet Water pool. Finish with Cool Deck. Project to include deck drains.	General-FB	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
		72 Aquatics Total		\$ 355,000	\$ 105,000	\$ -	\$ -	\$ -	\$ 460,000
Parks & Recreation - Tennis	48	Remodel Tennis Center Restrooms	General-FB	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
	49	Replacement two awnings.	General-FB	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000
		72 Tennis Total		\$ 18,000	\$ 50,000	\$ -	\$ -		\$ 68,000
Village Clerk	50	Renovations to Council Chambers to LED lights, carpet, countertops	General-FB	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
		12 Village Clerk Total		\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
LOGT	51	ADA Improvements - (Sidewalks, ramps, and markings)	Special Revenue Fund	\$ 15,000	\$ 72,604	\$ 72,604	\$ 72,604	\$ 72,604	\$ 305,416
	52	Stump Grinder	Special Revenue Fund	\$ 57,604	\$ -	\$ -	\$ -	\$ -	\$ 57,604
		130 LOGT Total		\$ 72,604	\$ 72,604	\$ 72,604	\$ 72,604	\$ 72,604	\$ 363,020
CITT	53	Village-Wide Road Improvements	Special Revenue Fund	\$ 188,613	\$ 194,271	\$ 200,100	\$ 206,103	\$ 212,286	\$ 1,001,373
	54	LAP FM#441638 Multimodal Mobility Imp. N. Miami Avenue Crossings (LF-Design \$124,009, FDOT-Construction \$418,363, LF-Construction\$44,603, FDOT- CEI \$50,470)	FDOT/LAP	\$ 44,603	\$ -	\$ -	\$ -	\$ -	\$ 44,603
	55	FM# 447970-1 Flagler Trail (Design LF \$76,011, Construction - LF \$47,341, TALT \$399,504, (TALT-CEI \$59,176)(See Line Item #178)	FDOT/LAP	\$ 47,341	\$ -	\$ -	\$ -	\$ -	\$ 47,341
	56	FM#446054-1 SR 915/NE 6th Avenue Pedestrian Promenade (Design LF \$72,141), (Construction - \$345,231, LF \$34,523), (CEI - LF \$21,361, TALT \$30,424)	FDOT/LAP	\$ 55,884	\$ -	\$ -	\$ -	\$ -	\$ 55,884
	57	FM#450906, NE 104th Street Roadway Improvements. (Construction Lap \$655,000, LF \$655,000)(See Line item # 181 Grant Funding)	FDOT/LAP	\$ 115,834	\$ -	\$ -	\$ -	\$ -	\$ 115,834
	58	NE 96th Street West Between NE 2nd Avenue to NW 2nd Avenue Phase 1 * (CITT Fund Balance)		\$ 638,000	\$ -	\$ -	\$ -	\$ -	\$ 638,000
	59	NE 96th Street West Between NE 2nd Avenue to NW 2nd Avenue Phase 2 * (CITT Fund Balance)		\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000
	60	Village Asset Traffic Calming - Speed Humps -(Construction and Design) as per 2016 Traffic Study (*Fund Balance)		\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
		135 CITT Total		\$ 1,240,275	\$ 894,271	\$ 200,100	\$ 206,103	\$ 212,286	\$ 2,753,035
	61	Bayshore Drive Pump Station Generator & Transfer Switch (Construction)	Enterprise Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	62	Localized Drainage Improvements Village Wide	Enterprise Fund	\$ 70,000	\$ 77,000	\$ 84,700	\$ 93,170	\$ 102,487	\$ 427,357
	63	Replace Monarch 6' Trash Pump	Enterprise Fund	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
Stormwater	64	NE 93rd Street Pump Station & Piping System (DEP \$400,000, Design 40K, Construction 360K) (LF Design \$40K, Construction \$360K)	Enterprise Fund	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000
	65	Mini Excavator with Trailer	Enterprise Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
	66	NE 8th Avenue Drainage Improvements (DEP Grant \$300K)	Enterprise Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	67	NE 105th Street Pump Station Drainage Project Shores Estates (FDEM-Construction \$1,389,805 & LF \$463,102)	Enterprise Fund	\$ 463,102	\$ -	\$ -	\$ -	\$ -	\$ 463,102
	68	NE 104th Street Drainage (DEP - Design \$157K, LF - \$30K (DEP Construction \$163K, LF 438K)	Enterprise Fund	\$ 438,000	\$ -	\$ -	\$ -	\$ -	\$ 438,000
	69	NE 94th Street/Belvedere Design & Construction/CEI (Grant Applied For) (DEP Water Quality-Design \$100K, Construction \$1M)(LF Design - \$100K, Construction \$1M)	Enterprise Fund	\$ 100,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,100,000
	70	NE 93rd Street Bayshore Drive Pump Motor	Enterprise Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 150,000
	71	Bio-Swale Drainage Improvements(Qty. 10 @ \$20K ea for constrction and Design)	Enterprise Fund	\$ 40,000	\$ 44,000	\$ 48,400	\$ 53,240	\$ 58,464	\$ 244,104
	72	Public Works Renovation (Warehouse Breakroom) Includes Design (Project Costs \$200K, GF \$100K, Stormwater \$50K, Solid Waste \$50K)		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
		402 Stormwater Total		\$ 1,721,102	\$ 711,000	\$ 683,100	\$ 146,410	\$ 210,951	\$ 3,472,563
Solidwaste	73	Replace V-4148 Garbage Truck	Enterprise Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	74	Purchase New Recycling Truck	Enterprise Fund	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000
	75	Replace V-37 Loader	Enterprise Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
	76	Replace V-39 - Loader	Enterprise Fund	\$ -	\$ 175,000	\$ -	\$ -	\$ 200,000	\$ 375,000
	77	Replace V-1532 - Trash Truck	Enterprise Fund	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ 160,000
	78	Replace V-3161 - Trash Grabber (2013)	Enterprise Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
	79	Replace V-3162 - Trash Grabber (2014)	Enterprise Fund	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
	80	Replace V-2249 - Garbage Truck	Enterprise Fund	\$ -	\$ -	\$ -	\$ 399,300	\$ -	\$ 399,300
	81	V-1624 - Trash Truck (2016)	Internal Sevices Fund	\$ -	\$ -	\$ 335,000	\$ -	\$ -	\$ 335,000
	82	Pick-up Truck for Operational Manager Twin Cab F-150	Enterprise Fund	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
	83	Replace V-1702 - Ford Van (2017)	Enterprise Fund	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000
	84	Public Works Renovation (Warehouse Breakroom) Includes Design (Project Costs \$200K, GF \$100K, Stormwater \$50K, Solid Waste \$50K)		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
	85	Electronic Equipment for Software		\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
		405 Solid Waste Total		\$ 840,000	\$ 375,000	\$ 540,000	\$ 399,300	\$ 200,000	\$ 2,354,300
Wastewater	86	Southeast Septic to Sewer (DEP Funding - \$5M, LF-\$5M, CEI / Construction \$6.8M, Design \$800K)(Resident Loan - \$5M)	Special Revenue Fund	\$ 100,000	\$ 4,000,000	\$ 900,000	\$ -	\$ -	\$ 5,000,000
	87	Miami Shores Septic to Sewer	Special Revenue Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	88	NE 94th Street Drainage	Special Revenue Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		410 Water & Waste water Total		\$ 100,000	\$ 4,000,000	\$ 900,000	\$ -	\$ -	\$ 5,000,000

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
RISK	89	Seawall Replacement/Seawall Feature	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	90	Replace Tennis / Pickle Court Light Towers (Musco Lighting)	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Grants Funds Total		\$ -	\$ -	\$ -	\$ -		\$ -
Information Technologies	91	Colocation Hardware (Village & Police)	Machinery 64-000 IT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	92	SQL Licensing Laserfiche (Village & Police)	Intangible Asset 68-000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	93	SQL Licensing New World (Building & Clerk)	Intangible Asset 68-001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	94	Antivirus Software 3 years Village Wide	Internal Sevices Fund	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 60,000
	95	Phone System upgrade Village wide	Internal Sevices Fund	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
	96	Village Hall Desktops	Internal Sevices Fund	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000
	97	Backup Server Village	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
	98	Backup Server PD	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
	99	Access Control Tot Lot and add on cameras Village Hall building 5 years	Internal Sevices Fund	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	100	Library Camera System	Internal Sevices Fund	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ 22,000
	101	Police Security Cameras 5 years Support - Cameras warranty 10 years	Internal Sevices Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	102	Public Works Camera system out of warranty replacement - 5 Years support	Internal Sevices Fund	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
	103	Public Works main facility gate replace broken access control system with 5Y years support	Internal Sevices Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
	104	Granicus Encoders Upgrade	Internal Sevices Fund	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
	105	Village Hall and Public Works Access Control system upgrade	Internal Sevices Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
	106	Jaltest Application for Motor Diagnostic Software	Internal Sevices Fund	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
		362 Information Technology Total		\$ 362,000	\$ 30,000	\$ 195,000	\$ 80,000	\$ -	\$ 667,000
Fleet	107	Public Works Fuel Tank Replacement Complete (4 of 4)	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	108	Replace V-1400 - Building Director Vehicle	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	109	New Pick-up Truck for Police to Replace V-1535 Police Van	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	110	Replace V-1410 - E350 Recreation Van	Internal Sevices Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
	111	V-1605 Ford Fusion Hybrid / 2016 / Crimewatch / Police	Internal Sevices Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
	112	V-1710 Ford Explorer SUV / 2017 / Officer / Police	Internal Sevices Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000
	113	V-1711 Ford Explorer SUV / 2017 / Officer / Police	Internal Sevices Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000
	114	V-1714 Ford Explorer SUV / 2017 / Officer / Police	Internal Sevices Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000
	115	V-1715 Ford Explorer SUV / 2017 / Officer / Police	Internal Sevices Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000
	116	V-1716 Ford Explorer SUV / 2017 / Officer Police	Internal Sevices Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
	117	V-1712 Ford Explorer SUV / 2017 / Officer / Police	Internal Sevices Fund	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ 44,000
	118	V-1501 - 15 Passenger Van	Internal Sevices Fund	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
	119	V-1523 - Trash Truck (2015)	Internal Sevices Fund	\$ -	\$ -	\$ 335,000	\$ -	\$ -	\$ 335,000
	120	F-150 Pick up truck for Neighborhood services	Internal Sevices Fund	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
	121	F-150 Pick up truck for the Project Manager	Internal Sevices Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	122	Box Utility Truck	Internal Sevices Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
		550 Fleet Maintenance Total		\$ 215,000	\$ 339,000	\$ 335,000	\$ -	\$ -	\$ 889,000
Building Department	123	Building Depart Renovation	Special Revenue Fund	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
	124	Village Hall Renovations to include new office space, LED lights, Garage Modifications, ADA restrooms, Kitchen remodel, restrooms, conference room furniture project.(Project Cost \$150K, GF \$130K, Building \$20K)	Special Revenue Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
		BuildingDepartment Total		\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Law Enforcement Trust Fund LETF	128	V-1600 - Chevy Tahoe	Special Revenue Fund	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000
	129	Axon Fleet - Six Fleet 3 Advanced Hardware/ Software Bundle. Five-Year Complete Service, Storage, and Installation. This will fully equip the entire fleet and spare vehicles.	Special Revenue Fund	\$ 20,333	\$ 20,333	\$ 20,333	\$ 20,333	\$ 20,333	\$ 101,665
		Law Enforcement Trust Fund LETF Total		\$ 85,333	\$ 20,333	\$ 20,333	\$ 20,333	\$ 20,333	\$ 166,665
	130	Miami-Dade County NE 96th Street Curb & Gutter Replacement - ARPA	2022-0043/ National Concrete & Paving	\$ 187,759	\$ -	\$ -	\$ -	\$ -	\$ 187,759
	131	VAC Truck - ARPA	2022-0075/ Southern Sewer Equipment	\$ 463,000	\$ -	\$ -	\$ -	\$ -	\$ 463,000
	132	VAC Truck (Miami Dade County Auto Tag \$139.57)MDC Auto Tag Agency -		\$ 140	\$ -	\$ -	\$ -	\$ -	\$ 140
	133	Bayfront Park Seawall Design - FIND/ARPA	2023-0012/Chen-Moore	\$ 87,067	\$ -	\$ -	\$ -	\$ -	\$ 87,067
	134	Village-Wide Sidewalk Replacement - ARPA	2023-0026/ Metro Express	\$ 237,629	\$ -	\$ -	\$ -	\$ -	\$ 237,629
	135	City Catalyst Grant (6/22) Printing of Story Walk Signs - GRANT/ARPA	2023-0048/ Pannier Graphics	\$ 7,083	\$ -	\$ -	\$ -	\$ -	\$ 7,083
	136	LED Marquee Signs (2) Charter School (1) & NE 96th Street (1) - ARPA	2024-0036/ Signs Plus	\$ 17,542	\$ -	\$ -	\$ -	\$ -	\$ 17,542
	137	Public Works Fleet Fueling Improvements Design - ARPA	2024-0047/ Kimley-Horn	\$ 141,350	\$ -	\$ -	\$ -	\$ -	\$ 141,350
	138	Septic to Sewer Master Plan - ARPA	2024-0056/ Kimley Horn	\$ 99,124	\$ -	\$ -	\$ -	\$ -	\$ 99,124
	139	FDOT Beautification Grant/Landscape from NE 91 St to NE 104 Street - ARPA	2024-0064/ Kimley-Horn	\$ 28,274	\$ -	\$ -	\$ -	\$ -	\$ 28,274
	140	Aquatic Umbrellas 18x18 Single Post Pyramid - ARPA	2024-0072/ Shade Systems	\$ 59,342	\$ -	\$ -	\$ -	\$ -	\$ 59,342
	141	Aquatic Umbrellas Installations - ARPA	2024-0073/Jez Enterprises	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
ARPA	142	Aquatics Vacuum / 2HP Maxi-Sweep Vac - ARPA	2024-0078/ Recreonics	\$ 569	\$ -	\$ -	\$ -	\$ -	\$ 569
	143	Parks and Recreation Master Plan - ARPA	2025-0013/FRM/WRK Planning & Design	\$ 79,522	\$ -	\$ -	\$ -	\$ -	\$ 79,522
	144	Motorola Solutions, Inc./ PD Access Control - Hardware - ARPA	2025-0020/ Motorola Solutions, Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	145	Motorola Solutions, Inc./ PD Access Control - Subscription - ARPA	2025-0020/ Motorola Solutions, Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	146	Drone - ARPA	20250025 / Axon Air Drone	\$ 42,994	\$ -	\$ -	\$ -	\$ -	\$ 42,994
	147	Trash Grabber - ARPA	2025-0026/Rectien International Trucks, Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	148	CEI Services for Septic to Sewer Conversion - ARPA	2025-0030/SRS Engineering, Inc.	\$ 9,571	\$ -	\$ -	\$ -	\$ -	\$ 9,571
	149	NE 96TH Street Milling and Resurfacing - ARPA	2025-0032/Maggolc Inc	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	150	PD New Console - ARPA	2025-0033/Russ Bassett Corp.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	151	Curb & Gutter NE 96th Street from NE 6th Avenue to NE 10th Avenue - ARPA	2025-0034/Maggolc Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	152	Bayfront Park Seawall Project - ARPA	2025-0035/YC Group, LLC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	153	NE 104th Street Roadway Improvements - ARPA	2023-0081/ WSP USA, Inc.	\$ 15,892	\$ -	\$ -	\$ -	\$ -	\$ 15,892
	154	Public Works Project Manager - ARPA	Miami Shores Village	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		ARPA Total		\$ 1,476,857	\$ -	\$ -	\$ -	\$ -	\$ 1,476,857
	155	NE 105th Street Pump Station Drainage Project - 100% Design	Florida Dept. of Environmental Management (FDEM)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	156	Neat Street Tree Grant - Construction Phase	Miami Dade County (MDC)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	157	Planning ang Design of Seawall - Construction Phase	Florida Inland Navigation District (FIND)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	158	Seawall Replacement - Construction Phase	Department of Environmental Protection (DEP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	159	Miami Dade County NE 96th Street Project, Milling and Resurfacing - Constructio	Joint Participation Agreement (JPA)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	160	FM# 447970-1 Flagler Trail (Design LF \$76,011, Construction - LF \$47,341, TALT \$399,504, (TALT-CEI \$59,176)(See Line Item # 72, \$47,341 funded by CITT) - Design	Local Agency Program (LAP)	\$ 123,352	\$ -	\$ -	\$ -	\$ -	\$ 123,352
	161	FM#446054-1 SR 915/NE 6th Avenue Pedestrian Promenade (Design LF \$72,141), (Construction - \$345,231, LF \$34,523), (CEI - LF \$21,361, TALT \$30,424)(See Line Item #73, \$51,785 funded by CITT) - 90% Design	Local Agency Program (LAP)	\$ 128,025	\$ -	\$ -	\$ -	\$ -	\$ 128,025

	LINE #	PROJECT NAME	FUNDING SOURCE						FIVE YEAR TOTAL
				FY26	FY27	FY28	FY29	FY30	
Grants	162	FM#441638-1 Multimodal Mobility Improvements, shared lane markings, high-emphasis textured intersection, and bicycle and pedestrian crossings. (Design LF \$124,009, Construction LF \$44,603, LAP \$418,363, CEI \$50,470)(See Line Item #71, \$44,603 funded by CITT) - 90% Design	Local Agency Program (LAP)	\$ 168,612	\$ -	\$ -	\$ -	\$ -	\$ 168,612
	163	FM#440843-1 Multimodal Mobility Improvements, N. Miami Avenue NW/NE 91 St and NW/NE 111 St. shared lane markings, high-emphasis textured intersection, and bicycle and pedestrian crossings. (Design LF \$118,145, Construction LF \$70,182, LAP \$701,695, CEI LF \$73,916)(See Line #70, \$70,182 funded by CITT) - Construction Phase	Local Agency Program (LAP)	\$ 262,243	\$ -	\$ -	\$ -	\$ -	\$ 262,243
	164	FM#430906, NE 104th Street Roadway Improvements. (Construction Lap \$655,000, LF \$655,000)(See Line Item # 74, \$115,834 funded by CITT) - 60% Design	Local Agency Program (LAP)	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ 655,000
	165	NE 8th Avenue Drainage Improvements - Construction Phase	Department of Environmental Protection (DEP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	166	NE 93rd Street Pump Station - 60% Design	Department of Environmental Protection (DEP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	167	NE 104th Street Drainage Improvements - 30% Design	Department of Environmental Protection (DEP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	168	Planning and Technical Assistance Grant	Department of Environmental Protection (DEP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	169	Traffic Study Update	Transportation Planning Organization (TPO)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	170	Police Department Radar	Justice Assistance Grant (JAG)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	171	Beautification Grant - Biscayne Blvd - 100% Design	Florida Department of Transportation (FDOT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	172	Community Engagement Grant	Justice Assistance Grant (JAG)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	173	Odell Buffer Wall Project - Construction Phase	Miami-Dade County (Hardemon's Office)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	174	Little River Adaptation Project	BRIC/MDC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	175	Library/Pool/Recreation	Alliance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	176	Front Windows to Impact Windows		\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
	177	Tile Roof Replacement	HMPG	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
	178	Southeast Septic to Sewer (DEP Funding - \$5M, LF-\$5M, CEI / Construction \$6.8M, Design \$800K)(Resident Loan - \$5M)	Department of Environmental Protection (DEP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Grant Amounts			\$ 1,337,232	\$ 325,000	\$ -	\$ -	\$ -	\$ 1,662,232

LINE #	PROJECT NAME	FUNDING SOURCE					
			FY26	FY27	FY28	FY29	FY30
	CIP BUDGET SUMMARY FY2026						
	DEPARTMENTS		FY26 AMOUNT	FY27 AMOUNT	FY28 AMOUNT	FY29 AMOUNT	FY30 AMOUNT
1	POLICE DEPARTMENT	General Fund	\$ 331,800	\$ -	\$ -	\$ -	\$ -
2	PUBLIC WORKS (Streets and Facilities)	General Fund	\$ 473,500	\$ 1,478,895	\$ 264,200	\$ 285,660	\$ 309,056
3	LIBRARY	General Fund	\$ -	\$ 63,000	\$ -	\$ -	\$ -
4	PARKS & RECREATION - ATHELETIC	General Fund	\$ 116,000	\$ 947,000	\$ 10,000	\$ 10,000	\$ -
5	PARKS & RECREATION - COMMUNITY CENTER	General Fund	\$ 26,000	\$ 495,500	\$ 240,000	\$ 39,000	\$ -
6	PARKS & RECREATION - AQUATICS	General Fund	\$ 355,000	\$ 105,000	\$ -	\$ -	\$ -
7	PARKS & RECREATION - TENNIS	General Fund	\$ 18,000	\$ 50,000	\$ -	\$ -	\$ -
8	VILLAGE CLERK	General Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -
9	FINANCE	General Fund	\$ -	\$ -	\$ -	\$ -	\$ -
10	CODE COMPLIANCE	General Fund	\$ -	\$ -	\$ -	\$ -	\$ -
	GENERAL FUNDS TOTAL		\$ 1,380,300	\$ 3,139,395	\$ 514,200	\$ 334,660	\$ 309,056
11	LOGT FUND	Special Revenue Fund	\$ 72,604	\$ 72,604	\$ 72,604	\$ 72,604	\$ 72,604
12	CITT FUND	Special Revenue Fund	\$ 1,240,275	\$ 894,271	\$ 200,100	\$ 206,103	\$ 212,286
13	BUILDING	Special Revenue Fund	\$ 140,000	\$ -	\$ -	\$ -	\$ -
	SPECIAL REVENUE FUND TOTAL		\$ 1,452,879	\$ 966,875	\$ 272,704	\$ 278,707	\$ 284,890
14	STORMWATER	Enterprise Fund	\$ 1,721,102	\$ 711,000	\$ 683,100	\$ 146,410	\$ 210,951
15	SOLID WASTE	Enterprise Fund	\$ 840,000	\$ 375,000	\$ 540,000	\$ 399,300	\$ 200,000
16	WASTE WATER	Enterprise Fund	\$ 100,000	\$ 100,000	\$ 4,000,000	\$ 900,000	\$ -
	ENTERPRISE FUND TOTAL		\$ 2,661,102	\$ 1,186,000	\$ 5,223,100	\$ 1,445,710	\$ 410,951
17	RISK	Internal Services Fund	\$ -	\$ -	\$ -	\$ -	\$ -
18	INFORMATION TECHNOLOGY	Internal Services Fund	\$ 362,000	\$ 30,000	\$ 195,000	\$ 80,000	\$ -
19	FLEET MAINTENANCE	Internal Services Fund	\$ 215,000	\$ 339,000	\$ 335,000	\$ -	\$ -
	INTERNAL SERVICES FUND TOTAL		\$ 577,000	\$ 369,000	\$ 530,000	\$ 80,000	\$ -
CIP TOTAL FOR ALL ADOPTED FUNDS			\$ 6,071,281	\$ 5,661,270	\$ 6,540,004	\$ 2,139,077	\$ 1,004,897